Monday March 14 1988

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World News

Avalanche kills 7 at Austrian

ski resort Five Swedish tourists and two Austrians were killed when an avalanche of snow smashed into hotels in the Austrian ski resort

of St Anton.
Police said 10 people were bur-ied when the huge wall of snow smashed into a group of 15 hotels and guest houses 500 metres from the town centre early yesterday morning. Four people were res-

cued alive.
In northern Italy, avalanches killed three people, bringing to six the number of weekend deaths in the region.

Angola peace plan

Angola and Cuba have presented proposals to the US for a southern African peace accord including a timetable for the withdrawal of Cuban troops from the south of Angola. This is conditional on South Africa withdrawing its troops and a halt to US and South African aid to the Angolan rebel movement UNITA.

Spanish protestors hurt Several people were injured in clashes between Spanish riot police and anti-NATO protesters who marched to a US airbase near Madrid. Police said they fired tear gas and rubber bullets after demonstrators threw stones

Tehran bombed

Iraq said it had fired a missile at Tehran in retaliation for Iran's shelling of civilian areas in its north-eastern province, in defiance of Friday's war of the cities truce. Iran said civilians were killed in the latest attack. Page 3

S African restrictions

More restrictions were put on South African anti-apartheid groups at the weekend as the Government shaped up for an attack on church leaders. Page 4

System Exchange rates. The upper

estinians were treated for basket of European currencies.

wounds after clashes at a health

PRESIDENT Ronald Reagan centre in Jabalya on Saturday.

Briton freed in Libya

British prisoner held in a Libyan progress of congressional negoti-jall, was set free. He had served ations on the bill. Page 22 three years of a life sentence for alleged spying.

30 drown on ferry

Thirty people drowned when a JACOBS SUCHARD, Swiss coffee

Several hundred Armenians gathered in Moscow's Armenian cemetery demanding action in the US and Cote d'Or of Belgium. Page 24 etery demanding action by the LONG ISLAND Lighting Com-anthorities to resolve the dispute pany is taking a \$1.35bn over the region of Azerbaijan. write-down on its investments in

Vienna Jews mourn

site of the city's former Gestapo lic finance department at First headquarters to mourn the 50th Boston, the Wall Street invest anniversary of Hitler's takeover ment bank, has left the firm "to of Austria and proclaim they would never again be threatened.

Vassiliou visit

President Vassilion of Cyprus arrived in Athens for a five-day

official visit marking his foreign policy debut after he was elected last month. Page 3

Pakistan decision Pakistan Prime Minister Moham-

mad Khan Junejo said the country would take a final decision today on whether to sign a UN mediated Afghan peace accord in Geneva.

UK, Russia in TV link

Britons and Russians discussed politics, poetry and lifestyles on Sunday in a live television pro-gramme, the first of a series, link-had an industrial output of gramme, the first of a series, link-ing Moscow and London by satel-lite. An estimated 200m Russian \$20n last year, the People's Daily viewers watched the programme. newspaper said.

CRISIS TALKS at the International Cocoa Organisation broke up with no agreement on further

falls further

Business Summary

Cocoa talks

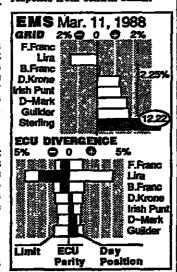
break up

as price

cocca prices. The price of the benchmark second position futures contract closed in London on Friday at £955 (\$1,757) a tonne, the lowest closing level since Sep-tember 1982 and a fall of £48 since the talks started. Page 22

EUROPEAN Monetary System: A sharp fall in the French franc undermined some of the weaker currencies last week and revived fears of a realignment. A sudden move out of the franc and into D-Marks took most traders by surprise, and the uncertainty was compounded by the absence of any strong response from the Bank of France.

Although currencies were still trading within their divergence limits, the market was clearly unsettled by the lack of a firm



grid, based on the weakest cur-Palestinians killed

Two Palestinian guerrillas of rency in the system, defines the cross-rates from which no curTwo Palestinian guerrillas of rency (except the lira) may move
Yassir Arafat's al-Fatah group by more than 2½ per cent. The
were killed in an Israeli air strike lower chart gives each tairency's
on five military positions near divergence from the "central rate"
Sidon, Lebanon. In the Gaza against the European Currency
Strip, relief workers said 53 Pal.

Unit (Ecu), itself derived from a
estinians were treated for basket of European currencies.

Bill before Congress still contained features that he would feel compelled to veto, but he added Engineer James Abra, the last that he was "encouraged" by the

> SALZGITTER, West German state-owned engineering group, increased profits to DM65m (\$39m) for 1986-87. Page 23

ferry overturned on a reservoir in food and confectionery maker reported a sharp increase in 1000 reported a sharp increase in 1987 profits and turnover, helped by a

three nuclear power stations

Page 24 MICHAEL HERNANDEZ, manag Viennese Jews gathered at the ing director and head of the put site of the city's former Gestapo lic finance department at First

pursue other interests". Page 24 BAT INDUSTRIES, British tobac co-based multinational, said it would "vigorously pursue" its £4.5bn (\$8.29bn) offer for Farmers Group despite rejection by the US insurer's board. Page 26

MORGAN STANLEY, US inves ment bank, announced that Tim-othy Hultquist will take over in April as head of its London office following Archibald Cox's resig-nation. Page 24

WARDLEY INVESTMENT Ser vices, investment management arm of Hongkong and Shanghai Banking Group, has become the first UK fund management group to penetrate the Swedish invest-

Illinois primary crucial to Dole's White House hopes

SENATOR Robert Dole of Kansas is expected to suspend his presi-dential election campaign if he fails convincingly to defeat vice-President George Bush in the Republican Party's primary in Illinois tomorrow. Barring some extraordinary

and unanticipated development, such a decision by Mr Dole, tan-tamount to his withdrawal from the race, would leave the Vice-President with a clear path to the Republican Party's presi-dential nomination in New Orleans in August.
Following his sweep of the 17

"Super Tuesday" primaries and caucuses last week, Mr Bush now commands the support of an esti-mated 705 of the 1,139 delegates commands the support of an esti-nated 765 of the 1,139 delegates support of much of the leadership campaign in the state in a needed to nominate the Party's of the Republican party in the last-ditch attempt to stop the

BY STEWART FLEMING, US EDITOR, IN CHICAGO

stake on Tuesday.

Last night, Mr Dole said in a US television interview he would stay in the race even if he loses against Mr Bush in Illinois. His new campaign song would be "On Wisconsin," Mr Dole said, referring to the next presidential primary there on April 5.

But Mr Dole's prospects of salvaging his campaign in Illinois after his dismal showing on Super Tuesday are not rated highly.

Mr Bush, who has the active support of much of the leadership stake on Tuesday. State, is looking strong in all sections of the electorate.

A poll by the Chicago Tribune last week gave him an apparently overwhelming lead with 52 per cent of voters polled saying they supported his candidacy. Mr Dole found favour with only 20 per cent of those surveyed.

Polling data has been unrellatie in predicting the outcomes of close races, but so wide a margin suggests only an extraordinary upset can deny Mr Bush victory.

Mr Dole, insisting that he is an underdog but not a quitter, has launched an all-out advertising campaign in the state in a presidential candidate in August. State, is looking strong in all sec-

Pointing out that surveys suggest that a bare majority of Republicans in the state do not want the nomination struggle to end here, even though they support Mr Bush, Mr Dole again tried to present himself as a stronger leader than Mr Bush and as the candidate better equipped to defeat the Demo-

cratic nominee in November's presidential election.

On the Democratic side Senator Paul Simon of Illinois, who skipped the Super Tuesday pri-maries, also says that he must score his first primary victory to get back into the race.

Continued on Back Page US economy, Page 20; Reagan's trade bill warning, Page 22



Robert Dole: campaign doubts

Shultz and Shamir set for battle of wills on Mideast peace plan

BY LIONEL BARBER IN WASHINGTON AND ANDREW WHITLEY IN JERUSALEM

MR YITZHAK SHAMIR, the Israeli Prime Minister, is due to arrive in Washington today for four days of talks with the Reagan Administration that could determine the fate of the new US proposals for a Middle East peace

etilement. Mr Shamir, who strongly opposes the peace plan, is to hold several rounds of talks with its author, Mr George Shultz, US Secretary of State, in what is being billed as a battle of wills between the tree men. Both are to between the two men. Both are to meet President Ronald Reagan on

The talks take place against a background of widespread vio-lence in the Israeli-occupied territories of the West Bank and Gaza. The unrest has heightened unease within the American Jew-ish community and created an unusually strong consensus in the Administration and US Congress in favour of the Shultz initiative.

In an interview in yesterday's Washington cheered on by tens of thousands of right wing supporters in synapathy with his refusal to budge to US pressure over the Shultz he gave no hint of meeting Mr peace plan. The demonstration brought together for the first time the entire spectrum of the Israeli right, from Mr Shamir's request for a definitive response this week to the peace plan. "I will express my opinion and go home," he said.

The Shultz initiative has parties and the Jewish settlement own Likud bloc to the religious The Shultz initiative has support of the Jewish people to parties and the Jewish settlement received little support among urge Mr Shamir to stand firm movement in the occupied terri. Analystates, but the US Secretary After the demonstration in a

bilateral talks between Israel and peace settlement.

a joint Jordanian-Palestinian del- However, US officials have Editorial comment, Page 20

Arab police in mass resignation

THE Israeli authorities have offered additional pay and pro-tection from intimidation to members of the Arab police force working in the occupied territories in a bid to stem a flow of police resignations.

Nearly half the Arab police force in the occupied West Rank and Gers Strin resigned. Bank and Gaza Strip resigned over the weekend, in the most

disobedience campaign begin-ning to gather pace. Page 3 egation. It also proposes an interim phase of Palestinian autonomy in the territories leading up to final resolution of their

potent example so far of a civil

In an interview in yesterday's

of State remains convinced that central Tel Aviv square - filled Mr Shamir is expected to offer the violence in Gaza and the the night before by some 40,000 to an alternative to the US plan West Bank has raised the stakes 50,000 supporters of the rival which calls for an international for Israel and created an historic Peace Now organisation — a

sought to lower expectations for this week's talks, hinting that they might be prepared to extend Wednesday's deadline for replies to the US plan from Israel and Jordan providing the parties showed some positive commitshowed some positive commit-ment to its principle of "trading land for peace."
US officials said the Adminis-

tration would not pressure Mr Shamir.
Threats to reduce US aid to

Israel amounting to \$3hn a year were "absolutely not on the cards," said one official, who said Mr Shultz would nevertheless use all his powers of persuasion.

The American Jewish community — which used to present a united front against any public criticism of Israel — has begun to shift towards a realisation that

the long-term occupation of the territores is irreconcilable with long-term Israeli security. Thirty US senators, including some long-standing supporters of israel, recently released a letter strongly endorsing the Shultz initiality and expressed "Manay" over Mr Shamir's rejection of the "land for peace" formula.

In Tel Aviv, the National Committee for Jerael an umbrella

mittee for Israel, an umbrella body for the new right-wing front, said it was rallying the and will try to highlight them

conference as a framework for opening for a comprehensive march was planned to Ben Gurbilateral talks between Israel and peace settlement.

Lawson seeks to dispel sterling policy confusion By PHILIP STEPHENS AND MICHAEL CASSELL IN LONDON

Chancellor of the Exchequer, will seek in his Budget tomorrow to remove the confusion created by his differences with Mrs Mar-garet Thatcher, Prime Minister, over exchange rate policy. He will reaffirm his commitment to a stable pound.

Both the Treasury and Prime Minister's office yesterday insisted that their apparent con-flict in the wake of last week's decision to allow sterling to rise above DM3.00 had been greatly

exaggerated By last night earlier talk of a healthy argument between Mrs Thatcher and Mr Lawson had been toned down to a straightforward acknowledgement that a predictable discussion on exchange rate tactics had been taking place. It was forcefully emphasised that there was no

disagreement on strategy.

Earlier press briefings had highlighted a difference of emphasis. Mrs Thatcher's office stressed the consensus in the Government on the primacy of its anti-inflation policy, while the Treasury appeared to give more weight to the goal of exchange

rate stability.
Opposition Labour Party leaders tried to exploit what they said were clear divisions on strategy, urther in their Bu Treasury officials said that despite the decision not to resist sterling's move through its previ-ous ceiling, official policy remained to promote exchange rate stability.

That did not mean total

MR NIGEL LAWSON, the British of intervention or interest rates to prevent unsustainable shifts in to prevent unsustainable shifts in the pound's exchange rate.

The officials drew attention to Mr Lawson's remark in the Honse of Commons on Thursday that "any further significant rise in the exchange rate against the D-Mark would be unlikely to be sustainable".

The Chancellor plans to repeat those views in his Budget speech.

sustainable".

The Chancellor plans to repeat those views in his Budget speech, which is understood to include a those views in his Budget speech, which is understood to include a sizeable section on the Government's monetary policy.

ment's monetary policy.
One official close to the deci-One official close to the decision to allow the pound to rise said that subsequent reporting of can at least help simplify trade events had "enormously exagger-ated" the conflict between Mr

no question of the Prime Minister overruling the Chancellor.

Mr Lawson had agreed — although reluctantly — that holding the pound below DM3.00 in the face of massive foreign inflows might have seriously damaged the credibility of his anti-inflation policy only a few day's before the Budget.

Last week's decision was taken amid official expectations that the Budget will be well received.

Social Democrat President of the West German state, Rhine West German state, Rhine West Germany believe that the long-term economic future of their country, and of the EC, lies in dynamising the Eastern European economies.

But East German trade with West Germany fell 5 per cent last year after a drop of 9 per cent in the Budget will be well received.

the Budget will be well received 1986, mainly because of the fall-in financial markets and that ing oil price's effect on the East there might well be a further Germans. Things are not going to of funds into sterling At last Thursday's cabinet meeting the Prime Minister is from the West, at least the West understood to have reffirmed her may find some more attractive determination to contain infla- goods in the East

"immobility", but the Govern- of measures designed to resist quality of the Eastern products ment had not abandoned the use Continued on Back Page Continued on Back Page Continued on Back Page

Leipzig fair struggles to promote **East-West** trade links

By David Goodhart in Leipzig

WHEN EVEN the Port of London Authority's promotional litera-ture is carried away in large bundles by spotty youths you know you must be the wrong side of the Iron Curtain.

However, at least the annual trade fair in Leinzig, East Germany, is a fair worthy of the

name.
The Eastern bloc's industrial showcase may be a frustrating business for the many Western companies displaying their wares, but for the people of Leipzig — and far beyond — it provides a most diverting Sunday conting.

outing.
Groups of ordinary East Germans stare blankly at complex electronic devices or sit in the cold, drinking beer. The real enthusiasts queue at the Atari stall for a glimpse of the latest the cold.

computer game, clutching their bizarre collections of industrial literature.

The exhibitors are not amused. One salesman from a Taiwanese computer group was, in fact, hor-

when times are good. But despite the platitudes on promoting East-West trade at times there may have been a degree of personal friction between the two, but there was no question of the Prime Minister overruling the Chancellar

year after a drop of 9 per cent in 1986, mainly because of the fallbetter in a hurry If the East cannot afford to buy

tion.

She expressed concern about the potential inflationary impact manager of Phoenix Contact, the

Panama may face public-sector strike over financial crisis

BY DAVID GARDNER IN PANAMA CITY

PANAMA'S military regime, led \$34m. It cannot print money than 400 people to march against by Gen Manuel Antonio Noriega, because its currency is the US meddling in Panama and in will be unable today to pay the dollar.

US meddling in Panama and in defence of the 1977 Panama Canal wages of some 120,000 public

country's political crisis began when Gen Noriega deposed fig-nine mouths ago, public-sector urehead President Eric Arturo workers have threatened to Delvalle on February 26. strike. They make up more than Since then, however, the Reaface the military's, until now a quarter of the labour force and gan Administration has taken restrained, anti-riot squade.

undermine Gen Noriega.

Pansma's remaining liquid assets

by the positive in the US.

Dockers, power and telecom—

munications unions say they will

have no option but to stop work

from this afternoon if the Government's

where missions in many countries

the form the contribution of the contribution of

office.

Cheques are uncashable Mr Bonifacio Lujan, leader of the crisis, creating a shortage of actual cash and breaking down all arrangements for credit card or cheque payment.

Office

Mr Bonifacio Lujan, leader of state savings bank portions and payman Canal Zone land have collapsed.

Gen Noriega could buy some time by suspending payments on the face of US intervention. If we don't get paid it's not our fault, into foreign debt, printing a but the fault of a traifor named or cheque payment.

Or cheque payment.

Office:

Mr Bonifacio Lujan, leader of state savings bank portions and payman Canal Zone land have collapsed.

Gen Noriega could buy some time by suspending payments on the fault of a traifor named or cheque payment.

Or cheque payment.

Office:

Mr Bonifacio Lujan, leader of state savings bank portions and payman Canal Zone land have collapsed.

Gen Noriega could buy some time by suspending payments on the fault of a traifor named but the fault of a traifor named in the payment.

Or cheque payment and payment is bank.

Panama was heading for a Treaties. mployees. cash-crunch even before the lat- Even more eloquent and shock-For the first time since the est phase of the crisis, set off ing evidence of Gen Norlega's iso-

ernment goes ahead with its plan looking for political, diplomatic to pay them only a small portion and financial solutions for Panof their bi-weekly wages in cash ama," according to Mr Antonio and the rest in cheques and food Catis, deputy chief of the post

have traditionally been a pillar of sanctions against Gen Norlega.

The group that claims to be the 20-year-old regime.

The cashflow crisis is being Canal revenue, and backed a devused by the US Administration astating legal move by Mr Delactic Crusade, has virtually and Panama's merchant class to valle, which has frozen \$50m — ceased trying to disguise that its

efforts to dig itself out look doomed. Best indications are that it has failed to come up with any aid or credit internationally, while two attempts to generate

The regime's total cash imperialism."

The resources are now placed at Despite Mr Lujan's defiance, below \$10m by reliable informants, while today's wage bill is cracy managed to persuade less any more penetrable.

. 22

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CONTENTS: Overseas 23.24 Companies .6,8-10 Britain ..

Companies . 26 World Guide

Intl. Capital Markets Money Market - London . US bonds



THE MONDAY **PAGE** INTERVIEW David Marsh talks to. Otto Lambsdorf. W Germany's political boggyman. Page 17

France: Issue of racism revived Editorial Comment: Mr Shamir in Washington; Time for British television to compete 20 US Economy: Robust but needs careful watching .. Scotland: Education reform 20 World Economy: No rush to balance the US

Tokyo: Capital Markets survey ____ section III

Lex: A market spoilt for choice .

هكذا من الأمل

Brazil Assembly faces key vote on constitution

A YEAR-LONG struggle between the Brazilian Constitutional Assembly and the government of President Jose Sarney comes to a climax this week in two key votes.

After months of often angry debate, the Assembly – comprising all 559 Congressmen – must finally decide on the system of government to be adopted and the length of the presidential term of office.

Suporters of parliamentarism believe that Brazil's crais of leadership can only be resolved by devolving accountability to Congress, which has languished all but powerless since the military coup of 1964.

The presidentialist faction argues that Brazil's lack of party discipline and ever-shifting coalitions will make a parliamentary system of government unworks.

These two issues have domi-nated the political agenda since the Assembly began writing a new constitution 12 months ago. President Sarney's ceaseless efforts to secure a five year term with a presidential, as opposed to parliamentary, system are regarded as the prime reason why he has hesitated in taking unpopular steps to tackle the country's mounting economic cri-

Despite endless debate, the Assembly appears divided down the middle on both issues with many Congressmen still unde-cided

At the weekend, the conviction was growing that the outcome would be a five year presidential term with parliamentarism. This would leave Mr Sarney in office until March 1990 as he desires, but sharply reduce his powers in favour of a prime minister.

ever, back a four year presiden-tial mandate which would lead to elections in November. In an effort to find the broads consensus on these issues, Mr Ulysses Guimaraes, the Assembly's president, spent the week-end consulting with political

He has also held talks with

armed forces ministers who last week came down firmly for a five year term under a presidential system on the grounds that elec-tions this year will provoke disorder and a surge in spending by candidates at a time when the priority should be given to an economic austerity programme.

While the vote this week will define the system and mandate for future presidents, Mr Sarney will have to wait until transition arrangements are hammered out possibly next month before being

Holocaust reminder for Austrian Jews

BY JUDY DEMPSEY IN VIENNA

AUSTRIA'S tiny Jewish commu-nity yesterday commemorated "Let the screams of desperanity yesterday commemorated "Let the screams of despera-the 50th anniversary of the Nazi tion that are no longer heard but takeover of Austria with an resounded from the cellar of this impassioned appeal by Mr Franz Vranitzky, the Chancelor, not to lor said adding that the Austrian forget the horrors of the holocaust nor to exclude anyone from society.

The Chancelor, who was yestered by Vranitzky delivered his content of the tragedy.

The Chancelor, who was yestered described as "The Chancelor, who was yestered as the content of this site be a reminder," the Chancelor was the content of this site be a reminder, "the Chancelor was the Chancelor was

Mr Vranitzky delivered his terday described as "our good speech in Vienna to 1,000 Jews friend" by Mr Paul Grosz, the who gathered on Morzinplatz president of the Jewish communear the Danube Canal, where the Gestapo rounded up thousands of Jews and deported them common: the destruction of better the common: the destruction of the common the destruction of the common: the destruction of the common: the destruction of the common the common the destruction of the common the common the destruction of the common that the common the common that the common that the common the common that the common t to the concentration camps. More human solidarity.

Aktengesellschaft Bank für Gemeinwirtschaft Akteng Bank für Handel und Industrie

Bank für Gerinsministrie Aktiengesellschaft
Bank in Liechtensstein Grankfurt GmbH
Bank in Liechtensstein Grankfurt GmbH
Bank in Liechtensstein Grankfurt GmbH
Bank of Inkyo (Deutschland)
Aktiengesellschaft
Bankeminion Frankfurt am Main
Aktiengesellschaft
Banken Inust GmbH
Bangue Panban Capital Markets GmbH
Bangue Panban Capital Markets GmbH
Bayensche Hypotheken- und Wechsel-Bank
Aktiengesellschaft
Bayensche Landesbank Grozentrale
Bayerische Vereinbank Aktiengesellschaft
Juh Bereinbert, Güster & Co.
Berliner Bank, Aktiengesellschaft
Berliner Bank, Aktiengesellschaft
Berliner Handels- und Frankfurter Bank
Bankhaus Gebrüder Bethmann
Benner Landesbank
Kreditanstaft Olderburg - Grozentrale Chase Bank Aktiengesellschaft

Bonn may block EC lorry travel proposals, William Dawkins writes

West Germany heads for clash on road haulage

meeting of transport ministers, which ironically it is chairing, to

insisting that the proposal needs

is threatening to sue member— states for falling to remove this technically illegal trade barrier. All the elements of a fight will be which ironically it is chairing, to commit itself to ending the present system of country-to-country lorry travel quotas.

This is one of the most widely felt of the trade barriers which the Commission is pledged to demolish by 1922 and Brussels is determined to tackle it quickly to give the highly-regulated freight industry time to adjust.

He connically litegal trade barrier. All the elements of a fight will be in the air as the ministers gather member-states' committant to the internal market since the budget reform breakthrough at the February summit. The compromise on the table is to enlarge by 40 per cent annually the number of licences which in the air as the ministers gather in Brussels this morning. More-over, it is the first real test of member-states' commitment to over, it is the first real test of member-states' commitment to the internal market since the budget reform breakthrough at to flatten as many market barri-

give the highly-regulated freight industry time to adjust.

If West Germany can win French and Italian backing, as it did the last time transport ministers wrestled with the proposal, it will have enough votes to block the scheme.

Although the proposal threatens jobs and living standards, sels has little room for comproment, but West Germany is insisting that the proposal needs

The compromise on the table is to enlarge by 40 per cent annually the number of licences which member states issue each other for cross-border lorry trips and to remove quotas entirely by 1992.

Mr Stanley Clinton Davis, Commissioner for Transport, feels this is one area where Brussels has little room for comproment, but West Germany is insisting that the proposal needs

Yet Mr Jurgen Warnke, the

West German Transport Minister in the chair today, is in a strai-ghtjacket, in the words of one Certainly, Bonn's worries

ers as possible.
The problem is that the histori-The problem is that the historically well-protected West German lorry owners - like farmers - hold political influence out of all proportion to their number. They fear an end to quotas will result in German freight husiness going to their lower taxed, less regulated and more efficient Dutch and Belgian neighbours.

Bron has always argued that it

Bonn has always argued that it borders, which obviously have could accept liberalisation if the less to bargain with when it EC accepted common rules for comes to fixing bilateral quotas

WEST Germany is heading for a unanimous support to become of EC road haulage and a much major clash with the European law, rather than the qualified higher share of overall intra-followed plans to liberalise road negority it would normally require.

The Commission meanwhile.

The Commission meanwhile.

Of EC road haulage and a much liberal taxes.

The principle is that there shall be an equal burden for all transport users," says one diplomark has the right to make the right mat. Accordingly, the Commission has, since the last failure to get an accord on the issue just before Christmas, produced outline plans for common lorry road taxes, which German officials accept have gone some of the way to winning their hearts.

Mr. Warning may wall process.

Mr Warnke may well propose an annual enlargement in quotas, but leave open the key question of whether to end them entirely,

of whether to end them entirely, something the Brussels authorities could never accept.

This is because the Commission argues that not only are quotas contrary to EC law, but they are also unfair.

It says the system discriminates against small countries, especially those on the EC's outer

just 3,000 lorry journeys to West Germany annually, there is no such limit for German drivers in Denmark. Instead, Copenhagen issues licenses to 590 German

symptom of the importance of the port of Botterdam and the er size of the West German

most generous quotas - roughly 744,000 each way - in any bilateral deal in the EC, apart from the free transit that some provide for favoured neighbours, such as the UK for Ireland or Spain for Portreal

distortions. Dow Chemical, for instance, recently estimated that up to quarter of the 200 trucks leaving its factories in Benelux daily are forced by these restrictions to return empty from their EC delivery points. The extra cost, the Commission argues, is passed on to consumers and hin-

ders the competitiveness of EC-based companies. hauliers to make as many trips hased companies.

The Netherlands and West German ders the companies.

The Netherlands and West German ders the companies.

To take some more oddities, a Greek lorry carrying wine (freely many account for nearly a third of all EC lorry traffic in roughly equal shares between them, a need permits to cross Raly, German ders the competitiveness of EC lorgethy experiments of the companies. need permits to cross Italy, Germany and France, but not to

drive over the Dutch border.
This, says Brussels, shows how absurd it would be to open up the Community market for industrial and consumer goods but to exclude the lorries which distrib-

the them.

About 1 maybe, but the tough realities of national interest mean that the end of the road for quotas could easily elude today's

Gem of a

De Beers

MR Julian Oglivie Thompson, De Beers' chairman, displayed a fine sense of theatre in Kim-berley on Friday night by announcing the discovery of the sixth largest South African diamond — a 599-carat blue-

white gem to be called the Ca

The stone, worth an esti-

mated \$30m, was unearthed in July 1986 at the Premier mine near Pretoria though news of the find was withheld while experts decided how the gem should be cut.

find for

By Jim Jones in

Irish alert over IRA funeral cortege

be on special alert later today as the bodies of the three Irish Rebulican Army members shot by the British army in Gibraliar arrive back in Dublin.

The bodies of Mairead Farrell, Dan McCann and Sean Savage are due to arrive at Dublin Airport at 4pm today on an aircraft chartered by the families of the dead. A funeral cortege will then go North, stopping in the strongly Republican town of Dun-dalk south of the border on the

While both the IRA and Sinn Fein, the organisation's political wing, have indicated that there will not be an overt military dis-

POLICE AND security forces on private, quiet funerals without both sides of the high border will military display.

The RUC has warned it would intervene if the IRA sent in masked gunmen to fire a salute over the coffins at the funeral. Several nights of rioting took place in Republican West Belfast following the Gibraltar shootings. In the Irish Republic there has been strong criticism of the way the British security forces, believed to be units of the elite Special Air Services, shot the IRA gang, who were subsequently found to be unarmed. The Irish Prime Minister has said that the shooting of unarmed civilians. shooting of unarmed civilians should not be tolerated in any democratic society.

However some members of the opposition in the Irish Parliament have said the Government will not be an overt military display accompanying the cortege and at later funerals in Belfast, the security forces are expecting the event to be used to demonstrate support for the IRA.

The Royal Ulster Constabulary made a weekend appeal to the families of the dead to give a public undertaking that the funerals would take place within the law. It is understood there has been no response to the appeal, though two of the families involved have said they want eral Post Office.

However some members of the opposition in the Irish Parliament have said the Government should refuse permission for the January in the Irish Parliament have said the Government should refuse permission for the January in the Irish Parliament have said the Government in Dublin, Mr Sean Barrett justice spokesman for the Fine Geal Party, said the Government in January in Jan

March 1968

Chernobyl still casts shadow over Italy's political scene

NEARLY two years after the plete his soundings over the next opposition calls for straightforChemobyl disaster sent a shiver few days by inviting Mr Chicaco
of fear around the world about de Mita, the Christian Democrat
the safety of nuclear power stateader, to try to form a governtions, it seems that only haly is ment.

They seemed to be moving
towards acquiescence on Monsuffering an enduring political

He in turn may well find that

The resignation of Mr Giovanni Goria's government last Friday the formation of a new coalition, was prompted by a deep rift the formation of a new coalition. There is, in fact, an anti-nubetween the Prime Minister's clear majority in the Italian particular main coalition partner, the forces with the Communists, Socialists, over whether work should restart on completing a Proletaries. should restart on com 2,000 MW nuclear station to the north of Rome

north of Rome.

The Prime Minister's insistence that the Government should override Socialist opposition and give the go-shead to re-opening the works at Montalto di Castro, closed at a cost of Libn (2445,000) a day since last December, was shrewd short-term politicking.

It leaves the Socialists apparently carrying the blame for a crisis whose real origins are convulsions in Mr Goria's own Chris-

ns in Mr Goria's own Christian Democrat party.
But the Prime Minister's move threatens further delay and uncertainty about energy policy ence",
and nuclear power's role within.
The Socialists have never
it, Mr Francesco Cossign, the Italian President, will probably competither have they supported

the first an opening the formal parameters that the first of a new coalition.

They seemed to be moving towards acquiescence on Montato the first of Montato could become a real stumblingblock to the formation of a new coalition.

They seemed to be moving towards acquiescence on Montato last December when they only grumbled about the Government forcing a policy statement through parliament on a confi-

Proletarians.
If Mr Bettino Craxi leaves last Thursday's cabinet decision on Thursday's cabinet decision on Montaito standing, he risks losing support to the parties to his left who will claim he is betraying the 80 per cent majority in last November's election which voted against nuclear power.

Organised in the heat of post-Chernohyl panic, that referendum was not a clear-cut popular consultation on the principle of for good the small 25-year-old olant at Latina

ultation on the prin

As a result, the majority in the five-part coalition has chosen to interpret the result as allowing Italy to retain a nuclear "pres-

COLOMBIANS went to the polls channel the left's political aspira-yesterday to elect mayors for the tions along democratic lines and first time, a reform seen as a cru-hindreds of its militants have call step towards strengthening been murdered since its founds-been murdered since its founds-murdered since its founds-murdered since its founds-

Colombians vote for mayors

The vote provided for the com-pletion of the nuclear plant, sub-ject to further assurances about the safety of its reactor. But the policy suspended ini-tial preparation work on a second reactor at Trino and shut down

if the Socialists now decide that the decision on Montalto must be re-opened, the financial and energy costs could be high.

Mr Giulio Andreetti, perennial candidate for the premiership if Mr De Mita stumbles, is said to believe that sacrificing Montalto is an acceptable price to pay for a new five-party coalition. Which suggests that energy policy con-siderations may come a poor sec-ond to party political interests in resolving this latest political cri-

Banquet

More appropriately, perhaps, the news was held back to pro-vide Friday's piece of theatre played to 400 guests at De Beers' centenary banquet on the edge of the Big Hole, the site of the dismand comments. site of the diamond co first mine.

is an acceptable price to pay for a new five-party coalition. Which suggests that energy policy considerations may come a poor second to party political interests in resolving this latest political crissis.

The world's largest diamond was the 8,106 carat Cullinan, found at the Premier mine in 1906, a perfect blue-white stone which yielded 105 political crissis.

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The world's largest diamond was the 9,106 carat Cullinan, found at the Premier mine in 1906, a perfect blue-white stone which yielded 105 political crissis.

own water supply, housing, read building and other programmes. The transfer of resources to local governments is expected to cause unted the diamond trade for a

century.

Confident De Beers operates a cartel which marketa about 80 per cent of the world's diamonds, including stones from all over Africa, the Soviet Union and

new production coming from Australia. Mr Ogilvie Thompson expressed his confidence in the diamond market which has emerged from its worst crisis since the early-1930s.

cial step towards strengthening democracy. The mayors will not only have local political backing during their two-year terms; they will also have greater financial free dom from central government. The elections, of just over 1,000 mayors, give the left-wing Patricotic Union (UP) the opportunity to measure its strength at local level and could put former guerrilla fighters into powerful positions, including command of municipal police forces. The party is only fielding and other programmes, the municipalities will manage their own water supply, housing, read building and other programmes. The transfer of resources to local solutionary armed forces of Colombia at first, particularly because of the lack of technical and professional expertise. (FARC). The party is only fielding and other programmes. The transfer of resources to local solutionary building and other programmes. The transfer of resources to local solutionary because of the lack of technical and professional expertise. (FARC). The Liberal and Conservative parties will be fighting it out over most of the country. In Bogota, a split among the Liberals should buying has boomed. Candidates their own water supply, housing, road building and other programmes. The transfer of resources to local solutionary because of the lack of technical and professional expertise. With much more at stake than in previous local elections, vote-than an easy victory as mayor. The UP was formed largely to Mr Pastrana was hidmapped ear-Hitch over vice-presidential vote fails to upset Suharto's triumph

BY JOHN MURRAY BROWN IN JAKARTA

remarks, but it was somewhat half-hearted. Some commentators believe Gen Murdani may share

The exact causes of the rift are

far from clear. Gen Sudharmono is seen as President Suharto's own choica. However, the exten-

sive powers that this former army lawyer has acquired often at the military's expense, are

Golkar used to be controlled by

Less clear is the influence Gen Sudharmono will wield once he

the military, with army men holding all key positions in its

Gen Saleh's concerns.

increasingly resented

dramatic withdrawal of a minority-party challenger.
What should have been a furmal occasion had come to life on
Thursday when before the 1,000member National Assembly Brig
Gen Ibrahim Salah seized the
speaker's podium and branded
the election as "unfair and incorrect".

Ferhaps no one was more sur-prised than Mr John Naro, leader of the Moslem-based United Development Party (PPP). His decision to contest the vice presi-dency had left the Assembly in near total confusion. Senior Gol-ker officials went as far as to suggest Mr Naro was unfit to work with President Suharto, such was their concern that the issue might for the first time have to be resolved by a vote.

Those fears receded at the end of last week when Mr Naro with-

drew after consultation with President Suharto. The routine business of the Assembly is now over. As expec-ted, Gen Suharto was re-elected unchallenged for another five-

cups.

The army faction in the assembly amounced last week it "supported" rather than "nominated" Gen Sudharmono for the

Since taking over the leader-ship in 1963, however, Gen Sud-harmono has wrought dramatic change, in last year's parliamen-tary elections Golkar increased its majority in the legislature, for the first time without depending on the strong-arm tactics of the year term. The state guidelines, a rather bland prescription for the coming term, have been approved, albeit after a few hicon the strong arm tactics of the armed forces.

Gen Suharto is seen as encour-sging the trend; as a compliant Golkar chief can counter the power of the military, so enhanc-ing the President's own authorvice-presidency.
In a week of semantic quibbles this was considered the best yet.
Gen Kharis Suhud, the speaker, had already set the tone when he told journalists: "We will have a

INDONESIA'S President Subarto new President although the man has given up Golkar and his positive sworn in for a fifth term yesterday after a last-minute hitch over the vice-presidency.

Gen Sudharmono, head of the part was completely out of keep-ing with Indonesia's traditions of vation to the vice-presidency, legeted vice-president after the dramatic withdrawal of a minority-party challenger.

What should have been a formal occasion had come to life on the specific said of the chores of the chores of the should have been a formal occasion had come to life on the chores of the chore

Diplomats also say Gen Sud-harmono is someone trusted to Gen Benny Murdani, who recently stopped down as armed forces commander, is widely said protect the very considerable business interests of the first family should the President step to be out of sorts with the new vice president. On Thursday in the Assembly he publicly dis-tanced himself from Gen Salah's down in mid-term.

ADDRESS

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China set for trade talks with S Korea

SENIOR Chinese government officials have indicated that for-mal direct trade links with South Korea are a distinct possibility in a significant policy shift that will be strongly opposed by North Korea, Peking's long-time ally.

In recent meetings with Japanese economic delegations, Vice-Premier Tian Jiyum and officials of the Minister of Persistences.

of the Ministry of Foreign Eco-nomic Relations and Trade have suggested that Peking's approval of direct trade with South Korea was inevitable. The two countries have a

direct trading relationship, but because of the sensitive North Korean connection, Chinese offi-cials publicly maintain that no such direct relationship exists and have not previously indi-cated that a major change of policy was being cosidered.

According to delegates to a Sin-

o-Japanese economic conference, Tian said: "Taiwan and South Korea are preparing to expand economic relations with China. In the future there will be the development of direct trade. This is a challenge to Sino-Japanese economic relations."

The Chinese statement is apparently intended as a warning governments appeared is to Japanese companies and the government that they would face strong competition from South Korea and Taiwan which does

However, after the vice-premier's comments appeared last week in the Japanese press, an week in the Japanese Park, Assistant Trade Minister, Shen Jueren, held a meeting with Jap-anese diplomats to suggest that ** ** ** * * * ** *** Tian's words had been partly misunderstood, though he did not deny that direct links were prob-12 :---

fearing a strong reaction from Israeli police circles yesterday. A North Korea, attempted to cover senior police officer in the

China has already irritated said grimly: "There is no way we Pyongyang by agreeing to attend the Seoul Clympics, and the government has publicly ignored go back." overtures from the new South Korean leadership for closer ties. But Shen Jueren, in a later

meeting with Japanese officials, clearly confirmed that direct trade with South Korea was probable, though he was again vague about the timing.

Trade between China and

South Korea last year was esti-mated at around \$1.50m (£880m) and is expected to rise this year, though reports that China is con-templating opening a trade office in Seoul, and could allow South Peking, have been denied by the foreign ministry.

Iran launches attack

Iran said it launched an offensive deep into Iraq yesterday and both sides in the seven-year-old war claimed to have inflicted heavy casualties, Reuter reports from

Nicosia.

The iranian news agency IRNA said the joint offensive by Iranian forces, Kurdish rehels and Iraqi resistance fighters killed or wounded scores of enemy troops in north-eastern Iraq.

West German right-wing publisher combs Nazi files in Berlin

EXTREME right-wing West Ger- BY DAVID MARSH man groups have gained access to records in the US-run Berlin Document Centre to glean material for publication on the Nazi past of prominent Germans, US officials in Berlin said at the

They said that Dr Gerhard Frey, the publisher of the far-right Munich-published National Zeitung newspaper, had suc-ceeded in recent years in uncov-ering information at the centre for recogning in his publications the histories of individuals prom-inent in the Third Reich. The centre contains 30m Nast ers in Nazi memorabilia. Suspi-documents captured after the close that the stolen files could

war including original Nazi menbe used to blackmail ex-Nazis
bership files. The centre had have not been confirmed so far.

tried to crack down on indexes by The new twist to the affair may "agents" working on Dr Frey's add to controversy in West Gerbehalf but some historical many about the running of the historians given bona fide access to the centre. The Bundestag (federal to the Berlin centre. He claims acquire information.

documentation had passed him material, the US Mission in Ber-

Revelation of the right-wing publisher's success in trawling for documents in Berlin, which was confirmed by Dr Frey at his Monich headquarters, comes as West Berlin justice officials con-tions investigations into the theft and sale of several thousand Nazi files from the centre. Some of the material has turned up with deal-

called on the West German Gov-ernment finally to take over the documents from the US.

Transfer of the records has been under discussion for 20 years but has been held up by delays in microfilming the files. Mr Horst Waffenschmidt, state secretary in the Interior Ministry, in the Bundestag last Thursday rejected suspicions that succes-sive Bonn governments had

consultations on the takeover were continuing. Dr Frey said at the weekend

deliberately slowed down the

assembly) in Bonn last week MR Helmut Kohl, the West German Chancellor, is to visit the Soviet Union this year and Mr Mikhail Gorbachev, the Soviet leader, will go to West Germany in the first half of 1989, Reuter reports from Bonn. The West German Government said that the exact dates had yet to be decided.

takeover because of embarrass-ment over the Nazi files. He said He said he used for source material a network of around 20 historical agents searching for Nazi archive material around the world, who were paid for their services. But Dr Frey denied that he had used unlawful means to

West German officials said last year they wanted Mr Gor-bachev to visit Bonn in the first half of this year while West Germany held the presidency of the European Community.
Mr Kohl last made an offcial visit to the Soviet Union in July 1983 for talks with Presi-dent Yuri Andropov.

Dr Frey runs his activities. sales of 50,000 copies of the first book, with 20,000 for the second which include a far-right political party, the Deutsche Volksunion, from a large villa in a Munich suburb surrounded by a high one and a third volume due out

to unseat him, and regularly saecker, the West German presi-

dent, on account of his efforts to plead for post-war reconciliation. One of Dr Frey's recruits has been Mr David Irving, the British historical author. Mr Irving, a prodigious uprooter of Nazi archi-val material, has acquired notori-ety through his insistence that

The National Zeitung is the said he was asked by Dr Frey in largest of his newspapers with a 1984 to use his contacts at the weekly sale put by Dr Frey at Berlin Document Centre to find out information on 700 named unashamedly anti-Israell stance, persons, including well known pleads for the reunification of the West German politicians.

German nation defends Mr Kurt Mr Irving said his request to be Waldheim, the Austrian presi- given information from files condent, from the present campaign cerning anyone on the list of 700 to unseat him, and regularly was turned down by the Docuattacks Mr Richard von Weiz-ment Centre. Dr Frey offered him DM1,000 (£323) per name for material, but no money changed

Mr Irving said he sympathised with Dr Frey's probing to clear

The Berlin Document Centre does not normally grant access of ety through his insistence that Hitler did not play a leading role in the persecution and murder of the persecution and murder of although exceptions are made for

European Jews. investigations by government and legal agencies. Although open for inquirles by legitimate researchers, the centre has often been criticised for its secrecy, but points to the sheer technical difficulty of releasing for general access millions of age-ing files.

Israel seeks to stem wave of resignations by Arab policemen

THE RESIGNATION over the Shin Bet, the domestic security weekend of nearly half the Arab service.

police force in the occupied West Mr He

the resignations anowhelling fo-include other local employees of the military-run Civil Adminis-tration — such as hospital workers and court officials - the Israeli authorities have offered additional pay to policemen will-ing to stay on, and protection from intimidation.

able.

Asian diplomats believe the government was embarrassed that the comments received heavy coverage in Tokyo and, fearing a strong reaction from North Korea attempted to cover southern part of the West Bank

The locally raised force, under

which discussed the alarming development at length. In Betblehem, Ramallah and Hebron only a handful of Arab policemen remained at their posts. But, contrary to expects

At an emergency meeting of the Israeli police in Jerusalem yesterday, it was decided that in future there would be no investi-

Mr David Krauss, the police commissioner, said on Army Radio that the resignations the supervision of Israeli com-manders, is responsible for han-dling traffic offences and non-po-litical crime, leaving security minds, and by "neutralising the affairs to the Israeli army and instigators".

Vassiliou in Athens for

Mr Vassiliou repeated a call for a meeting with Mr Turgut Ozal, Turkish Prime Minister, at a time and place of the latter's choosing.

This offer has so for been indi-

Mr Haim Bar-Lev, Israeli Police police force in the occupied West
Bank and Gaza Strip is the most
Minister, led a chorus of warnpotent example so far of a civil ings yesterday that the only peodisobedience campaign beginning to gather a head of steam.

In a last-ditch effort to prevent
the resignations snowballing to
include other local enaployees of
the military-run Civil Adminis
Mr Ham Bar-Lev, straen ronce
Minister, led a chorus of warnings yesterday that the only peodisorder from the resignations would be the Palestinian
population. "The thieves will celebrate. That's what it means,"
he said before a Cabinet meeting
which discreased the alarming-

tions, no replacements are to be sent from Israel Instead, branch police stations are to be closed and services reduced to a bare

gations of crimes, including rape, murder, housebreaking and rob-

Key talks on Cyprus

MR GEORGE VASSILIOU, the improvement in Greece's rela-recently-elected President of tions with Turkey, which has Cyprus, arrived in Athens yester occupied over one-third of Cyprus day for key policy talks with the since invading the island in 1974. Greek Government on a settle- Today, the Cypriot president ment for the divided island and Dr Andreas Papandreou, republic.

Greek Prime Minister, are expec-

This offer has so far been indirectly rejected by Ankara, which has said that the Cypriot president's counterpart for talks is Mr Raouf Denktash, leader of the Turkish-Cypriot community.

Mr Vassiliou's election to move, and own property power coincided with dramatic throughout the island.

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Issue of racism revived in French election

BY IAN DAVIDSON IN PARIS

tion behind President François

Mitterrand. in a reversal of previous patterns, immigration and racial issues have started to play a bigescues have started to play a ong-ger part in the campaign; and the neo-Gaullist RPR party has begun to take advantage of its government role to claim that secret government polls are in fact much more favourable to Mr Chine then the rolls will chart Chirac than the polls published

THE FRENCH presidential election campaign has begun to take three main party groupings, the an ugiler turn on the right of the Gaullists, the UDF centrists and political spectrum, as the two leading centre-right candidates, their backs on the racist and Prime Minister Raymond farmer Prime Minister Raymond Barre, struggle to break National Front party, and manout of their neck-and-neck position behind President Francois aged to prevent him from commanding political centre-stage. National Front party, and man-aged to prevent him from com-manding political centre-stage. This was wishful thinking.

Mr Jacques Chirac delivered a speech in Marseilles, a strong-hold of Le Pen support because of its concentration of immigrants, in which he was openly wooing National Front voters. Boasting of government efforts to control immigration, and of expulsions of illegal immigrants, he claimed that through the twin policies of "repression and integration",

settled within five years.
"No one," he said, "has ever repreached me with being zenoobe or racist. Those are sentiments which are not natural to the French. The developments which we have recently witnessed, has led a certain number of our fellow citizens to feelings of this kind. And if I cannot con-

done it, I can understand it." This last sentence has been condemned by the Socialist Party as "unbelievable and scandal ous". Mr Lionel Jospin, secretary general, commented that "You do not understand racism and xenophobia, you fight it".

Meanwhile, President Mitterrand, still the leading if unde-clared candidate in the opinion

immigration problems would be polls, has declared his support for rouns settled within five years.

SOS-Racisme, the leading antiracist pressure group, in a video-clip shown to a songs-and-speeches rally held by SOS-Racisme near the Bois de Vincennes. The controversy over the public opinion polls revolves round the claim by Mr Charles Pasqua, Gaullist Interior Minister and leading campaign manager for

Mr Chirac, that his ministry's entirely open. A poll published in secret Renseignements Generaux polls were very favourable to Mr indicated that in February 42 per chirac. Though Mr Pasqua declined to reveal his figures, on the grounds that they were secret, a radio journalist subsequently claimed that they gave Mr Chirac a clear lead over Mr proportion who find the campagnetic properties. Barre, and a narrow victory over paign "uninteresting" has gone Mr Mitterrand in the second up from 47 per cent to 61

Mr Pasqua's "revelations" have been violently attacked by the socialists as "disinformation". and by Mr Barre's supporters as "attempted manipulation of pub-lic opinion". They have also been greeted with general incredulity by commercial polling organisa-

This year's race may be

Armenians call off protests

26 in Yerevan, their capital, have the Soviet media on killings of been called off by a 600-strong their countrymen in the Azerbainational co-ordinating commit, jani town of Sumgait at the end tee, Mr Edward Aikazyan, the of last month, the meeting of republic's official delegate in 1,000 Armenians outside the scow said at a church yester-

The decision came after the ioviet leadership last week said it would examine the demand for annexation of the Nagorno Karahis daughter.

MASSIVE demonstrations Moscow have launched a protest planned by Armenians for March campaign against the blackout in 26 in Yerevan their capital, have been called off by a 600-strong their countrymen in the Azerbai-

church was told. Women in the crowd wept as Mr Bangelyan, an oil rig employee from Sungait described how officials had not wanted to

let him see the mutilated body of Mrs Raisa Pogosyan, another the Azerbaijani Soviet republic. Sumgait resident, accused the At the same time Armenians in anthorities in the Azerbaijani-

city of steering the killings, as a few uniformed policemen as well as plain-clothes security men watched but did not intervene. The recent events in Transcauan independent Armenian com- reforms being introduced in the mittee as well as more cultural facilities in the Soviet capital

alongside the republic's official Armenians have applied for official permission to hold a scheduled to three-hour rally outside the parliament. The five-d strengthen is

Gorbachev in Yugoslavia to study economic reform

BY ALEKSANDAR LEBL IN BELGRADE MR MIKHAIL GORBACHEV, the communist states. Soviet leader, arrives in Belgrade today for a first official visit to casia have also led to demands in Yugoslavia, during which he is Moscow for the establishment of expected to study economic

The five-day tour is designed to armament, regional conflicts, and strengthen ties between the two human rights.

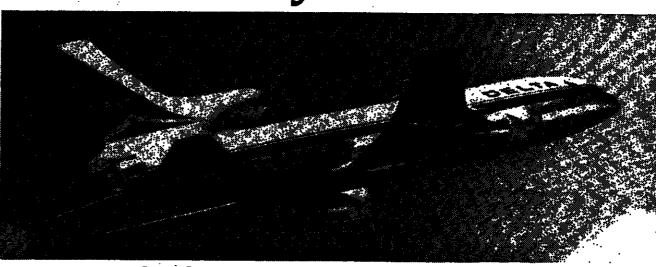
During his visit, Mr Gorbachev will take a close look at Yugoslav "self-management3, a highly-de-centralised economic system

launched 30 years ago. Mr Gorbachev is keen to scour Mr Gorbachev will hold talks with Yugoslav leaders, and visit could be included in his own state enterprises, farms, and scientific institutes. He is also scheduled to address the federal parliament.

Mr Gorbachev is keen to scour the system for ingredients that could be included in his own reforms, officials said.

The two sides will issue a joint declaration at the and of the said of the system for ingredients that could be included in his own reforms, officials said.

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Wayne Cousar, Captain.

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Pre-election

tensions

build up

in Kenya

POLITICAL tensions are increas-

ing in Kenya before the general

election on March 21. with opponents of President Daniel arap Moi stepping up their attacks on the Government and its cam-

Mr Bedan Mougua, editor of a magazine sponsored by the

National Council of Churches of Kenya, was questioned by police this last after he published an editorial which called the elec-

tion nominations a mockery of

democracy.
"In most areas, the administra

tion terrorised cittzens," he

wrote. "There were countless

glaring examples of the use of force. Democracy in Kenya has slipped a step downward,

putting the country on to the path of self-destruction which

many African countries have fol-

At the same time Mwakenya, the underground socialist move-

ment, has reasserted its presence by distributing a statement accusing the authorities of corrup-

IMF sees how Egypt is taking its medicine

on the management of the debt-ridden Egyptian economy.

A senior Fund official arrived

Taking into account normal ridden Egyptian economy.

A senior Fund official arrived in Cairo at the weekend for a crucial talks on faltering progress Egypt has made in increase at a noteign exchange shortage.

Taking on because at a noteign exchange shortage.

Taking into account normal pre-IMF talks posturing by Egyptian officials, there appears a

Paris Club rescheduling of about civil order. \$8bn of government-guaranteed Egypt is the master of its own loans involving some 18 creditor decisions, the planner of its own nations. The rescheduling covered arrears as well as debt falling due between January 1987

The latest Egyptian-IMF discussions coincide with increasing concern within the Government

LIKE a pair of sumo wrestlers of inflation to around 30 per cent locked in combative embrace, annually, and perhaps more. The Egypt and the International Monauthorities are also grappling etary Fund are again engaged in with worrying shortages of basic difficult and delicate discussions commodities such as sugar and

genuine fear within the Govern-ment of political unrest should ress Egypt has made in implementing an IMF reform promenting an IMF reform proment of political unrest should
gramme agreed to last May in further austerity measures add to

credit.

Adding to pressures on Egypt to comply with IMF conditions is the need to qualify for a second President Hosni Muharak, rescheduling of part of its more than \$400n foreign debt by the second half of this year.

Egypt last May concluded Paris Club

decisions, the planner of its own programme and administrator of its own reform steps which it sees fit for its social and economic position," Mr Nafeh wrote, echoing the words of Mr Muharak on the eve of a visit to Washington in January.

Fund officials face the difficult when the state of the restrain its failure to comply one difficult with the programme is the result from Egypt current and credible figures on its budget deficit which, according to some foreign affected its foreign exchange estimates, may well exceed 17 per cent of GDP. It is now accepted that Egypt has no chance of that Egypt has no chance of Egypt to restrain its budget defi-



of Egypt task of assessing to what extent Egypt has made a genuine effort to implement IMF reforms, and whether its failure to comply

tic product and to rationalise its its regional director Dr Shakhour various rates of exchange. The Shaalan, is expected to complete Fund has also been pressing Article IV consultations in the Egypt to allow interest rates to next week or so and report to the rise to take account of inflation. Fund's board in April on whether Egypt made progress initially a new and more flexible reform in its efforts to comply with the lift programme – one of the softest ever concluded by the Fund. tranche of the \$325m standby

it devalued its currency by 63 per facility.

The betting in Cairo is that the while the Government shaped up the official commercial rate and black market. It also increased creditors, principally the US and who are increasingly critical of the countries of Western Europe, will grant the Egyptians a reprieve. It is thought unlikely that IMF will "pull the plug" on Egypt at this stage.

The countries of Western Europe, what at interesting of dissent. On Saturday Mr Adriann Viok, Minister of Law and Order, banned all activities of the Committee for the Defence of Democracy and wholkited a published a published and with the countries of the Countries energy prices in an effort to reduce the burden of subsidies But by the latter part of 1987 reform momentum had dissipated. Egyptian officials were

The IMF has encountered serious difficulties trying to extract May, is the continuing soft oil gyman whom, he said, were "on from Egypt current and credible market (Egypt's main foreign figures on its budget deficit which, according to some foreign fall in cotton prices, another by Archbishop Desmon Tuttu, Drastimeter may well according to some foreign fall in cotton prices, another by Archbishop Desmon Tuttu, Drastimeter may well according to some foreign fall in cotton prices, another the continuing and the second Tuttu, Drastimeter may well according to some foreign fall in cotton prices, another the continuing and the continuing according to some foreign fall in cotton prices, another the continuing according to the

rates continued to strengthen last week and spread to ships of all sizes in both Atlantic and

Pacific markets.
In the tanker market, however,

things were different, despite an

increase in the price of crude oil,

increase in the price of crude oil, which brokers had speculated might encourage demand from charterers. Gelbraith's, the London brokers, said there was little inquiry for VLCCs (very large crude carriers) in the Gulf, and rates increased only slightly.

Demand was strong in in West Africa, however, and rates for

Africa, however, and rates for ships of the 1m barrels size for discharge in the Gulf of Mexico

increased from Worldscale 52% to Worldscale 62% during the

Denholm Coates, the London

whether to release a second tranche of the \$325m standby

an even more flexible IMF Western Cape. He also warned of

led to seven. SHIPPING REPORT

Pretoria braces for attack on church leaders

BY JIM JONES IN JOHANNESBURG

once again raising the spectre of Extenuating circumstances and prohibited a public meeting social unrest if the IMF-backed that could be cited by the two austerity programme was parties, anxious to save face, for afternoon at the University of the

by Archbishop Desmond Tutu, Dr fall in cotton prices, another important export.

A possible pointer to IMF flexibility was the World Bank's recent agreement to stretch the period during which Egypt would be obliged to raise energy prices to world parity to enable it to qualify for some \$600m in soft loans for the power and agriculture sectors. The World Bank had been insisting that Egypt achieve world parity within five years.

That period has now been extended to seven.

by Archbishop Desmond Tutu, Dr Alan Boesak and other opponents of apartheid to take care of the affairs of 18 anti-apartheid groups restricted on February 24. Yesterday afternoon its planned public meeting was replaced by a special service at St George's Anglical ture sectors. The World Bank had been insisting that Egypt achieve detainees held in black townships to pray for political detainees and the restricted organisations.

In Soweto, the Regina Mundi

organisations. In Soweto, the Regina Mundi

Dry cargo rates show strength

Great Lakes, Brazil, and Argen-

Rates reported for transatisatic round voyages were \$14,000 per day for a Panamax; \$8,500 for ships of 30,000 tons; and \$7,500 for 27,000 tons.

The Soviet willingness to pay rising rates spilled over into other charterers and, among

other fixtures reported, a 72,000 tons vessel was fixed at \$19,000 per day from the Continent to the Far East. Owners failed to fix a

ship of 168,000 tons at \$25,000 per

day for a similar trip, however.

There was a similar strength-

FURTHER restrictions were catholic church was filled to placed on South African anti-capacity while a small group of policemen and soldiers kept watch outside. The Cape Town service was addressed by Arch-bishop Tutu, Dr Boesak, Roman Catholic Archbishop Stephen Naidoo and Mr Dullah Omar, the Western Cape chairman of the

> Police filmed people entering the cathedral and manned blocks on roads leading to the centre of the city. They were also reported to have encircled the University of the Western Cape.

> In his warning to the churches on Saturday, Mr Vlok claimed: "Rather than becoming involved in the true Christian message, certain clergy are becoming more and more involved in preaching revolution." He added the ANC was doing everything in its power to involve the church in its "pre-revolutionary

● Last Thursday four Roman Catholic archbishops and three bishops observed the law which prohibits public meetings and took turns individually to display posters outside Johannesburg's

tion and massive vote-rigging. The organisation called for an election boycott. Government ministers

expressed outrage at the open criticism by Mr Mbugua in Beyond, the church magazine, and officials reacted with the tra-ditional dark references to for-

ditional dark references to foreign interference and tribalism.

There is particular concern
about the newly-introduced system of public queueing behind
candidates' photographs to nominate those who may qualify for
the final secret ballot.

Mr Charles Rubis, an outspoken former MP, was eliminated

ken former MP, was eliminate for not winning enough votes during nominations last month and says the results were fixed.

dry cargo brokers, said Soviet ening in the Far East, despite the charterers were "extremely absence of a Soviet loading proactive" in the Atlantic, particugramme, and Panamax vessels were reportedly being fixed at tons for March/April grain shipments from the Gulf of Mexico,
Gract Labor Event Avenue and Avenue **WORLD ECONOMIC INDICATORS** FOREIGN EXCHANGE RESERVES
(US\$m)

Jan. '88	Dec. '87	Nov.'87	Jan.'87
11,318	13,088	14,391	17,892
36,396	38,556	34,194	15,342
70,828	72,893	79,421	56,317
77,817	75,657	72,336	46,693
8,467	8,363	8,080	4,957
13,293	14,174	13,870	10,199
28,437	27,765	26,125	19,426
Dec.'87	Nov.'87	0ct_'87	Dec.'86
29,634	26,457	27,685	28,428
	11,318 36,396 79,528 77,817 8,467 13,293 28,437	11,318 13,888 36,396 38,556 70,828 72,893 77,817 75,657 8,467 8,363 13,293 14,174 28,437 27,765	11,318 13,988 14,391 36,396 38,556 34,194 70,828 72,893 79,421 77,817 75,657 72,336 8,467 8,363 8,080 13,293 14,174 13,870 28,437 27,765 26,125

HIGHVE STEEL AND VANADIUM CORPORATION LIMITED

"A difficult year" - Leslie Boyd, chairman

Chairman's Review

As forecast in last year's review, the group's earnings for 1987 were lower than the record level of 1986. This was owing to the unfavourable impact of the stronger rand, the loss of certain steel export markets due to sanctions, and the disruption of operations caused by industrial action. Earnings per share decreased to 80 cents, compared with 85 cents in 1986. The attributable profit was R56 810 000 after providing for financing charges of R29 433 000, depreciation of R33 066 000 and deferred taxation of R17 500 000.

The group's deferred tax provision has increased to R152 791 000, and this should ensure that the tax charge in later years does not absorb a disproportionate amount of income earned in those years.

During 1987 the group issued additional preference shares, bringing the total to R252 million. The proceeds have been utilised to repay offshore and short-term loans. In view of the results achieved, a final dividend of 20 cents per share has been declared. The total dividend has therefore been maintained at 30 cents per share.

Apparent total world steel consumption in 1987 was 739 million tons, the highest since the 1979 record of 751 million tons and, significantly, was on an upward trend as the year progressed. As a result, there was an increase in the US dollar prices of steel exports in all markets and this has continued into the new year. It is likely that the higher levels of consumption and output will be consolidated in 1988 and that improved trading conditions will prevail.

The outlook for the South African economy as a whole was more optimistic by the year end. After disappointing domestic steel sales in the first six months, and in spite of steel price increases in the third quarter of 1987, local demand improved in the second half of the year. Highveld entered 1988 with the best domestic order load for many years.

Sales of vanadium improved as the year progressed, and in the third quarter of 1987 prices for vanadium products were raised. Further increases in sales during the final quarter of 1987 and the first quarter of 1988 confirmed higher vanadium consumption, associated with the general improvement in world steel output. Consequently, the remaining roasters in the Vantra division were brought into operation in January 1988 for the first

time since September 1986. Highveld will continue to ensure sufficient material supplies, and it is expected that the market will enter a period of stable trading conditions.

Demand for Rand Carbide's ferrosilicon and Transalloys' silicomanganese in the overseas markets was strong throughout the year, giving rise to improved US dollar prices in each successive quarter. This trend has continued into the new year. In the domestic market ferro-alloy sales have been satisfactory, but at slightly lower levels than in 1986.

Sales of metallurgical char, electrode paste and steel drums from Rand Carbide were also lower than the levels

Both Rand Carbide and Transalloys continued to make significant contributions to the group's financial performance.

The acquisition of MacDonald Cans at the beginning of the year increased pail manufacturing capacity within the group, and also afforded entry to the can market in the Transvaal. At the same time, the closure of another producer enhanced the potential drum and pail market for the Reef plant.

This division recorded another good year, with

improved results over 1986.

The average strength for the group was 7 285 compared with 7 430 in 1986. The labour turnover remained low at 9.66 per cent per annum.

Once again the annual negotiations for the group's house agreement were prolonged, but agreement for the 1987/88 year was eventually reached in October 1987 with all the unious associated with Highveld. During the course of the negotiations, because of a declared dispute by MAWU in June 1987 and a planned strike ballot in September 1987, it was decided to lock out MAWU members covered by the agreement as from September during what has been a difficult year, and I am sure that they will rise to the challenges which face them in 1988.

agreement offer. This action was taken in view of the fact that five of the six unions involved had accepted the offer, which was the highest ever and in line with the increases negotiated throughout the rest of the metal industry. It also followed a number of illegal work stoppages by MAWU members earlier in the year and, in total, 797 000 man hours were lost in 1987 and employees suffered a loss of some R3 million in wages.

It is most disappointing that the period of the dis-

pute was characterised by intimidation and assault on fellow employees. These incidents reached such proportions that the group felt obliged to suspend the alleged offenders in order to facilitate full investigation into the allegations of misconduct. It is absolutely necessary that MAWU should play a more active role in eliminating this intimidation and violence by its members.

A further reduction was achieved in the "wage gap" as measured by the ratio of the highest hourly paid rate to the lowest hourly paid rate. The ratio is now 2.5:1 compared with 2.6:1 last year and 5:1 in 1971.

During the year affirmative action was taken to-wards removing the remaining vestiges of discrimination in the workplace, as the group is determined to ensure equal opportunity for all its employees. This is considered of utmost importance in the development of the group's human resources and to establish a sound base for securing the group's future. In order to attain these objectives, co-operation and mutual trust between management and the unions are essential. Management believes that these goals can only be achieved with union involvement, but the resistance by certain trade unions to changes during 1987 arising from this action was disappointing. It is important that the unions should not resist this policy and, moreover, should show willingness to work with management on issues related to the development of people and change of attitudes.

The training of prospective artisans during 1987 continued at the same level as in the previous year. Of the 112 trainees who qualified last year, 54 were black. To date, 91 black artisans have been trained and qualified. The group currently employs 72 black artisans, compared.

with one in 1984.

Educational and social programmes for blacks continued during the year. These included the building of houses and their sale at cost to employees, which will continue during 1988, the training of 14 black school teacher bursars, substantial transport assistance for local schools, special programmes for the development of youth leader-ship, as well as programmes to facilitate contact between

Stakeholder project
Highveld has accepted the invitation of the board of
Anglo American Corporation of South Africa Limited to participate in the Anglo American Group Employee Shareholder Scheme, which has been introduced to encourage employees to identify with group objectives.

The scheme opens a new avenue of financial participation for employees with qualifying service, and offers them the opportunity to become investors in Anglo American. It is considered that this will help promote continuity of service and retention of expertise, to the mutual benefit of Highveld employees and the corpora-

Although there may be some after-effects of the fall in the world stock markets, the upward trend in world steel consumption and production at the end of 1987 is expected to be consolidated in 1988, and benefit should be derived from the resultant improved trading conditions. Higher US dollar prices for steel and ferro-alloy exports should offset the effect of the stronger rand. An improvement in domestic steel sales over 1987 is forecast, and satisfactory vanadium and ferro-alloy sales are indicated. Group earnings in 1988 are expected to at least equal the results achieved in 1987.

Mr Gordon Waddell resigned from the board of directors on June 30 1987 after serving on the board from January 29 1971. On behalf of the board, I wish to express my sincere appreciation of the contribution made by Gordon during his long association with the corporation as a member of the board, and to welcome Mr Bill Bragg who was appointed to the board on July 3 1987.

I would like to thank the managing director, John Hall, the management and all employees for their efforts

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The Financial Times third conference on Technology in the International Securities Markets will open with an overview of the present and future global equity market given by Mr Alastair Ross Gooby, International Investment Strategist, Global Equities of Hames Capel. The growing use of computers in the markets will be discussed by Mrs Phillipa Hooper, Director, Posthorn Global Asset Management and Mr Steven Wunsch, Vice President of Kidder Peabody & Co. The impact of automated trading on the markets will be reviewd by Mr Richard Justice, Executive Vice President of the National Association of Securities Dealers and Mr Robert Garland, Managing Director of Morgan Stanley

Other contributors include Mr Bernard Reed, Foreign Equity Market Director and Mr Micheal Baker, Executive Director of the International Stock Exchange, together with Mr Brian Traquair, International Director of I P Sharp and M. Benoit Dumont, Vice President & Area Manager of the Euro-Clear Operations Centre.

THE NEWSPAPER INDUSTRY -A PERSPECTIVE OF THE NEXT FIVE YEARS London, 12 & 13 April 1988

As part of the celebrations to mark the Centenary of the Financial Times, the Newspaper is holding a major conference to look at the future of the newspaper industry both in the United Kingdom and abroad. The eminent panel of speakers include Mr Lee Huebner, Publisher of the International Herald Tribune, Mr Ko Morita, President - Chief Executive Officer of the Nihon Keizai Shimbun, Mr Bill O'Neill, Managing Director of News International and Mr Ralph Ingersoll, Chairman of the Board of Ingersoll

FINANCIAL COMMUNICATIONS AND ADVERTISING London, 11 & 12 May 1988

This is the first Financial Times conference on advertising and other aspects of financial communication. It has attracted a remarkable platform including Sir Kenneth Berrill, Chairman of Securities and Investments Board, Mr John Morgan, Chief Executive of the Investment Management Regulatory Organisation, Mr Roderick Dewe, Chairman of Dewe Rogerson, Mr Micheal Prideaux, Chief Executive of Charles Barker City, The Rt Hon Norman Lamont, MP, the Financial Secretary to the Treasury and Mr Anthony Beevor, Director General of the Panel on Take-overs and Mergers. The Financial Services Act poses problems for the financial service industry although it will be covered ultimately. Corporate communications including covered ultimately. Corporate communications, including investor relations, will also be another significant theme and the issues in take-overs and advertising will also be included.

All enquiries should be addressed to: The Financial Times Conference Organisation, 2nd Floor, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125

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13-15 APRIL

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES (D), NEW CHANGE, LONDON, ECAM SIAA NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 16TH MARCH 1888, OR AT ANY OF THE BRANCHES OR ALM, ON YED BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON TUESDAY, 15TH MARCH 1888. ISSUE OF £1,050,000,000

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3. The Stock will be repaid at per on 3rd February 1994.

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lenders must be lodged at the Bank of England, New Issues (D), New Change, on, EC4M SAA not leter them 10.00 A.M. ON WEDNESDAY, 16TH MARCH 1988, or at any of the Branches or Agencies of the Bank of England not heter the 3.30 P.M. ON TURSDAY, 15TH MARCH 1988. Tenders will not be revocable between 10,00 a.m. on Wednesday, 16th March 1988 and 10.00 a.m. on Monday 21st March 1988. Separate arrangements have been made under which gift-edge market makers may tender by telephone to the Bank of England not later shan 10.0 a.m. on Wednesday, 16th March 1988.

£100 £500

000,013,000 000,013,000 000,013,000 000,013,000 000,003,000

Her Majesty's Treasury reserve the right to reject any tender or part of any totolor say therefore allot to tenderora less than the full amount of the Stock. Tenders is ranked in descending order of price and allotments will be made to tenderora tenders are at or above the lowest price at which Her Majesty's Treasury decide my tender should be accepted (the allotments price), which will be not less than inhurant tender price. All allotments will be made at the allotment price tenders are accepted and which are made at prices above the allotment price will be d in full; tenders made at the allotments price may be allotted in full or in part lary betance of Stock not allotted to tenderons will be allotted at the allotment to the Governor and Company of the Bank of England, have beginnerment.

12. Letters of allowment in respect of Stock allotted, being the only form in which the Stock tother than amounts held in the Central Gits Office Service for the account of Stock (other than amounts held in the Central Gits Office Service for the account of members) may be transferred prior to registration, will be despatched by post at the risk of the tenderer, but the despatch of any letter of allotment, and any refund of the balence of the smount paid as deposit, may at the discretion of the Benk of England be withheld until the nenderer's cheepe has been paid. In the event of such withholding, the tenderer will be notified by letter by the Benk of England of the acceptance of his tender and of the amount of Stock allocated to him, subject in each case to payment of his cheque, but such notification will confer no right on the tenderer to transfer the Stock so allocated.

13. No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will, when refunded, be remitted by chaque despetched by post at the risk of the tenderar; if no allotment is reade the amount paid as deposit will be returned likewise. Pryment in full may be good at any time after allotment but no discount will be allowed on such payment, interest may be charged on a dey-to-day basis on any overclus amount which may be accepted at a rate equal to the London hase-Bank Offered Rate for seven day deposits in extens of TRORT that I have can per present. accepted at a rate equal to the London Inter-Sent Ortario Hate for seven day depot in sterling (*LBORT) plus 1 per cent per annum. Such rate will be determined by Bank of England by reference to market quotations, on the due date for such payme for LBOR obtained from such source or sources as the Bank of England shall consider appropriate. Default in due payment of any amount to respect of the Stock will rest the allottment of such Stock liable to cancellation and any amount previously paid flat

15. Members of the Central Gits Office Service may, subject to the provisions of the agreement governing their membership of that Service, surrender a perthypoid letter of allowers to the Central Gits Office for cancellation and for the Stock comprised.

therein to be credited to the member's account. The member who is shown by the accounts of the Central Gits Office as being entitled to any Stock shall, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if the transfer evers the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to whitches, in multiples of £100, Stock credited to the member's account and to obtain a partly-paid letter of allotment; comprising such Stock, and such member stell be liable for the payment of all amounts becoming due thereafter in respect of such Stock unless and until their inter-of allotment is surrendered to the Central Gits Office for cancellation as alterested.

16. Letters of allotment most be surrendered for registration, accompanied by a completed registration form, when the behave of the purchase money is paid, unless payment in full has been made before the das date, in which case they must be aumandered for registration not later than 25th April 1988, registration of Stock had for the account of members of the Central Glits Office Service will be effected under

17. Tender forms and copies of this prospectus may be obtained at the Benk of England, New Issues, New Change, London, ECAM SAA, or at any of the Branchas or Agencies of the Bank of England; at the Benk of Instant, Moyne Buildings, 1st Poor, 20 Callender Street, Belfast, BT1 5BN; or at any office of The Issunstional Stock

11th March 1988

THIS FORM MAY BE USED TENDER FORM This form must be lodged at the Bank of England, New Change London, EC4M SAA not later than 10.00 A.M. ON WE MARCH 1988, or at any of the Branches or Agencies of the Branch than 3.30 P.M., ON TUESDAY, 15TH MARCH 1988.

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Hospitals and car industry face further disruption

BY PHILIP BASSETT, INDUSTRIAL EDITOR

country.

In addition to strikes by nurses work today in the absent in the Cohse health union, with weekend developments. 0898 123008 0898 123009 support in some areas from strikers in the Nupe public employees' yesterday met union leaders for trains and non-striking demonstrators from the Royal College of Nursing, union leaders said that the company over pension fund thousands of other health work-investments. ers would take part in lunchtime meetings and demonstrations in order to press for further funding for the health service on the eve of the Budget.

Although train drivers at Lon-don's King's Cross station have called off their 24-bour NHS sym-pathy strike planned for today after legal action by British Rail, dockers at Bristol are expected to

STRIKE action will again hit hospitals in Britain today, but efforts were made yesterday in talks to head off further conflict in the car industry, the strike ted today.

In the National Health Service, at least 17 London hospitals are expected to be affected by strikes worth 14 per cent, if the strike is operating companies, partly to offset government health funding, not settled soon, will be looking for any signs of a return to work.

A small number of strikers last at nearby Kirkby are also expected today.

However, in advance of the tenewed action, negotiations took place at a Coventry hotel on the company's plans to invest about a quarter of a £214m surplus in operating companies, partly to offset previous losses.

Talks also took place yesterday at the London headquarters of the conciliation service Acas between P&O European Ferries

General Motors' management men aimed at settling the five yesterday met union leaders for week-old strike by 2,000 ferry

work today in the absence of any

the company over pension fund investments.

Electricians at the company's changes in working practices by tomorrow it will dismiss the seatune action could follow today as a strike ballot takes place among all the plant's manual workers.

Strikes over the pensions issue rewelloyment contracts.

Strikes over the pensions issue rewelloyment contracts.

Talks at Acas took place on Friday night, and both sides spent Saturday is discussions in Dover on the detail of the company's proposals before returning the AC Delco components plant yesterday.

between P&O European Ferries and the National Union of Seamen aimed at settling the five on the east coast of England on the east coast of England workers at Dover.

P&O has given a warning that agreement is not reached on a

More public water supplies contaminated by nitrates

NKARLY twice as many people in the UK drunk water pol-luted by nitrate fertilisers— at levels beyond those consid-ered by the European Community to be appropriate for human consumption — in 1986 as in the previous year. More than 1.3m people in

the UK drank water in 1986 that regularly broke EC rules for standards of water for human consumption. Ten per cent more UK public water supplies were affected by nitrates in 1986 compared with

A Government report shows also the UK was the only source of sewage sludge in the North Sea and was the main source of contaminants of all types discharged directly into the North Sea. Nearly a quarter of sewage treatment works failed to meet the annual performance tarsets set down by formance targets set down by local authorities for allowing

local authorities for allowing the works to operate.

The latest statistics on pollu-tion, published by the environ-ment department, show a ris-ing trend of increasing levels of nitrates especially where farming methods use nitrate fertilisers intensively. Pallu-

tion of some rivers in the UK is rising, with some of the biggest increases found in areas of intensive farming.

The number of groundwater

sources severely polluted by nitrate fertilisers more than doubled between 1970 and 1986 and was up by almost 50 per cent in 1986 compared with 1980.

The latest figures, for 1986, show that 152 groundwater sources contained nitrate con-

centrations exceeding 50mg per litre, compared with about 90 in 1980 and 60 in 1970. The concentration of 50mg of nitrates per litre is laid down by an EC directive as the maximum permissible level for water for human consumption. The level may be exceeded only if there is no public health risk. However, in 1986, 83 water supplies serving about 25m people in the UK contained more than 50mg of nitrates per litre on at least

one day a year.

Over 50 of these public water supplies, serving 1.31m people, exceeded 50mg of nitrates per litre regularly. This compared with 49 water supplies in 1965.

In 1986, 34 surface water sources contained nitrate concentrations exceeding 50 mg per litre.
The environment depart-

ment said yesterday that
"water supplies which exceed
50mg of nitrates per litre are
not considered to be a health
risk." The Government in
1985 unitaterally "relaxed" the

standard of nitrates in water and allowed it to rise to 100mg per litre, the department said. The DoE has subsequently asked water authorities "to draw up programmes to meet the Stone per litre tyreat but

draw up programmes to meet the 50mg per litre target, but no timescale has been deter-mined for meeting this."

The report by the depart-ment also reveals that a sur-vey of homes in the UK by the National Radiological Protec-tion Board showed that 20,000 dwellings had concentrations of naturally occurring radion of naturally occurring radon exceeding 400 becquerels per cubic metre, the level at which remedial action should be taken. Levels were especially high in Devon and Cornwall.

"Digest of Environmental Protection and Water Statistics No 10." HMSO Price £8.

Industrial momentum exposes skills gap

By Philip Stephens, Economics Correspon

THE RAPID PACE of output over the last year has left severe skill shortages in many regions of Britain, according to the Associa-tion of British Chambers of Com-

Its latest Regional Business Survey suggests that the shortages have reached "crisis levels"

Some 92 per cent of companies in the Thames Valley, where there is a high concentration of computer-related industries. reported problems in recruiting skilled workers, while 55 per cent found it difficult to fill office

The corresponding figures for London and East Anglia were lower, but still suggested a severe lower, but still stiggested a severe tightening in the labour market. Skill shortages are also appear-ing in areas of the country with particularly high levels of unem-ployment, the association says. Some 30 per cent of companies in Merseyside, in the north-west of England, for example, reported difficulties in meeting their

employment needs.

The survey, which covered the views of 2,881 manufacturing and service companies in the fourth quarter of last year, confirms other recent evidence that Octo-ber's stock markets' crash has had little impact on the economic

outlook.

There are clear signs, however, that while domestic demand is still growing strongly, business is facing a downturn in export

The association says: "The indications are that export growth is grinding to a halt in response to the strength of ster-ling, slow growth overseas and increasingly tough competition." It adds that the trend under-lined concern that the Government should move quickly after tomorrow's Budget to bring ster-ling back below DM3.00 in order improve industry's competitive-

The best route would be a combination of a restated commitment to exchange rate stability and a cut in interest rates from the present 9 per cent to curb upward pressure on the pound. Some 63 per cent of companies replying to the survey cited high interest rates as one of the main factors inhibiting their expan-

The association says that business was particularly buoyant in the fourth quarter in Scotland, Yorkshire & Humberside, the West Midlands, East Anglia and in the North East of England.

Young unemployed offered computer jobs

BY CHARLES LEADBEATER, LABOUR CORRESPONDENT

company is to offer long-term unemployed young people an innovative, year-long computer apprenticeship, with the guarantee of a permanent job at the end.

Microlife, a specialist in training, consultancy and management of IEM systems, has based its plan on a scheme in Holland in which the consultance are supported to the consultance of the consultance o in which 50 unemployed young

one-year contract, into a permanent job with the company.

The aim of the scheme is to train the recruits to manage the train the recruits th

mainframes.

The project is the idea of Mr
Adrie Reinders, the company's on a 12-month contract, with a company's scheme after his two teenage one and two years.

Training programmes in their own time, which should turn on a 12-month contract, with a them into relatively skilled company's scheme after his two teenage areas of data processing centres, about £12,000.

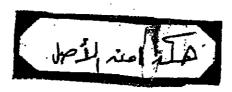
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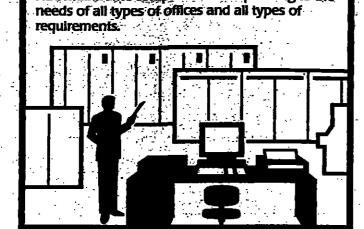
Industrial momentum or poses

unica le

Computers and Communications

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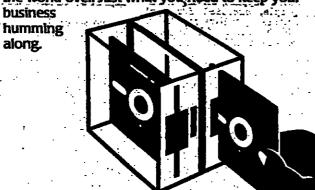
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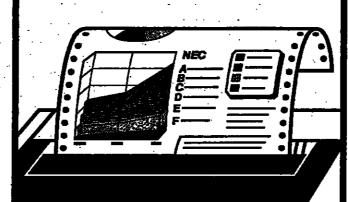
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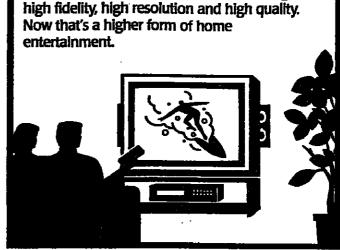
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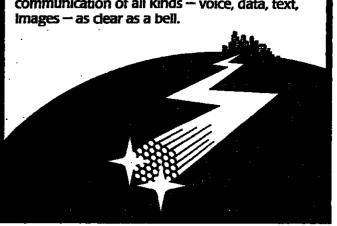
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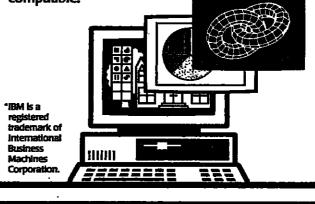
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Reuters faces challenge in financial data services

MARKETING agreements access to financial news services. between traditional financial However, only six weeks ago data vendors and a new generation of computer hardware and software companies are intensifying competition in the financial information services market-

The latest deals seem to be closely modelled on, and directed at, the aggressive business strategy adopted by Reuters, the UKbased business information give its customers a competitive group, which is the world's largest electronic publisher.

Among recent developments is the joint marketing agreement between Wang Financial Information Services, a subsidiary of the US computer and office automation company, and Apollo Computer, a manufacturer of powerful technical workstations, nder which the Apollo machines will be used as the basis of the Wang subsidiary's high-performance trading system.

Wang Financial Information Services provides market information and stock and futures prices through a system called shark. It also provides modelling and analysis software which needs the processing power and high-quality display screens which are features of Apollo

Together, Shark and Apollo should make it possible for cus-tomers to monitor past and present market performance, review automatundamental data and gain systems.

Reuters announced that its subsidiary, Rich of Chicago, which builds dealing room systems, had agreed to use workstations made by Sun Microsystems, a fast growing US microcomputer manufacturer which Apollo regards. as a principal competitor.

Reuters-Rich intends to exploit the power of the Sun machines to edge in analysing and modelling market information.

Telerate, a leading US-based financial data vendor, has also announced recently a joint mar-keting agreement. The deal with Bermuda-based Intex Holdings is designed to develop an automated market system for, in par-ticular, out-of-hours trading on futures exchanges. Such a system would be a precursor to market Apollo workstations round-the-clock electronic trading and signal, potentially, the end of the open outcry system.

These fears were raised last OEM deals of this kind benefit

These fears were raised last
October when Reuters
announced it had sealed an agreement with the Chicago Mercompanies with good products cantile Exchange, under which an automated screen based sys-tem being developed by Reuters would be used by the exchange during the hours of the day that its trading pits were closed.

Intex agreed that the intention was to take on Reuters and the CME "head-to-head" to market automated futures trading

Accounting change may boost profits in insurance

world's first wholly electronic STANDARDISED accounting futures exchange in 1984 but by insurance companies, as proved unsuccessful, although its proposed by European Community, would result in higher reported profits for some UK companies in the sector, accounting experts said last

Their comments follow publication by the Department of Trade and Industry of a consultative paper on an BC draft directive on insurance compa-nies' accounts. The directive would have two main impacts

First, a requirement for insurance companies' accounts to show a true and fair view would force life companies to report a higher figure for profits. At present, their assessment of the surplus in their life fund is calculated using actuarial methods rather than counting concepts of profit-

Actuaries take a more con-servative view of future liabilities, claim the accountants. Introducing an accounting neasure of profits would give "scope for quite a large increase in profits," said Mr Jeremy Dickson, a partner with accountants Deloitte Has-kins & Sells.

However, Mr Chris Swinson a partner at Binder Hamlyn and chairman of a European accountants' committee on instrance companies, warned that there was scope in the directive for companies to use provisions to smooth profits between years. These would amount to "secret reserves," which are already specifically permitted for banks under a

separate EC directive.
The second important change is that non-life companies would be forced to include all realised investment gains in their profit and loss account, while gains that had not been realised would be shown as changes in reserves. This rigid division is not observed in the UK.

For instance, Eagle Star channels unrealised profits into its profit and loss account over five years, sme reported profits. There is no consistency between compa-nies in the treatment of realised profits: leading companies split evenly between those that take them to reserves and those that place them in the profit and loss account.

Directive on the Annual Audited Accounts and Consolidated Accounts of Insurance Undertakings. Department of Trade and Industry. Comments

Greens reassess their party roots such as "give peace a chance", "acid rain kills" and "the Greens

are gathering" appeared stid-denly in the streets of Southport, Merseyside, over the weekend. About 300 members of the 900-strong Green Party were eathering in this pleasant seaside esort for their annual spring

conference. Inside the Fioral Hall the ineviinside the Farral that the mevitable vendors of party literature justled with stallboiders selling "cruelty-free" aftershave and bubble bath and a 100 per cent organic stone-ground flour.

The contrast with the podium

ranters at the annual conferences of the two major parties which are held at nearby Blackpool could not have been more marked Discussion groups sat gently murmuring around large tables as peacefully as partici-pants in a vicarage whist drive.

There was some wrangling durng the opening discussion on standing orders, but members were quickly diverted into a friendly "get-to-know-you" ses-

The general debates had the high moral tone which is characteristic of the Greens, but realism kept breaking through. One group which wanted to remove a reference to "punishment" of law breakers and replace it with "treatment of those who fall foul of the law" was indignantly opposed by a man who had been burgled and mugged repeatedly

over the past year.
However, this mild appearance
can be deceptive. Members
showed their teeth by passing an
emergency resolution for "non-violent direct action" to prevent a consignment of nuclear waste reaching the Sellafield reprocessing plant next week.

The conference also passed a

motion to launch a campaign of civil disobedience against the new poll tax and to withhold pay-

ment. Born as the Ecology Party in the early 1970s, it changed its name in 1985. This was two years after the interna-tional heroes of the movement, Die Grunen, the West German Greens, made their spectacular

opportunity for further expansion erals who are disenchanted with policy revision under Mr Neil Kinnock and Mr David Steel, the

breakthrough to win seats in the Bundestag for the first time.

However, unlike their German counterparts, who now have 44 Green Party, has launched Green Yoice, an organisation seats in Bonn, the British party advocating closer links with "radcan only boast 60 seats on parish

To break the electoral impasse

councils and three on district Liberals. It has already held a looking for alternatives.

The Italian Greens won 13 parliamentary seats at their first attempt at a national election and there are well-established green parties in Finland, Holland, Belgium and Austria. One of the reasons for the dis-

One of the reasons for the dis-parity is that the continental par-ties have the benefit of propor-tional representation. The British Greens say that at the last gen-eral election, when they put up 122 candidates, their share of the poll - 90,000 votes representing 1.3 per cent of the total - weeks at

in an effort to break out of this impasse, members of the Green Party are starting tentative dis-cussions with "radical Liberals" in the newly-created Social and Liberal Democrats and with the hard left both inside and outside the Labour Party. These are two separate initiatives and there are considerable differences of opin-ion within the Green Party over which is the right course.

Nor is it clear what the Greens

some members advocate closer links with 'radical non-nuclear' Liberals

> hinted that he would be prepared to stand as a Green-Liberal candi-

John Hunt on political heart-searching at a Southport conference

be attended by Mr Hughes and Mr Michael Meadowcroft, the former Liberal MP, among others. Mr Cooper said he would wel-come local electoral agreements with sympathetic Liberals. He have entitled them to seats at says: "We are talking values. Westminster under proportional Green politics is a logical extension of radical liberalism."

However, Mr Tony Greaves, the Liberal campaigner who is on the radical wing of his party, was cautious about closer links with the Greens after speaking at a fringe meeting at the conference. · He agrees that there are shared values but found the event too reminiscent of the undirected enthusiasm seen at the meetings of the Young Liberals in the 1960s and early 1970s.

"They have no strategy for ach-The Green Party, like all the expect to gain from these over leving any level of electoral opposition groupings at the tures. At the moment it is merely power. They have to prove that

moment, is going through a proposed to open a dialogue on they can pull votes before it is period of heart-searching and matters of common interest. Nev- worthwhile doing any deal with

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ail or

ertheless, the Greens do see an them, he says.

opportunity for further expansion Ms Penny Kemp, chairwoman among radical elements of the of the Association of Socialist Labourites and anti-merger Lib. Greens, is behind the overtures to the left. A conference will be

held in May "to open a dialogue between Greens, Socialists and other allied radical movements. The sponsors include MPs who are leading members of the hard left Campaign Group, such as Mr Tony Benn and Mr Jeremy Corbyn. Mr Peter Tatchell, the left winger who unsuccessfully fought the Bermondsey by-elec-

tion, will also be attending. Ms Kemp says: "One of the reasons for the conference is that there are a lot of disillusioned socialists who do not think the traditional Labour Party is socialist any more. A lot of them are

meeting at which Mr Simon Will it not be seen as an Hughes, SLDP MP for Southwark and Bermondsey, and his party's the Labour Party? "That is for spokesman on the environment, people to make up their own minds," she says.

On the other hand, Mr Cooper is distinctly cool towards the idea between the two sides will be He is suspicious of Mr Benn's held at Leeds University and will record on nuclear managements. Energy Minister and says that Mr Benn has never favoured proportional representation.

Meanwhile, the Greens are cheerfully pushing ahead with plans to fight for the first time all 78 seats in the next Euro-elec-tions. Two MEPs, Mr Jacob von Uexkull of Germany and Mr Paul Staers of Belgium, were at Southport to offer advice.

In spite of their difficulties, the British Greens do radiate an unquenchable optimism based on the belief that the tide of history is flowing their way. This was epitomised by one member who told the conference that he had founded the Abercorn Place branch of the party last year with himself as the only member. "Since then we have had a 100 per cent increase in membership

British Telecom to buy stake in Belize company

By David Thomas

BRITISH TELECOM is to buy 25 per cent of Belize's telephone and telex services. The move is a sign of the privatised British company's determination to enlarge its international operations.

The purchase will also end a wrangle between BT and Cable and Wireless. The rival British communications companies have recently clashed in several small countries where C and W has traditionally helped to run telecommunications

The Belize Government decided to buy the local assets of C and W, and to put a new com-pany called Belize Telecommunications in charge of running the Central American country's domestic and international telecommunications services.

C and W declined an offer from

the Belize Government of a 25 per cent stake in Belize Telecommu-nications. The Belize Government has now decided to take a 51 per cent stake in Belize Tele-communications and sell 25 per

Ladbroke wins off-track betting contract in US

ADBROKE RACING, part of the in the US to a UK company.

hotels and leisure group, In many parts of America, off announced yesterday that it had track betting remains illegal

been awarded the sole licence to However, the racing industry is conduct off-track betting opening up and Ladbroke operations in the US state of describes its Wyoming licence as

Wyoming.

According to Ladbroke, the licence was won against competition from another UK betting group, as well as a number of live racing transmitted by satellite. American interests. It is the first lite. Eight initial outlets have off-track betting licence awarded been lined up.

Construction output up

ndustry in Britain last year was 8 per cent higher than in the previous vear. Output rose by 4 per cent in the fourth quarter last year com-pared with the third quarter and year earlier. New work in the by 9 per cent compared with the fourth quarter of 1986.

The provisional figures published at the weekend by the ter but was 9 per cent higher Environment Department are than in the fourth quarter of based on the value of construc-

public housing sector was unchanged in the latest quarter compared with the previous quar-

OUTPUT IN the construction tion work at constant 1980 prices. New private housing work in the fourth quarter of 1987 was 1 per cent lower than in the pre-vious quarter, but 12 per cent

Intex has had a chequered h

tory. It was established as the

supporters argue it was years

Under a new president, Mr

Tom McKiernan, it has changed

direction from an electronic exchange to a market-trading

Reuters was last week unruf-

fled by the new competition. It

said it was studying the implica-

tions closely and, while it was

never complacent about competi-tion, it felt it was comfortably

ahead. It was flattered its chall

lengers agreed that the Reuters

road was the right one to travel.

but limited marketing and distri-

industry analysts believe that

Wang, a leading minicomputer vendor with special capabilities in word processing, has in recent years failed to keep abreast of technological developments. It is

understood that Wang will incor-

porate Apollo workstations into technical publishing systems.

bution channels.

In a separate development, it

announced that Wang will

ahead of its time.

software house.

Proposal for EC Council

by April 15.

Tougher sanctions on accoun-tancy rules called for, Page 8

David Fishlock on whether nuclear establishments are a health risk

Cancer cluster questions gather COULD the science community to Seliafield but on a smaller there have been four fatal leukae

be barking up the wrong tree about radiation and leukasmia clusters? The question is put by Mr Roger Clarke, head of the Government's official watchdog agency on public exposure to radiation.

The clusters are incidences of the disease which are higher than can be accepted as normal. The latest reports from Mr Clarke's agency, the National Radiological Protection Board (NRPB), suggest that research into the disease rather than into radiation may give the answer.

The board has been trying for several years to establish if there

is any link between leukaemia clusters and Britain's nuclear activities, past as well as present. Independently, many academics have pursued the same quest.
They include members of a committee set up to advise the Gov-ernment's chief medical officer, Dr Donald Acheson.

Leukaemia clusters have been found near Aldermaston, Berk-shire, Dounreay, Highland, and Sellafield (Windscale), Cumbria. They are all long-established nuclear units. Leukaemia has also found among veterans of Britain's atmospheric nuclear weapon

tests in the Far East. For some, the association is clear. Radiation is known to cause leukaemia and the disease is found near nuclear activities. Ergo, radiation is the cause. But, says Mr Clarke, a physicist and past-president of the Society for Radiological Protection, the fig-ures do not fit by some very big

Take Sellafield, Britain's big Dr Martin Gardner, professor gest repository of radioactivity of medical statistics at Southfor nearly 40 years. Medical ampton University and a member

mias in people aged under 20 where national statistics say there should have been only 0.5. Even by making pessionistic allowances for Sellafield's discharges since 1950, including the big Windscale fire 30 years ago, Clarke says this radioactivity could account for only 0.016 of each leukasmia case. The average risk to an individual works, out at one in 750,000.

Has the NRPB failed to mea-

sure some radioactive agent? Has it overlooked ways in which radioactivity may be reaching

For four years the independent Committee on Medical Effects of Radioactivity in the Environment
(Comare) has been searching - Dr Donald Acheson: advice
so far without success - for about leukaemia pathways that Mr Clarke's scientists may have mis

The NRPB itself has looked again at plutonium, the agent most often criticised. This time it has studied autopsy data on peo-ple dying near Sellafield. It found that previously it had been overestimating how much plutonium they might have picked up. Most died from heart disease.

Mr Clarke acknowledges that one can always postulate an individual who gets an extremely high dose of pintonium. "Let us say one child who eats vast quantities of sit, lives on the beach and eats only winkles."

That child might receive 100 times as much as the average dose. Even so, the risk to the child would still be only one in 750 and there is no way that figure could apply to the entire local population.



light on the Sellafield lenkae-mias. He traced 1.546 schoolchildren born between 1950 and 1980 who had attended school in nearby Seascale, but had not been born in the area. Statistically, 0.8 of a case would be expected, and he found no case of

But among 1,065 schoolchildren born in Seascale, five leukaemias were found; including one in a child who had moved away. "So the excess only appears in chil-dren born in Seascale," says Mr

Meanwhile, at Thurso near the Dounreay nuclear establishment, the NRPB was asked to assess doses and risks in an area where five leukaemias were reported between 1979 and 1984 within 12.5

scale. Radioactive discharges generally are 10 times lower. The estimated exposure to Dounreay's radiation is less than 10 per cent of that which we all continue to receive from fallout from the long-abandoned atmospheric But Mr Clarke points out that

the highest incidence of leukae mias occurred among a group of 5,633 participants who were not present during any big test. The common factor in all these studies is not radiation but leu-

kaemia, says Mr Clarke, Backed by Sir Richard Doll, director of the Imperial Cancer Research in Oxford University, Mr Clarke is kindling new interest among than radiation. Sir Richard is collaborating with the NRPB in the

Other factors have been implicated in causing leukaemia, he says. They include genetic factors, certain drugs, chemicals, and infectious agents such as viruses. Socio-economic status has an influence, too. The higher social classes suffer more leukae

The British cancer charities. main agents of research into the causes of cancers, have begun to respond. A committee headed by Sir Walter Bodmer, research director of the Imperial Cancer Research Fund is to try to resolve the puzzle of Britain's leukaemia clusters.

The Risk of Childhood Leukae mia near Nuclear Establishments NRPB-R215, Stationery Office, £5; between 1979 and 1984 within 12.5 Mortality and Cancer Incidence in kilometres of the plant, in a child UK Participants in the UK Atmo-population three times the size of spheric Nuclear Weapon Tests

Electricity boards take up challenge been identified as possible competitors for local electricity

ment's electricity privatisation proposals will be to blur the division between the generating and

retail side of the industry. The Central Electricity Generating Board is expected to be broken into two separate generating companies. Yet the private successors of the 12 area distribution England and Wales, will also be encouraged to provide 20 per cent of their power needs indepen-

The area boards, for so long regarded as little more than the trade counter of the mighty CEGB, are stimulated by this challenge, especially as it coincides with the CEGB losing control of the central transmission system – the National Grid. The boards, nostalgic for the days of the rugged local power

becoming producers as well as the CEGB. suppliers of power in their locali-They are not, however, nostalgic for the huge national surplus in generating capacity which was the main drawback of a fragmented industry. Today, there is a looming shortage of generating investing directly in plant if protracted negotiations fall, the plant throughout the country, alternatives were not available.

companies which ploneered elec-tricity supply in the 1920s and 1930s, relish the prospect of

which could cost more than \$20bn to replace.

The role of the area boards' ors will be to ease this shortage by exploiting cheap, shire in the south. Within the CEGB which, under the draft primarginal plant outside the organ—area, some five schemes have vatisation plans, could become in the US.

Maurice Samuelson looks at

privatisation's effects on power schemes

His confidence is based on local research indicating that the CHP project run by Leicester 20 per cent level could be Energy, an 11-member consor-20 per cent level could be achieved by the end of the 1990s achieved by the end of the 1990s tium, embracing private compa-from existing sources and pro-spective schemes, apart from the electricity authorities. Based what could be obtained if smaller on a CEGB gas-turbine power sta-coal-fired power stations in the tion, the £110m project would EMEB area were handed over by

board could itself become a generator, it would not be in a hurry to do so. Instead, it would initially concentrate on encouraging the country, with British Gas. It competition among outside sup-The EMEB area is a large inverted triangle stretching from Derbyshire to the east coast in the north, down to Buckingham-

ised generating industry.

This is the route being actively explored by the East Midlands Electricity Board, whose chairman, Mr John Harris, says that up to 20 per cent of his 2m and power (CHP) projects, which supplement sales of electricity and power (CHP) projects, which supplement sales of electricity secure the Mancunian garbage, it is required to consider refuse from the same of th up to 20 per cent of his 2m cus. These and other schemes are studied by EMEB include the pri-tomers' requirements could be based on a mixture of fuels, rang-vate industrial power stations in tomers' requirements could be based on a mixture of fuels, rang-met by the new generators, ing from gas, oil and coal to land-whose advent should help to fill gas, coke-oven gas and refuse

contribute 240MW of electricity and heat homes and factories in Although the East Midlands central Leicester.

One possible area of friction is

They represent about 20 per cent of the EMEB's current peak is at Corby. Designed to raise demand of just under 4,300MW. Even if some of them fail to materialise, others might take electricity. EMEB has been trying

the vicinity. Their owners include British Coal, Courtaulds, British Sugar, Boots and Players in Nottingham. Privatisation could also be the spur to encourage a number of innovative power projects, capable of generating up to 500MW.

One project studied by EMEB is for combine-cycle gas-turbin plants to generate 80MW to 500MW. Such plants include an auxiliary turbine driven by the waste heat from the primary gas turbine. EMEB is also studying

more cleanly than present meth-In addition, according to EMEB, a US-based company has shown interest in building a series of 50MW plants to burn coal-tip waste at East Midlands collieries. The company is said to have built several of these plants that the consortium includes both the area board and the

new coal-fired technologies, capa-ble of burning lower-grade coals

eascale's. and Experimental Programmes. Doubleay has similar activities NRPB-R214. Stationery Office. E3. Lloyd's brokers set up company to cover themselves

BY ERIC SHORT A NUMBER of Lloyd's insurance brokers have set up a mutual insurance company, The Griffin insurance Association, to provide their own professional indemnity

This move reflects growing dis-satisfaction among brokers with the steeply rising cost of errors which is not reflecting their own

als such as accountants and solic market up to a maximum aggre-itors who have set up their own gate of £20m per broker. liability insurance cover because the cost from normal insurance sources was rising rapidly.

The Griffin will be managed by Tindall, Riley & Co. a specialist manager in such liability mutuals for other professions. It will offer equivalent cover to that cur-

nearly £100m, have given legally with Griffin and others are expec-Entry will not be automatic.

Applicants' broking operations of members as a whole.

They are following profession- rently provided by the insurance will be vetted and they will be required to take part in a continuing risk management programme aimed at reducing the Already some 20 brokers, with potential for future errors and a combined brokerage income of

The company aims to stabilise

members' insurance costs rather than undercut the market. In the longer term premiums will relate directly to the claims experience

omissions claims.

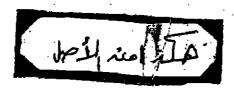


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Labour rejects non-payment of Scottish poll tax

THE LABOUR Party in Scotland endorsed at the weekend a campaign to frustrate the implementation of the community charge in Scotland, but without resort-

ing to illegal means.

The party — easily the biggest in Scotland — aims to "use the complexity of the system to undermine it," Mr Donald Dewar, the shadow Scottish Secretary,

Perth, delegates defeated a resolution proposing illegal action to counter the poll tax. But the party left open the possibility of future illegal action by endorsing a plan to bold a special conference in the autumn to re-consider

non-payment of the tax. The question of how to oppose

approved of the idea. Illegality. In Saturday's debate Mr Dick The Labour Party will now

Douglas, MP for Dunfermline, campaign for Scots to impede the



Dick Douglas: defled Kinnock with pledge against poll tex

The question of how to oppose the community charge was by far the most contentious at the three-day conference. The party was encouraged by a Mori opinion poll published last week in The Scotsman showing that 75 oper cent of Scots asked (including 40 per cent of Conservatives) disapprove of the poll tax.

It also showed that 42 per cent of the party to oppose the poll tax "by all means about of illegality," was passed by a two-to-one majority on a card of those asked would back a campaign of non-payment of the poll tax against 44 per cent who distax, against 44 per cent who dis- had made clear that it opposed

Douglas, MP for Dunfermline, campaign for Scots to impede the who is normally considered a process of registering for the polimoderate, openly defied Mr Neil.

— due to come into effect in Scots. Kinnock, the party leader, who land next April — by returning has condemned illegal action against the poll tax. "Kinnock them in. The registration forms said pay it. I say don't," he are addressed to "the responsible person" in each household but the accompanying letter states: refusal to pay the poll tax and, ilke Mr Douglas, were strongly applauded. Only a minority of without completing it. "Mr Dewar said: "What we are trying to do is to offer a real way

ties of funds, imperil the jobs of trying to do is to offer a real way council workers and lead to peo of fighting now and not just ple having their property seized waiting for the tax to come into by bailiffs.

National Savings misses out on investment trend

PRIVATE investors may have switched from equities to deposit-style savings following the October crash. But National Savings is not fully benefiting from this trend.

Figures issued over the weekend show that the net contribution to government funding by National Savings in February

Income bonds retained their popularity with a net inflow in February of £154m bringing the total invested in these bonds to £1.25m in the 11 months.

The investment Account had a positive cash inflow of £87.5m, while both fixed-interest and index-linked National Savings. Certificates had net outflows of £44.5m and £44.5m.

National Savings in February amounted to just \$200.2m - £87m

Since last October, amounts invested in National ment. But the inflow has not made up for the net outflow in National Savings ahead of the

Total net funding for the 11 months of the financial year to investment currently offering 7 end-February amounted to per cent net — to what it says are £1.84bn, compared with £3.08bn "affluent addressees." A mail for the corresponding period in shot last Autumn promoting Pre-

Otherwise, there was little interest by investors in any other National Savings products.

National Savings has expande its promotional activities into direct mail-shots in its campaign to re-awaken interest in its products. It is sending out nearly 300,000 brochures of its Yearly Plan - a guaranteed, tax-free mium Bonds attracted £20m.

Price-fixing cases in court

THE CASES of 16 Scottish estate bidding them from making simiagents, 50 ready-mixed concrete companies, 10 polyester resin makers and half-a-dozen Irish Sea ferry operators come up in the restrictive practices court this

Mr Justice Warner will hear allegations of price fixing, collu-sive tendering and other restrictive agreements from Sir Gordon Borrie, director general of fair

trading.
At the two-day hearing, starting this morning, Sir Gordon will ask for court orders declar-

ing the agreements against the In any cases where the compa-

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR lar deals in future.
The Office of Fair Trading said

it did not expect any of the cases to be defended. Most relate to pricing cartels which have already been dis-solved, and the hearings should bring to a formal end cases which were opened when the alleged agreements were first challenged. Some of the concrete cases date back to the 1970s. Earlier hear-

ings have already dealt with almost 200 agreements between almost 200 agreen concrete suppliers. In the proceedings against Northern Ireland ferry compa-nies, it is alleged that the six nies do not give undertakings to businesses involved made 13 the court, he will seek orders for price-fixing agreements.

Granny seen as go-getters

THE GRANNY generation has changed, but advertisers, marketeers and manufacturers have failed to recognise the nave latted to recognise the fact, according to a study. The image, it suggests, of lew-spending housebound pen-slopers, huddled in slippers in

Today the over-50s in Britain are the lucky genera-tion, according to Holmes Knight Ritchie, the advertising

With an expected 30 years ahead of them, which is as long as the average adult life in formal employment, the over-50s are a valuable market

Yet, in consumer terms, they are the forgotten generation in the UK. They are ignored by manufacturers, marketeers and overlooked by much of the media, according to the unpublished report The Missed Opportunity. US companies, by comparison, are far more con-

woken up to this market opportunity," said Mr Alasdair

days for retired people, and Honda cars, which sells strongly to the over-50s.

The HKR study is based on national group discussions, several hundred interviews and research from the Social Putures Unit, an independent marketing and social consul-

a period of immense change, do not see themselves as senior

social anthropologist Mr Clive Mira-Smith of SFU.

Having missed out on much of their direct education, they are been-to-citic age hence the popularity of learning and activity holidays for this age

calls the over-50s, are driven by a strong sense of values, a Protestant work ethic, and the search for value for money.

mean the cheapest product; often the reverse. They are willing to pay premium prices for quality. They are also wary of hype, but warm to genuine "firms."

group's substantial purchasing

The family market, aged 25 to 45, is worth about £112bn a

year in terms of disposable income, but this is offset by the group's mortgage commit-ments and children, which act as a drain on its discretionary

cially freer, with an annual disposable of about £168hn. Mortgages are non-existent or negligible; children are finan-cially independent; endowment; policies mature; they inherit £8bn a year; and they own 70 per cent of all savings.

Mail order protection scheme revised

THE Periodical Publishers Association has launched a revised mail order protection scheme

Under the scheme readers who send money to an advertiser but do not receive the goods because the mail order company has gone

bankrupt or into liquidation, can get a refund from the publisher. Mr Tubby Pitcher, director gen-eral of the PPA, said the scheme

magazine consumer protection.

was a significant step forward in

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The scheme has been widened not loose inserts and boxed clas-following an investigation into sified advertisements. The time Mops by the Office of Fair Trad-ing. The OFT said the cash-with extended to three months from

ing. The OFT said the cash-with-order market was worth £400m a year, of which 36 per cent was not covered by Mops schemes. The OFT estimates that about £4m is lost by customers each year and of that about 10 per cent is covered by one of the Mops. It has proved impracticable to

The PPA has extended its scheme to cover bound in, but

A BRITISH electrical engineering company has secured a £25m-plus

for the Lamma Island power sta-The contract, won against US, Japanese and Swiss competition

generation

front of the television, should give way to one of go getters

agency which conducted the study. This is largely due to the rejuvenating cocktail of early retirement, occupational pensions and improved life expectancy.

Ritchie of HKR.

The few companies which have tumbled to this potential goldwine include Saga Holi-

re-direction, it says, drawing on the fact that many of today's over-50s have chosen early retirement, HKR calls them vocational pensioners.

The over-50s, having lived through the war, austerity and a period of immense change,

According to HKR, the mature individualists, as it

This does not necessarily

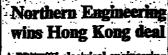
"firsts."
Statistics, drawn from offi-cial sources and forecasting bodies, such as the Henley Centre, underline the older

The youth market of 16 to 24 year olds is estimated to have about £30bn a year of dispos-

By comparison, the over 50s, which make up one-third of the UK population, are financially freer, with an annual

Members of the PPA are responsible for vetting advertisers taking space in their publica tions. They should ask advertisers for detailed information and to sign personal undertakings.

The Post Office is working on a scheme to cover direct mail



order from Hong Kong. Tyneside based Northern Engineering Industries is to build a 350-megawatt turbine generator

will provide more than three years job security for the 3,000 workers at the Newcastle plant.

Heather Farmbrough on a controversial but successful capital venture scheme

Growing BES celebrates many happy returns

TOMORROW'S Budget marks the have ready access to outside capi-fifth birthday of the Business tal."

Expansion Scheme While critics BES was an extension of the

In the first four years, 2502.7m Figures for the 1965-86 financial was invested in 863 companies, and the trend has continued service sector as a home for upwards since then. Last year, investment, attracting 44.5 per 18,000 individuals invested in the cent of all money raised for BPS scheme, a striking number of that year. Manufacturing whom were QCs, according to accounted for 23 per cent, while research conducted by the construction represented 6.6 per Labour Party. Investors have cent.

ttractive to those in the top tax the north. brackets, although only about 30

Apart from its attractions as a scheme to some criticism. A proptar-break, the scheme appears to have met its original objectives, up the company after five years, with the Treasury professing sell off the assets and pay back itself pleased with it. According shareholders. Furthermore, propto Sir Geoffrey Howe, the Chancellor in 1983, the sim was to which conflicts with the scheme's cellor in 1983, the sim was to which conflicts with the scheme's companies to risker ventures.

seeking outside equity and to encourage wider share ownership," while concentrating on those companies "which do not brown, a shadow Treasury available?

by investors for "safer" issues backed by assets — such as hotels, property development and secured construction — may have created an over-easy capital market for these companies.

"Any secured contractor seems to think the BES is a soft touch for raising money," said one sponsor.

But has the scheme enabled companies to raise funds which would not otherwise have been available?

may attack it as little more than a tax dodge to make the rich introduced two years earlier to richer, it has nevertheless been "encourage enterprise and risk-one of the most successful gov-taking and specifically to channel ernment venture capital investment into smaller busi-

Figures for the 1985-86 financial

been lapping up the flood of recent issues which are a regular struction and property development. In 1965-86, the most recent year.

The prospect of tax cuts, particularly for higher corpore has gesting effect of the tax relief pared with only 5.1 per cent in available makes the scheme most the Midlands and 11.2 per cent in

The growing popularity of per cent of subscribers pay at issues such as property development and hotels has opened the Apart from its attractions as a scheme to some criticism. A prop-

SURVIVAL RATE OF BES COMPANIES' Number of companies Number of failures % fallures (£ investr

spokesman. "Is there any justifi-cation in developing private hos-pitals when there are inadequate grants for industrial develop-

He also argues that BES is an inefficient and expensive way of creating jobs compared with other methods such as regional aid. Each BES job, he estimates, costs £12,500 to create, while BES tax relief cost the Exchequer £85m last year.

The Government would perhaps argue that job creation has never been the scheme's primary purpose. A more serious objec-tion is that a natural preference by investors for "safer" issues

of sponsors Johnson Fry, the But a number of smaller compa-

of sponsors Johnson Fry, the answer is yes. "For instance, CC conversion and Citigate — both property developers — were run by good young entrepreneurs who would have found it difficult getting £5m from a merchant bank," he says.

BES start-ups often fall inherently youthful and risky nature of the companies between two stools: too small and often too young for the stock cent have failed, according to Mr market, yet too big for the banks. Stephen Rowe, of BES Invest-Nevertheless, heavy capital requirements by some companies

BUT a number of smaller companies are likely to be taken over simply because they are too small for quotation. The failure rate of BES companies is surprisingly low, given the inherently youthful and risky involved. Out of the 883 issues between 1983 and 1987, 14.2 per often too young for the banks. Stephen Rowe, of BES Invest-Nevertheless, heavy capital requirements by some companies

Nevertheless, heavy capital ment Research.

requirements by some companies have led to repeated calls for issues, which raised £342m from finance. One garden centre is seeking a further £10m on top of funds invested in the remaining the £20m it has already raised. As one sponsor asked: "Why The failure rate is much higher couldn't they go to Investors in among companies invested in by Industry (3i), the venture capital group owned by the Bank of ES funds than the prospectus issues, at 18.1 per cent and 4.9 per cent respectively.

So far, there has been little talk of BES performance, in contrast with the enthusiasm of private investor than the fact sponsors and funds for mailshots that the funds have tended to

sponsors and funds for mailshots that the funds have tended to for new issues. But performance invest in a wider range of will come under increasing scru-smaller, higher-risk ventures. tiny as nearly 250 companies There were also more failures in approach their fifth birthday. The early years when wine, agri-This means their investors can culture and high technology

sell their shares without losing issues were in vogue.

their capital and income tax breaks. So a number of companies will be looking for exit for improvement. More could be routes, such as a quotation on the third or Unlisted Securities

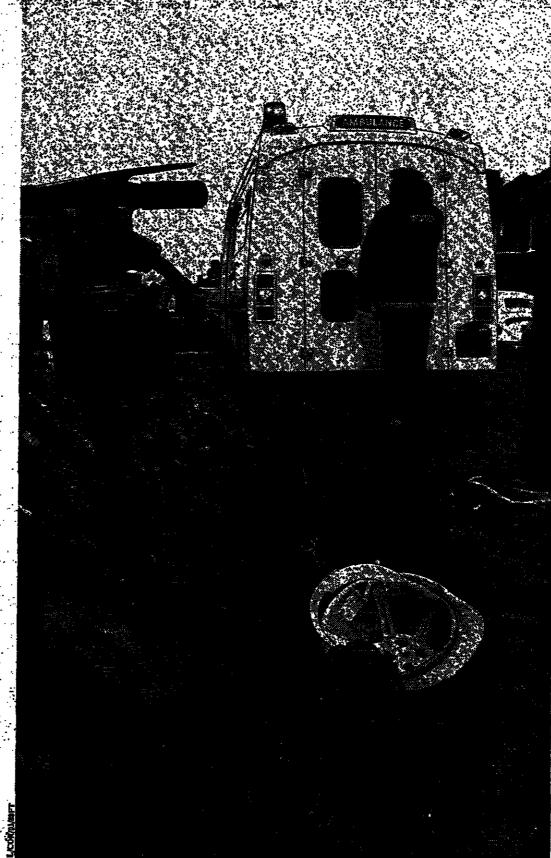
Market

sell their shares without losing issues were in vogue.

The overall success of the BES does not mean there is no room for improvement. More could be routes, such as a quotation on done to tackle the rising tide of the third or Unlisted Securities secured contractors, to encourage local investment and attract Only four BES companies have funds to enterprises which might so far taken advantage of the rule fulfil more of the community's which enables them to come to requirements. But BES will still the third market after three years enjoy a happy birthday.

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STANDARDS SURVEY LIKELY TO LEAD TO FIRST MAJOR OVERHAUL IN 18 YEARS

Tougher sanctions on accountancy rules called for

needed to make companies comply with accounting standards, according to most of the submissions to a group set up to con-sider how standards are set, monitored and enforced.

There is little agreement, though, on whether there should be a change in the law to force compliance or whether the Stock Exchange should do more to ensure accounting rules are fol-

The submissions are part of a process that is likely to see the Opinions on how the law first major overhaul of the should be changed differ consid-Accounting Standards Commiterably. Deloitte called for legal tee, which was set up 18 years ago in response to a number of those which have not attracted accounting scandals in the late sufficient support. Arthur Ander-

there is general agreement in closely with the need to comply accountancy and corporate cir- with accounting standards. On the other hand, in the US the cles that the ASC's authority has though this would not amount to possibility of suspension or de-

It is slow to deal with new accounting issues such as off balance sheet finance or how companies account for complex financial instruments, and it has no sanctions against companies that do not follow its rules.

Supporters of a change in the include Deloitte Haskins & Sells, Coopers & Lybrand, Arthur Andersen, Ernst & Whinney, Peat Marwick and the Chartered Association of Certified Accountants.

backing for all standards except sen said that the requirement for Although no particular scan- accounts to give a true and fair dals have prompted the overhaul, view could be linked in law more

TR NOTES OF \$5,000 EACH BEARING | 3863 | 4399 | 4980 | 5553 | 5999 | 6551 | 7073 | 73666 | 4438 | 4990 | 5555 | 6041 | 6554 | 7075 | 73666 | 4438 | 4990 | 5555 | 6041 | 6554 | 7076 | 73666 | 4438 | 4990 | 5555 | 6041 | 6554 | 7076 | 73666 | 4448 | 5032 | 5571 | 6053 | 6566 | 7078 | 4448 | 5032 | 5571 | 6053 | 6566 | 7079 | 54377 | 4449 | 5034 | 5577 | 6053 | 6566 | 7079 | 54377 | 4449 | 5034 | 5576 | 6059 | 6574 | 7083 | 9389 | 4453 | 5036 | 5576 | 6058 | 6573 | 7081 | 3881 | 4458 | 5038 | 5578 | 6070 | 6576 | 7090 | 43883 | 4459 | 5040 | 5585 | 6070 | 6576 | 7090 | 43883 | 4469 | 5041 | 5580 | 6073 | 6580 | 7099 | 3880 | 4463 | 5041 | 5580 | 6073 | 6580 | 7099 | 3880 | 4463 | 5041 | 5580 | 6073 | 6580 | 7099 | 3894 | 4463 | 5047 | 5587 | 6077 | 6587 | 7100 | 9389 | 4463 | 5047 | 5587 | 6077 | 6587 | 7135 | 7137 | 713847 | 4476 | 5054 | 5589 | 6078 | 6588 | 7135 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 | 7138 |

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Coupons due April 15, 1988 should be detached and collected in the usual manner.

On and after April 15, 1988, interest shall cease to accrue on the Notes herein designated for redemption

together with all coupons appertaining thereto maturing subsequent to the redemption date, at the option of the holder, at the main offices of Mongas Char New York in Brussels, Frankfurt/Main, London and Paris and at the main offices of Swiss Bank Corporation in Baste and Krediethank S.A. Lonembour Pursuant to the provisions of the Notes, no payments of bearer Notes will be made at any office or agency of the Company in the United States, by transin the United States or by check mailed to an address in the United States.

statutory backing. Peat Marwick, on the other hand, said the law should require companies to disclose and justify any departure from standards.

Supporters of a non-statutory system include Price Waterhouse, Touche Ross, Arthur Young, the Institute of Chartered Accounlaw to reinforce standards tants in England and Wales and the Chartered Institute of Man-

agement Accountants. They generally agreed that the Stock Exchange should enforce the compliance of listed companies by refusing to accept accounts which do not comply with accounting standards.

"The Stock Exchange has been reluctant to suspend or to de-list companies for non-compliance with accounting standards on the grounds that it would be the innocent third party, the share-holders, who would be penalised.

SECOND PARTIAL REDEMPTION NOTICE

To the Holders of

General Foods Capital Corporation
12% Notes Due April 15, 1989

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the above-described Notes, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected for redemption on April 15, 1988 through operation of the sinking fund \$20,000,000 aggregate principal amount of Notes at the redemption price of 100% of the principal amount thereof, as follows:

OUTSTANDING BEARER NOTES OF \$5,000 EACH BEARING THE PREFIX "B" AND THE FOLLOWING DISTINCTIVE SERIAL NUMBERS:

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listing seems to act as a deter-rent," said the ICAEW. The Stock Exchange declined the enforcement system that

quire its backing.
The structure of the Account ing Standards Committee has also been discussed. A number of nentators called for a two-

drawn from a wide variety of given greater resources, snahling city and business interests, and it to tackle accounting issues would have the backing of one or all of the Bank of England, the Stock Exchange and the Depart.

ment of Trade and Industry.

Views about its role differ.

According to the ICAEW, it the sort of delays which resulted would report each year on the effectiveness of the accounting standards system and would come the introduction of the standard on leading SARP 21. ment on the accounts of individ- on leasing, SSAP 21.

usi companies which had failed to comply with standards.

The Chartered Institute of Pubto comment on this, but said it is He Finance and Accountancy said willing to discuss any changes in that it should also identify prior-

ity areas for new standards and approve the ASC's work pro-gramme. Coopers and Arthur Young also said that it should operate an "accounting court" to judge complaints of non-compli-

tier body to separate the func-tions of setting standards and There is more agreement about monitoring and enforcing them. The monitoring body would be system. This body should be But overall income among Britain's five to 16 year olds is down by 5 per cent, mainly because of a drop in earnings from Saturday jobs and newspaper rounds among the 14 to 16 year olds.

weekly wage from Saturday jobs among 14 to 16 year olds has fallen by 32 per cent from £1.83 to £1.24. The findings, which are based on a Gallup survey of \$16 parents of 1,280 children 816 parents of 1,260 children in January, are reported in Wall's Pocket Money Munitor 1988. The study has been going since 1975 when the average weekly pocket money was 33p. Scottish parents are the most generous for the third year running. In spite of the general decline in youngsters' total income, Scottish children receive about £1.60 a week, on average 23 per cent more than average 23 per cent more than children in other regions. Children in Wales and the

Since 1987, the average

Children's

pocket

by 6%

south west receive the smallest sums, about il a week. Figures in the report are not adjusted for inflation.

Money in the form of gifts from relatives and friends, as distinct from pocket money and earned income, was directed mainly at younger pockets. The five to 10 year olds gained more than in pre-vious years, but at the expense of the 14 to 16 year olds. Wall's Pocket Money Monitor 1988, Available on request from Birds: Eye Wall's, Walton-on-Thomas Surrey

Highest house prices in Surrey By Richard Waters

THE average house in the south east of England was worth \$64,657 at the end of worth 10-50-7 in the tast of country, according to Nationwide Anglia building society.

Surrey is the most especially, county, with houses, at an average of £84,493. The average of £84,493.

age price around the country is £48,931.

The Nationwide says buyers in the south east borrow less of the price of their houses. On average they put up 44 per cent, or £28,251, as a deposit and borrow the rest. Buyers elsewhere put up £18,495 (38 per cent) as a deposit.

Rates laws to be money rises

ERITISH parents are giving their children more purchas-ing power in increased pocket ing power in increases pocket money, according to a survey. The average weekly parental handout for the country's 11m youngsters has outpaced the retail price index, rising by 6 per cent between 1987 and 1988 to an all-time high of enment Finance Bill to prevent a rush of demands for a rating revaluation from commercial

property owners.
The amendments, prompted by a Law Lords judgment last month, will have retrospective effect and apply from midnight last Wednesday.

Changes to the law will assert the traditional criteria for assessing the rateable value of a prop-erty, at least until there has been a general revaluation of non-residential property throughout the

Until the Lew Lords changed the criteria in the case of Addis v. Clement the rateable value of a property was assessed on its physical condition and on the

tate of its locality.
The Law Lords held that the existence of the Lower Swansea Valley Enterprise Zone had changed the rateable value of a factory owned by Addis, located just outside it. This meant that changes in economic circumstances could be taken into account in assessing whether the state of the locality had changed

Mr Nicholas Ridley, the Envi-ronment Secretary, sought in the Commons last week to reduce the

amended to close business loophole

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

THE Government is preparing nomic circumstances, to appeal amendments to the Local Govagainst the existing rating valuetions on their premises.

The Government has decided that, except for rating cases aiready in the system, the Lords judgment will be ignored for the immediate future since the law will be tided up retrospectively at some point. But no new rating regulations to that effect will be published, the Environment Department said. The situation will simply be as it was before the Addis judgment.

However, the wider definition of what constitutes the state of the locality, adopted by the Law Lords, will be taken into account m tise future. "Changes in eco-nomic factors will be taken into account in the 1990 and subsequent revaluations," Mr Ridley

His move will be a relief to the Inland Revenue, which is prepar-ing for the first general revalua-tion of non-residential property since 1973. This will be the base for a uniform business rate, one, of the key elements in the Government's plans to reform local government finance.

Had the Government not acted. the Inland Revenue would have been faced with pressure for a effects of that ruling which had series of immediate property ownopened the way for property ownrevaluations at the very time it is
ers, the value of whose premises
had also changed because of ecoreform.

First Anglo-US Goshawk trainer takes to the air

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE FIRST of an eventual 300
Anglo-US Goshawk training aircraft for the US Navy will be
rolled out on Wednesday at Palmdale, California

The T-45A Goshawk is based on the British Aerospace Hawk trainer. The overall programme, which involves Rolls-Royce of the UK and McDonnell Douglas and Sperry of the US, is expected to amount to more than \$5bn

(£2.7bn), by 1994. This makes it one of the largest ver Anglo-American military aircraft programmes (another being the BAe-McDonnell Doug-las AV-8B Harrier II).

The Goshawk venture provides a let plint training system for the training system for the arcraft but also flight simulators

upport. The aim is to replace existing Navy training aircraft that will have reached the end of their eco-nomic lives by the end of this By developing an integrated training system with the Gos-

save substantial sums by reductions in flying hours, fuel consumption and personnel involved.

Over 70 per cent of the work on the Goshawk is being undertaken in the US, with manufacture of the aircraft at the Long Beach, California, plant of McDonnell Douglas, which is the prime con-Parts for all the aircraft are being built in the UK by British

Aerospace at its Kingston-Brough Division, as the principal sub-contractor responsible for the air-craft element, while Spary of the US is the principal sub-chatractor for the simulators. The engine for the Gehawk is the Rolls Royce Adour, blready used in Hawk and Jaguaraircraft

for the RAF. The aircraft being roled out this week is the first of two devel opment aircraft, but an initial batch of 12 production aircraft has already been funded by the US Navy. Further batches of aircraft will be funded on a progres-

sive basis in the years immedi-

Wardley enters Swedish market

This move follows the link-up

at the end of last year between Wardley and Interbancaria Gestione to provide management for an Italian market mutual fund that will invest world—wide.

Sweden's relaxation of such an ending its property is ending its property in the property in the state of the property is a continued in the property in the property is a continued in the property in the property in the property is a property in the property in the property in the property is a property in the property in t

hawk, the US Navy expects to

WARDLEY INVESTMENT Serwarblief investment manage-ment arm of the Hongkong and Shanghai Banking Group, has expanded its activity in Sweden, becoming the first UK fund man-agement group to penetrate the Swedish investment market.

It has linked up with Gota Asset Management, the fund management division of Sweden's third largest private sector bank - Gotagroup - to manage a Luxembourg-based offshore umbrella fund available to individual: Swedish domestic and expatriate investors.

exchange controls is enabling its sub-funds in due course. Investment institutions to provide international investments

Ms Susan Hazelwood.

the time being these institutions want international investment expertise from outside Sweden. Wardley secured the deal in the face of competition from

launched later this year - will have three sub-funds, covering both equity and bonds, with War-dley responsible for all invest-

Ms Susan Hazelwood market ing manager of Wardley Invest-ment Services International, said that as European countries protrols, the group expected to see more such agreements set up.

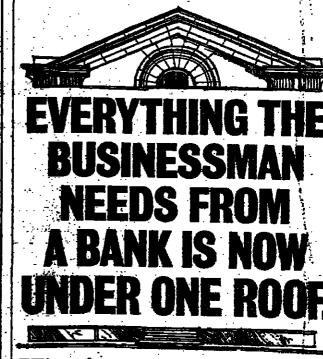
INSURANCE COMPANY

nt to Claume 3 and 4 of the Instrument 5th February, 1968 under which the farrants were immed, notice is hereby

SURFACE COMPANY, LIMITED But The Beak of Thicro Trust Company or Disbursoment Agent

NOTICE TO HOLDERS OF TRIZEC CORPORATION LTD. BEARER SECURITIES

Dated: March 14, 1968

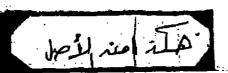


TSB's new key commercial branch has just opened at 31 Castle Street, Liverpool 2. Tel: 051-236 1464.

Dated: March 14, 1988

After giving effect to the above partial redemption, there will remain outstanding \$20,000,000 aggregate principal amount of Notes **GENERAL FOODS CAPITAL CORPORATION** By: Morgan Guaranty Trust Company

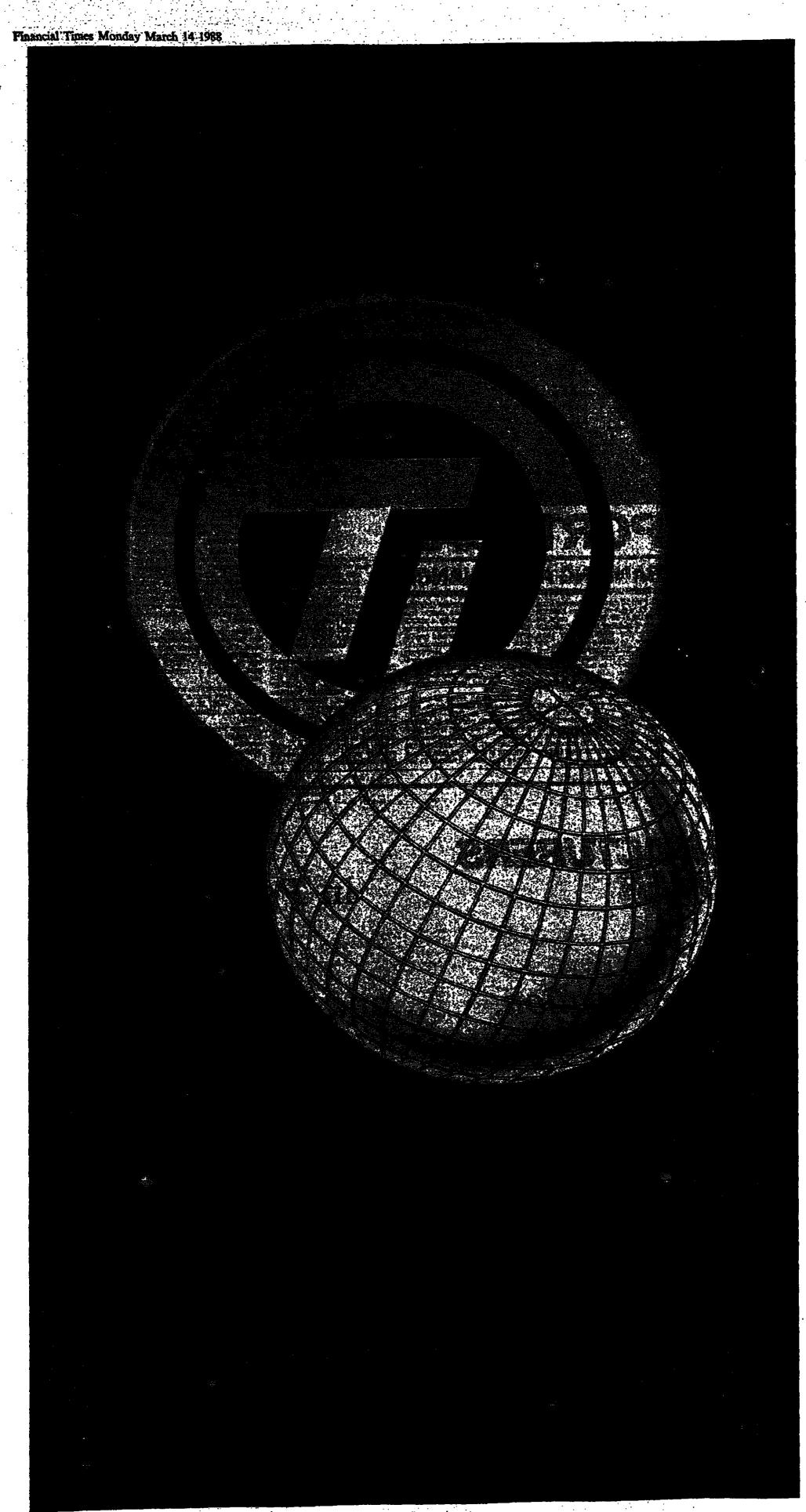
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THE NEW TI

AN INTERNATIONAL BUSINESS IN SPECIALISED ENGINEERING

In March 1987, we announced our new strategy:

"Ti's strategic thrust is to become an international engineering group concentrating on specialised engineering business, operating in selected niches on a global basis.

Key businesses must be able to command positions of sustainable technological and market share leadership."

During 1987 we sold, for £250 million, our cycle, domestic appliance, machine tool, welded and stainless tube businesses.

They didn't fit our strategy – and moreover only gave us a 3% return (£16.2 million) on their £540 million turnover.

Also during 1987, we reinvested £225 million to acquire Armco's European small diameter tube business; the 49% in our Fulton small diameter tube business owned by ITT; and John Crane USA, which also brought us sole ownership of Crane UK.

These businesses give us a 10% return (£23m) on turnover.

By the year end, we had created a new TI.

Our sales now spread 30% each across the United Kingdom, Europe and North America, with 10% in the rest of the world.

80% of the new TI are international leaders in their field.

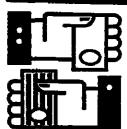
Our 1987 results show that the strategy works:

- Pre-tax profits up 43.5% at \$62.3m (1986: £43.4m)
- Earnings up 26.5% to 29.6p per share (1986: 23.4p per share)
- Recommended dividend for 1987 up 25% at 10p (1986: 8p)
- Ti enters 1988 with zero debt poised for growth.



THE STRATEGY CONTINUES
TO TAKE SHAPE

For turther information about the Ti Group contact the Department of Public Affairs, Ti Group pic, 50 Curzon Street, London W1V 7PN.



EC membership and strong economic growth have attracted considerable foreign

investment, though

credit ceilings are forcing companies to borrow abroad. Managers seek fewer government curbs and less of the ever-present red tape. Diana **Smith** reports.

Pleas to ease petty control

IT WAS LIKE OLD times. Pro-testing workers thronged the streets, rain-soaked commuters suffered through transport strikes, businessmen grumbled about bureaucratic incompe-tence, and the media chided the Government for its arrogant leth-

argy. With the July 1987 election tri-umph of Prime Minister Anibal Cavaco Silva and his broad-spec-trum Social Democrat (PSD) party, the 51 per cent of voters who backed the technocratturned politician, and many who did not vote PSD but privately welcomed majority rule after 13 years of yo-yo coalitions or minorities, hoped for something

They saw Mr Cavaco Silva as a man to cut clean through petty bureaucratic control that had resisted liberalisation and hindered dynamic growth.

They expected so much because they were provinced to

because they were promised so much - not just by a reformist platform but by 1985-87 when Mr Cavaco ran a no-nonsense, effi-cient minority government. Voters obeyed the PSD's call for a majority immunising it against Parliamentary defeat and endemically short-lived govern-

They waited starry-eyed for a new broom to whisk through cobwebs like the 400 - count them -

400 separate slivers of legislation ruling investment incentives.

Business hoped for liberation from the rule of obsessively-legalistic minor officials who drew up flawed, excessively-detailed definitions of how activities should nitions of how activities should function then niggled at anyone who failed to obey them to the last dot on the i.

Union officials and workers, elated by real 1987 wage gains and an effective government, management and trade union confederation bargaining council, wanted continued smooth bargaining more gains and official gaining, more gains and official flexibility on proposed labour reforms making individual or col-lective dismissal less rigid.

The unions wanted firm brakes on arbitrary individual sacking, but were ready to discuss general labour reforms. Dreams soured as odd signals emanated from the Mark 2 Cavaco government. In Parliament, the PSD treated its majority as licence to scorn consensus at the very time it should have begun negotiating with Socialists and Christian Democrats on the final erasure, due this year, of pro-nationalisaon traces from the revolution-y 1976 Constitution. This needs ingly reluctant to seek consensus two thirds majority the PSD on matters of substance. tion traces from the revolution-ary 1976 Constitution. This needs

lacks on its own. The Socialists, the second largest party, are now solidly behind their leader, Mr Vitor Constancio,



PORTUGAL

after a shaky start; the Christian Democrats, once friends of the PSD, have rallied behind Mr Diogo Freitas do Amaral. Both accuse the PSD of dragging its feet on reforms, and overweening **BANKING AND FINANCE**

By mid-February, glowing from the EC's gift of an extra Es500tm faith in the Cavaco magic has (US\$3.6bm) to Portugal, once its poorest member but now, according to the OECD, better than Greece in mean income, Mr cavaco Silva returned his political sensitivities and began to listen brings local elections and a classic midtern acid test of greens. Dismayed businesses found some bureaucratic interference worsening and cronyism seeping in, epitomised by a withering dis-dain towards those not hand-

dain towards those not hand-picked by the new majority.
Unions saw the authorities tar-get 1988 inflation at a 5 per cent level to which few outside gov-ernment gave credit (the EC pro-jects 6.8 per cent), then try to impose wage rises below targets discussed in 1987. Atavistic haughtiness was not what the fans had expected. Pro-

most urgently to moderate union sic mid-term acid test of govern-leaders who then agreed to drop ment standing amid (now) calls for a general strike and benumbed and less-disorganised return to a bargaining table they opposition.

had abandoned in anger.

A widespread sense of anticliHe gave the PSD and Cabinet max has detracted from real pep talks. To the public, he achievement in 1987 - inflation renewed vows of modernising down from 30 per cent in 1982 to reform "despite resistance of 9.4 per cent last year; lively GDP those who hamper progress." growth of 4 per cent; strong job Most importantly, he showed a creation with unemployment will to seek consensus on important technical consensus on 12 per cent peak; dynamic 15 per

cent investment growth as indus-try rushed to modernise in time for the 1992 impact of the EC common market; and a buoyant external account.

The second year of EC mem-bership (and voluminous funds ture) attracted foreign productive investment and a flood of portfolio investment while the stock market still beckoned before its

A hot \$700m flooded Portugal and the Stock Exchange from abroad. It did wonders for the invisibles account. By October invisibles account. By October the foreign exchange position was a dazzling, unprecedented \$30n, gold reserves glowed brighter thanks to high market prices, and the net foreign debt was only \$150n, of a gross foreign debt in dollars of \$50n.

The Bank of Portugal could proudly point to early foreign debt redemptions last year and CONTENTS

povernment control will stay lavestment: Strong

confidence in the future as funds

Automation: An exercise in inter-bank cooperation

Stock market: Continuing suspense of a scap opera story

New institutional investors

Savings banks: Surviving the

consumer spending boom Lessing: Eager companies trip!

Spanish-Portuguese links: investment dissolving the old

in Coorto

more planned this year, with net to privatise fast was fuelled by an new foreign borrowing of \$450m urge to make money on a stock in Portugal's, not its creditors', market then booming, now ilmp;

Despite a trade gap of \$2.8bn in November, stretching under the impact of inexorably-rising EC capital and consumer goods imports with which slower-rising Portuguese exports can only partially compete, the balance of payments on the current account ended 1987 in surplus - \$530m by November, an estimated \$700m by December, thanks not just to foreign investment but escalating tourism revenue (up 40 per cent in dollars), and emigrants' remittances, (up 20 per cent in dollars to nearly \$30n).

On the home front, the too-hot

Inflation-fuelling growth of pri-vate consumption of 7 per cent began to taper off as punitive hire purchase interest of 26 per cent started hurting; 1988 has begun with more judicious per-

Very high real interest of nearly 10 per cent on loans helps bank margins but not business borrowing Many companies, as exchange controls soften under EC-imposed liberalisation (which the most dogged local bureaucrats cannot avoid) now borrow abroad, outside tough local credit

These could ease were it not for the post-1975 nationalisation saga of a public sector borrowing requirement no langer the peril-ous 20 per cent of GDP of the past, but still a cumbersome 10 per cent.

public debt (more than 60 per cent of GDP) is as awkward as crabgrass invading a suburban

Those who hoped for mowing by rapid privatisation and civil service cuts may register two

in Portugal's, not its creditors, in was favour. In other words, it was paying back more than it planned to take.

Despite a trade gap of \$2.8bn in ly-nilly public spending cuts. "Dismissing civil servants," he could chilling the veins of the "E said, chilling the veins of entrepreneurs haunted by red tape, "is politically unleasible.

Back we go to shaky confidence in government willingness

The administration has done a creditable job of money management. People management is another matter often distorted by a vision of people as "eco-nomic agents," It seemed loath until the tide turned so fiercely against it to heed the var populi.

Until Mr Cavaco Sliva himself money supply growth of 35 per cent in 1986 cooled to 2 per cent last year as money shifted into investment.

"Broad money" - liquid assets in public hands - cooled to 16 per cent growth last year, against 22.6 per cent in 1986.

"Until Mr Cavaco Sliva himself discreetly began rowing back (while, as a proud, tense man, trying not to appear to yield to profest or pressure), his cohorts seemed to have adopted as their mantra his eight-year-old assertion: "I am never wrong and rarely have doubts."

Ignoring market-experienced voices also damaged a vital area of the economy - the Stock

After failing to enliven sluggish clearing procedures, or rurb blatant insider trading that preceded the November crash, the Government took steps that dashed rather than raised confidence in a bruised market

As the crash began to hurt, Mr Cadilhe, whose Ministry runs a bureaucratically-administered stock market, told banks to buy and push up the price of shares that had fallen far enough in his view. Most ignored him.

The authorities then restlessly tinkered, removing then reimpos-ing daily limits on price fluctuations - leaving operators and investors in persistent doubt over the next move.

Perpetual tinkering with the

financial system draws ever-louder complaints. Like downstairs neighbours angrily waiting for the other shoe to drop, busi-ness waits, muscles tensed, for the next decree-law to drop.

It would prefer a game with set ground rules that is not vulnera-ble to a cinb secretary's order to switch procedure in mid-immines



in Portugal

A Tradition of *Innovation*, ... and *Excellence*.

First foreign bank to establish a branch in Portugal following the libera-

ed in 1987.

First to organize an open-market, syndicated local currency credit.

lization of the financial sector.

First of the new wave of foreign banks to establish a branch in Oporto.

• First to introduce the "CRISTAL" tender panel auction system for medium term escudo facilities.

 First foreign bank to transform its branch to full banking status under Portuguese law.

• First foreign-owned bank to float shares in the local market.

• First foreign-owned bank to be listed on the Lisbon and Oporto stock

Total Net Assets 19,016 25,145 39,481 **Total Loans** 8,390 12,707 25,266 Capital Funds 9,506 Net Income 1.502 Return on Net Av. Assets 3.62% 4.65% Return on Av. Equity

In Portugal

"Where ManHan leads, others follow."

40.9%

Banco Manufacturers Hanover (portugal), s.a.

Porto: Av. da Boavista, 1269-4.º - 4100 Porto - Portugal - Telex: 25106 - Tel, 69 00 28 - Fax: 69 83 15

u: Ruz Castilho, 165-2.º - 1000 Lisboa - Portugal - Telex: 14740 - Tel.: 69 22 00 - Fax 69 13 02

PORTUGUESE BANKING AND FINANCE 2

Government credit limits are worrying the bankers

Braced for EC competition

PORTUGAL'S BANKS, both nationalised and private, reaped rich rewards from last year's exuberant stock market, increased liberalisation, lower inflation and the country's economic upswing.

There has been a resolution in the country's economic upswing.

There has been a resolution in the country's economic upswing.

There has been a revolution in There has been a revolution in the financial system and this is good," beams Mr Alexandre Vaz Pinto, chairman of the state-ward Banco Espirito Santo e Comercial

de Lisboa (Besci). But as the euphoria of 1987 begins to fade and the 1992 deadline for the free market looms ever nearer. Mr Vaz Pinto, like most of his colleagues, is bracing his bank for tougher competition,

is consolidating its position and expanding into new areas.

Bankers are complaining, however, that major growth will not be possible with the sharp credit limits the Government clamped on all banks in an effort to cool favorish consonation control the feverish consumption, control the balance of payments and reduce inflationary pressure on the econ-

omy.
With a tight monetary policy, you cannot make money on individual credit lines. That is where the money is, not in corporate financing, says Mr Francisco Veloso, president of the small private Banco de Comercio e Industria (CCI)

tria (BCI).
Even so, BCI's assets grew 158
per cent to Es29bn while deposits
increased by more than 209 per
cent to about Es11.5bn compared 1987.

Augusto de Athayde, president of the successful two-year-old pri-vate Banco Internacional de Credito (BIC), owned by the Espirito

Santo family group, has similar feelings on the rigid system. "Portuguese banking still has its archaic features. For a bank like ours that bets on innovation and services such as portfolio management (which tends to be a worldwide operation), controls make things very difficult." Mr

Athayde says. However, the compact size and youth of Portugal's small private banks allows them to adapt quickly to market changes -something the older, less flexible banks cannot do.

"We live today with the idea that tomorrow will be different."

Mr Veloso explains, a philosophy he believes will see BCI confiatly into a future single Euro-

Raul Capela, president of Banif Banco Internacional de Funchal, Ranl Capela, president of Banif
Banco Internacional de Funchal,
Portugal's newest private bank
inaugurated in January with a
starting capital of Estim is not starting capital of Eslibn, is not a man to pull his punches. He

The euphoria of last year's profitmaking has begun to fade as the 1992 free market deadline approaches and the banks look hard at the

half the economy over to the State after a left-wing cosp in 1974, Bescl is a star of Portugal's nationalised banks. Prindent management kept it free of a rash of bad debts following the decolonisation of African territories; inno-vative leadership almost doubled



Bescl, like Portugal's largest nationalised bank the Banco Por-tugues do Atlantico (BPA), is

government restrictions which bind them

The former chairman of BPA, Mr Jorge Jardim Gencalves, now energetically presides over the fastest expanding new commertastest expanding new commer-cial bank, Barico Comercial Por-tugues (BCP), which successfully floated part of its shares in 1986, and is rapidly opening branches in Liston and Oposto - where 70 per cent of its unmarket business is done, and in smaller urban

mires. Ruthlessly selective in its clientele, the BCP is out for a major share in the most profitable sector of the market, up and coming young professionals and small to medium businesses looking for sophisticated service.
On the bumpy road to privati-sation, a government experiment

turning the smallest nationalised bank, Uniao de Bancos Portu-gueses (UBP), into a publicly lim-ited company with 51 per cent held by the State and the rest by public sector enterprises, has resulted in a permanently-divided anaemic bank,

It complains that double management - the Ministry of Finance and the shareholders - if coupled with the same bureaucratic obstacles as before, made the transformation senseless. But with real privatisations just up the road and a genuinely liberalised financial market tremendously, says BPA's presi-behind that, UBP has been dent Joao Oliveira, whose bank cleaning house with a vengeance.

to our development.

158 branches at home and offices more to be done.

"I have bet strongly on the from London to Macao, is work. In Lisbon's downtown area, Mr

"I have bet strongly on the from London to Macao, is workopen market system. A united ing zealously to present itself as
Europe is better than a destroyed
Protugal," Mr Capela says:

Coming privatisations. "We have
particular capacity needed for
privatisation, and are expanding
says: "1992 will be an important may or and improving the service to clichallenge. I think we should be
very cautions and prepare our "The Oporto-based bank, whose
selves. Even so we shall have to cash flow increased to Esison in
have an additional transition 1997 from Esison in 1986, now
caught in a wave of nationalisation that handed more than ising its branch network, and managed to reduce
was that after years of losses, in
was that after years of losses, in network, and managed to reduce bad debts drastically. The result was that after years of losses, in 1987 BFB finally registered a

cashflow of Essbu.

In spite of this victory, Mr
Marques remains tied to an uneasy seat, roped down by bureaucracy and lack of decisionmaking powers. Even with a head full of ideas to face stiffenhired stock market specialists to head of the nationalised bank is develop services in the capital to be ready to follow what the

onetary authorities dictate." Perhaps the freest of fetters is the national development bank, Banco de Fomento Nacional (BFN), whose vice-president is Autonio Marta, a former leading negotiator for European integra-tion. BFN forged ahead last year with a strategy of attracting international business through offices in Madrid and Bruss expanding para-banking operations with profitable investment funds and venture capital companies, reducing staff and

aiming future business at medium to high level consumers. Mr Marta says: "We don't expect this year to be as profitable as 1987, but we would be able to compete better without the handicaps we public banks have which make it hard for us to raise capital or hire the best specialised people."

While private banks can increase capital through public offers of sale, BFN and others can do so only by more costly means incorporating reserves. Moreover, nationalised banks, compelled to follow government-imposed wage limits, have been losing top specialists to private competition

24 people - inclinating the cleaning lady - who all enjoy profit-shar-ing and share-owning schemes -and one that almost died at hirth because of Portugal's legendary hmeancracy.
The brainchild of Jose Vaz
Mascarenhas and Jose Alberto
Tavares Moreira (now Governor But these obstacles can be rcome. With the right amount government flexibility, bank-

ers feel ready for the fray.

Investment institutions

Fears that control will stay

THIS YEAR will prove a rite of passage for Portugal's investment institutions as they face a collection of the crash last November.

Recovery may slow. In a move the company and is investment institutions hope the crash last November.

Recovery may slow. In a move the insurance company and is investment institutions hope the crash last November.

and increased competition.
Filled with the supports of last
year's boom, investment banks,
investment companies and financial service companies feel ready to meet these challenges. Their only fear is that Government will

only fear is that Government will not ease its parental control over the financial system.

Much of last year's activity was marked by a soaring securities market. For example, MDM, recently acquired by one of its founders, Deutschebank which bought out the other two partners, Morgan Guaranty and the Melo family, doubled its investment in securities to Es1.6bn compared to Es600m in 1986. Its net profit, generated by commissions, fees and securities, leaped to Es400m from Es52m.

Bauco Portugues de Investi-

Banco Portugues de Investimento (BPI), took advantage of the bullish market to launch the country's largest-ever issue total-ling Es23bn, trebling BPI's capital in the deal

Its 35-year-old general man-ager, Mr Fernando Ulrich, says: "We affirmed our position in the capital market. It was a very good year of consolidation and growth."

Perhaps the most spectacular player was Cisf, Companhia de Investimentos e Servicos Financeiros, the ambitious investment company created in 1984. Cisf increased its net profits five times over its 1986 figure of Es413m to reach Es2.7bn last year: It shows no signs of slowing

1987 by Cisf (Companhia de Investimento e Servicos Financei-ros) was Es2.7hn (\$19.5m) - more

than any profit earned by any local commercial bank.

The result is startling for a two and a half year old financial ser-

vice company that employs just 24 people - including the cleaning

of the Bank of Portugal), Cisf was conceived as Portugal's first

financial service company. It could not start up as planned

in 1984 because there was no leg-islation to cover financial service

making available the best, clearest company information as possible." Government attempts to regu-

late the market through price and volume limits have come under heavy fire from investment institutions. "Constant govern-ment tinkering does not allow the market to stabilise," Mr Mascarenhas says. Government interference has

not dampened investors' enthusi-asm. "We will have to be more imaginative this year, to take advantage of existing savings capacity." Mr d'Ahmeida says. MDM is already thinking of fixed rate operations - a first since the 1974 coup nationalised banks and hit the stock exchange

the possibility of interest rate swaps, convertible bonds and preferential shares. Eurofinanceira, a small investment society 45 per cent owned by Banque Nationale de Paris and 55 per cent by Banco do Fom-ento Nacional, plans to enter the

futures market, portfolio manage-

ment and set up a real estate fund. newly-arrived

cial services and securities trad-ing and develop research on One area likely to develop is ing and develop research on One area likely to develop is international standards," says Mr mergers and acquisitions. OutAntonio Guerreiro, Finantia's side investors are keen to buy

ket, even a non-competitive, nonprofit, project-financing bank like
the European Investment Bank,
which last year granted Esc3hn already made inroads, especially
to major infrastructures (roads, in consumer goods, textiles and
bridges and energy projected missing clothing bridges, and energy projects); private enterprise - especially mining, manufacturing and tourism; believe there will be a lot of and small to medium companies, cross-shareholding between the mend into high manufacturing and proposed proposed proposed. has moved into high gear

ket and include Portugal in the next international ECU currency cocktail. "An issue of an international which, in the words of Mr Ulrich,

Hispano down.

Americano investment company,

But an unprecendented frenzy
by investors combined with a
limited amount of paper, government-imposed limits, market

Americano investment company,

backed by Spain's second largest
bank, Banco Hispano Americano,
is already negotiating a factoring
ment-imposed limits, market

The chantenge tacing the Govcoming flome, ESSI, the investment is to keep up the
montentum. Investors are calling Espirito Santo Group, is now
on the Government to shrink the
spain's second largest
bank, Banco Hispano Americano,
is already negotiating a factoring
ment-imposed limits, market

The chantenge tacing the Govcoming flome, ESSI, the investment is to keep up the
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Recovery may slow. In a move some interpret as over-protective, the Finance Ministry has made likely to set up a money market the Finance Ministry has made investment fund to provide porticular management services to the public Offers (OPVs).

Mr Jaime d'Almeida, MDM's chairman, says: "The true recipe for protecting investors is not rules which limit the market, but making available the hest, cle-

"More competition is needed to been denied entry to the inter-bank market and can do so thembuild up the market. Our bet is to bank market and can do so them-concentrate on corporate finan-selves only through savings or

managing director.

Harvard-trained Mr Guerreiro
leads a young, self-confident
team with international experi
mit delivered and self-confident
team with international experi
mit delivered and self-confident
small, family-owned businesses

mit delivered and self-confident
managing director.

Portuguese companies, often
small, family-owned businesses

mit delivered and self-confident
mit del ence. with shaky financial structures, Inspired by the dynamic mar- are beginning to realise that

as moved into high gear. Spain and Portugal. The two
It wants to enter the bond marcountries must complement each

tional institution, freely transferable, will be very important for Portugal," says Dominique de Crayancour, EIB's Lisbon directors.

which, in the words of Mr Ufrich, "will make some very big deals."

While nationalised companies are being slowly prepared for pricure. The challenge facing the Govcoming home, ESSI, the investment company of the repatriated

Profile: Cisf

Startling profit

companies. Haggling ensued, high-tech high fliers.

then CSF bowed to the authorities' suggestion that it add times from 1986 to 1987. It went bureaucratic streams awaiting if "Investment" to its name: there was a decree-law for investment looned to Es5.2bn (\$97.6m) from a companies.

Mr Erminio Farreira who took (\$9.8m)

companies.

In a modest start-up of Es400m (\$2.8m).

In an innovative area - fee-earn
modest start-up of Es400m (\$2.8m).

Cisf was founder of Portugal's first unit trust, Fundo Invest, and partner with Lloyds Fund Management from corporate financing and fee-earning services, beams at the success inside Cisf some of the best graduates from his Catholic University MBA course - a new generation of the companies.

modest start-up of Es400m (\$2.8m).

The brief 1987 Stock Market beam partner with Lloyds Fund Management of the Loudon-based partner with Lloyds Fund Management of the Loudon-based selective to the point of rejecting \$40m Portugal's first unit trust, Fundo Invest, and partner with Lloyds Fund Management of the Loudon-based selective to the point of rejecting \$40m Portugal Fund Ltd. Now it is preparing Capital Crescente, the first Lisbon-based closed-ended fund.

MBA course - a new generation of the loudon-based selective to the point of rejecting \$40m Portugal Fund Ltd. Now it is preparing Capital Crescente, the first Lisbon-based closed-ended fund.

In an innovative area - fee-earn-

ing design of new ventures - Cisf produced a couple of dozen pro-jects: factoring companies, leas-ing companies, regional develop-ment companies, investment companies, real estate mutual funds mortgage companies propfunds, mortgage companies, prop-erty management companies, pension fund management and



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Luxembourg

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PORTUGUESE BANKING AND FINANCE 3

"LABOUR HERE costs \$4 per hour in Germany it costs \$19. I can do a lot with \$15," says Udo Kruse, president of Ford-Lusi-tana, explaining his company's enthusiasm for Portugal's investment climate.

The spectacular difference says a good deal about Portugal's pop-ularity. Figures for 1987 published by the Foreign Investment Institute show that Esc61.6bn (\$437m) direct investment was d last year, a rise over the 1986 total, of 152 per cent.

But Portugal's labour has been cheap for a long time. Ms Raquel Ferreira, president of the institute, who is shortly to become Portugal's Ambassador to Stockholm, is quick to stress that such results are largely thanks to Portugal's accession to the EC at the

Accession brought a mixture of advantages, some material, as with the removal of trade barriers, others less tangible, like the feeling it gave of "a predictable vision of our political and economic evolution," according to

Put more bluntly, it has brought confidence that Portugal will not return to the revolution of the mid-1970s.

European countries supplied the biggest investment in 1987,

FOREIGN	INVESTA	RENT
	1986	1987 c bn
		- LAI
EC	16.77	44.71
Spain	2.72	12.42
France	2.32	4.87
Luxemburg	1.11	4.29
UK	5.5	14.68
W.Germany	3.63	3.41
Others	1.49	5.04
EFTA	4.49	4.34
Non-EC	3.23	12.57
US	1.9	6.9
Brazil	0.29	1.75
Japan	0.26	1.52
Others	0.78	2.4
Total	24.5	61.63

"SO HERE you are," said the junior Portuguese civil servant to the senior foreign banker, "the bank that rolls in money."

Fielding epithets like "rolling in money," or "over-profitable has become something of a rou-tine for the six foreign banks licensed between late 1984 to early 1986 to operate alongside new private Portuguese commercial or investment banks, entrenched public sector banks and three old-established foreign banks - Llovds, Credit Franco Portugais and Banco do Brasil. The newcomers are the last to

deny they are profitable. Manufacturers Hanover, with a 1987 profit of more than US\$10m. mong the highest earners in Foreign investment has leaped since Portugal joined the EC

Confidence in the future

with the UK (Esc14.67bn) and Spain (Esc12.4bn) leading the way with 45 per cent between them. Investment of EC origin made up Esc44.7bn of the total Efta countries contributed Esc4.34bn, half of it from Switzerland, while among non-European sources, the largest was from the US with Esc6.9bn

The British figure is, for the most part, explained by tourismrelated development such as the acquisition by Avis, the car rental company, last year. Tour-ism received a total of Esca.8bn direct foreign investment last year, second only to financial ser-

The FII has decided lately to focus on third countries, particularly the US, a nut that in the past proved hard to crack.

"We have done studies that lead us to believe that that there are small and medium-sized US enterprises on the verge of looking for a European location. We are trying to convince them that we have the conditions that are most interesting, profitable and successful for them," Ms Fer-reira explains.

US companies have been slow to bite in the past. William Cun-ningham, of accountants and consultants Arthur Andersen, cites specific American unease about the lack of a tax treaty between the two countries, which would protect companies from, for example, double taxation.

Despite 1987's figures, all is not well. Arthur Andersen has car-ried out a survey commissioned by Raquel Ferreira, examining three areas where foreign investors have complained: red tape; establishing a company; and the



The survey has enabled the valuable but can prove tempoinstitute to make recommendations to the Government on areas where procedures could be shortened or simplified. The issue of incentives is one where, William

Cunningham says, the tempta-tion to tinker has proved strong. Frequent changes to what is on offer, coupled with the problem of actually getting the cash grants, requiring "boxfuls" of original documents to prove both eligibility and that the money had been spent, has provoked

Portugal's main competitors. either on the basis of absolute labour cost or because they offer the cheapest European option, are Taiwan, Singapore, Ireland, Spain and South Korea. Portugal's textile labour, for example, is cheaper than that in Hong Kong, Taiwan and Tunisia.

that it is a question of dedication. A competitive edge on wages is Udo Kruse recalls that Ford dancy deal five years ago, at a time of rising unemployment, and managed to shed 40 per cent of its staff in seven weeks.

He acknowledges that the package was costly and that, with hindsight, it might have been done more cheaply. But it was imperative to get the company's

Ford Lusitana signed a deal t August to produce the Sierra P100 pickup in Portugal under which it would invest \$12m. The first vehicles came off the Azam-buja production line in January, are also for export to Britain and are likely to go to other European

Mr Kruse is bullish about the prospects. With cheap labour, a capable local supplier base, government stability and young and trainable people, he says, it has worked like America. "Fantastic. We're delighted about our feel-ings for the future."

Another source of potential restment is less enthusiastic. Japan opened an investment office soon after EC accession but o far little has resulted. Ms Ferreira believes Japanese

companies have shown interest in financial services, real estate and tourism, and are active in the capital markets. But Ford, at any rate, is not expecting compe-tition in the near future.

come in here. The legislation says clearly that only 10 per cent of the industry will be for non-EC markets_it will be controlled for years to come."

The EC has played a central

role in creating the investment climate. Raquel Ferreira points out that Portugal has benefited in terms of trade, it has gained

training, regional development funds for infrastructural improvement, and seen competition return in areas which can mobilise funds for investment

like insurance.
There have been complaints owever, that the biggest beneficiary of new investment is the financial sector and that local Portuguese manufacturing is eing left out of the investment

Mr Cunningham confirms that excluding the very big projects, investors tend to choose sectors such as services, vegetable or fruit cultivation and food prosing. Ms Ferreira argues however that the services boom provides support for industrial

The FII reports that Es38.8bn or almost two-thirds of the total sector and, of that, Esc15.1bn went to the banking sector. This includes the Esc10.5bn mandatory increase of capital by eight foreign banks. Just Es19bn investment came to the industrial sector, in areas like glass, wood processing from Spain. chemicals and manufacture of

Raquel Ferreira stresses the importance of political stability. With the Cavaco Silva government's absolute majority and four-year modernising prome, she feels it is he

stay.
"The pro-business attitude of this Government offers stability for enterprises which can be assured that their policies will have a certain time to develop, she says.

Those who disagree complain "I personally do not believe of patronage in the distribution that Japanese cars will be able to of EC funds and that there is still too much bureaucratic inclination to dictate to companies on how they should operate.

But in the end what counts is the verdict of the companies which have invested. And as William Cunningham comments: "Most foreign companies in Por-tugal are quite complimentary."

Akwe Amosu

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local banking, Barclays and Citi-banks in Portugal by the tight-bank with similar 1987 profits of laced corsets of credit limits and more than \$5.3m, Banque Nation-slow bureaucratic authorisation

more than \$5.3m, Banque Nationale de Paris with a 1987 cashflow of \$5.6m, and the two other newcomers. Chase Manhattan and Generale Bank of Belgium solid if built up fee-earning services as quieter: the newcomers do not displease their head offices.

Equally, older foreigners have gone out for a larger market cheep in convention and profit rose to \$7.3m.

Credit Franco-Portugals' 100share in corporate and personal year-old offshoot of the Credit banking, though inhibited like all Lyonnais has also plumped for year-old offshoot of the Credit

prises foreign banks, especially Credit Franco-Portugais, Lloyds, Barclays, Banque Nationale de Paris and Citibank, have invested in one or more profitable ven-tures like leasing, financial ser-vices, investment or insurance companies and most recently,

mutual funds

cost. How long are Portuguese workers going to accept less pay

than their European counter

"Of course it will be good if wages can rise," Ms Ferreira says. "But by the time they do, workers will be more skilled and

Against cheap labour however,

investors have tended to set the disadvantage of the labour laws,

designed to give maximum pro tection to the workforce.

tling with the unions over the "pacote laboral," a package

which is intended to restore some

power to employers. The conven-tional wisdom is that until the

laws are changed, case-by-case

negotiations are the only way to shed staff. But Ford maintains

The Government is already bat-

productivity will have risen."

not keen on multiple branches or full commercial banking, Bar-clays, Manufacturers Hanover, Citibank and Banque Nationale Citibank and Banque Nationale de Paris in 1987 started small operations in the northern city of Porto and found them useful though as newcomers there they must prove themselves to conservative northern businessmen used to calling their own tune with local banks.

Were profit the sole yardstick, the Portuguese outlets of some of the world's largest banks would be all smiles. But three years of haggling with bureaucrats dulls the edge of profit-making.

proportion to a small, flercely-

And there was more to perplex

• In 1985, after being led in leverage of four to seven times capital, some wholesale newcom-ers, under new Bank of Portugal credit formulae weighted in favour of commercial banks, were expected to start up with everage of less than one times capital. Tense parlaying pro-

● In 1987 the compromise - for-eign currency swaps with Bank of Portugal exchange risk cover-age, of one times capital, weighted in their credit cellings

• Letters to the authorities signed by all six newcomers, set-ting out their tale of thwarted expectations and shifting ground rules went unanswered.

Verbal helpfulness by more open-minded officials did not translate into formal concessions. The majority of financial bureau-crats seemed allergic to smoothing the path of the foreign But after tense times, official

willingness to negotiate seems to be improving. Hints have been dropped by Mr Miguel Cadhile, the Finance Minister, that later this year credit formulas will become more flexible. The Bank of Portugal now seems willing to look at solutions on the local forward currency market that could ease leverage for foreign whole-Meanwhile, to expand source

of funding and become more involved in Portugal, Manufac turers Hanover and Citihan have turned to the local stock the edge of profit-making.

Newcomers had to persuade from branch to full incorporation. Manny in 1966 arbitrarily raised that capital variety raised to the capital variety raised to the capital variety raised. the capital requirement by \$7m, tal was highly successful, Citi-that Portugal was worth \$16m bank is determined to make as minimum capital - a sum out of shining a debut when it floats 20

> Resourceful foreign banks now co-exist very harmoniously with Portuguese banks. These have shed initial fears that they would be eclipsed by such sophisticated competition and have risen well to the occasion.

The EC Common Market of 1992 is edging closer for Portugal.
If the powers that be can learn to be less paternalistic, to trust and give more latitude to an increas-ingly-professional market, the local banking system may with-

Mr Cavaco Silva said some months ago that bursaucracy, alas, would be the last redoubt to wand boosting leverage - was terminated by authorities who
decided newcomers had had
enough "privileges" - even if
leverage (and profitability)
shrank frastically.

alsa, wonin be the last remount to
fall in Portugal. So fed with
first redoubt are Portuguese and
foreign bankers that they have
ceased to fear being thought disloyal or undiplomatic and now
went their irritation loudly and

Automation

An exercise in cooperation

	GROWTH OF AUTOMATION						
Date	No. of cards issued	No. of transactions	No. of ATM				
Sept '85	400,000	54,000	40				
Dec '85	500,000	213,000	60				
Jul '85	640,000	489,000	100				
Dec '86	770,000	730,000	115				
Jul *87	820,000	1,110,000	140				
Dec *87	940,000	1,337,000	153				
			Section 5193				

"I HAVE learned that bankers are the most individualistic people in the world - it's not easy to make banks cooperate," says Mr Filipe dos Santos of Portugal's Interbank Data Services (Sibs). Yet cooperation between Portuguese bankers has resulted in one of Europe's most advanced

interbank payment automation (ATM) network shared by banks controlling most of the market was launched in September 1985. More than 170 machines are

in use, with a target of 400 by the end of the year.

A point-of-sale facility has been added to the network and work is under way on an electronic clearing system which, apart from increasing the sector's efficiency will permit home and office-bas

banking for customers. And it is all being done on the same sys-In 1976, Portuguese banks, like others in Europe began to talk about the possibility of cooperat-ing in automation. The result

was Sibs, established as a com-pany by its shareholders, three private and ten state-owned banks in 1983. By mid-1985 the system - dubbed Multibanco - was

off the ground. They saw Multibanco as a kind of highway system, a basic infrastructure needing huge capi-tal investment but which would allow them to offer a package of financial products 'labelled' with could protect Montepio's strict a card," Filipe dos Santos recalls.

Sibs is particularly necessaries acard, so particula Sibs is particularly proud of it feels Monteplo hoped to gain a the system's capacity for real market advantage from being the time operation, which allows a transaction to be posted as it is Monteplo is now talking of linking its own ATM neutrons. transaction to be posted as it is

Montepio is now talking of
carried out. The ATMs accept linking its own ATM network
Portuguese credit cards, the with Multibanco, while keeping
cards of various international its own Chave 24 logo. But Sibs Multibanco's shareholders.

uncuments deposit, funds transfer, balance and statement
enquiries, invoice payment, chequebook orders and PIN (personal identification number)
modification.

Eliment of the control of the contro

Filipe dos Santos suggests that good advantage, because it has the instantaneous debit facility been able to learn from mistakes has had much to do with the system's strong growth. Banks, he says, were willing to issue cards very widely without credit limits because they could rely on the system to prevent unauthorised

overdrafts.

The quick take-up of Multibanco bodes well for the Eftpos
(electronic funds transfer at the
point of sale) service launched at
the bezinning of last year. As yet

ly-used cards. Multibanco partly because there have been delays in the delivery of communication lines, but it is expected to grow strongly.

Petrol garages and supermar-lets are the main sites. Retailers pay the installation and commu-nication costs covering a range of services wider than simple elec-tronic payment. But Sibs retains tight control

Portugal provided ideal condi-tions for widescale use of electronic funds transfer systems John Frank of Lloyds Bank Pic in Portugal comments that payments systems prior to Multibanco's arrival were underdeveloped. with little use of cheque guaran tee cards, credit cards or charge

"Far from there being obstacles to an Eftpos system," he adds, "it's got more chance of success here than it has in the US or UK. An enthusiastic pool of con-sumers is only one part of the picture. The point is that it does not pay competition to have a very big number of machines on the high street," Filipe dos San-

"Bankers came to understand that it was a drain on their cash to put machines everywhere. This way, every custom lot more machines: each bank is giving better service and paying less at the same time." The advantages of cooperation out-

weigh independence. One bank has not always agreed with this view. Montepio Geral, a small but fiercely independent savings bank, refused to join Sibs from the start. It says this was because it disliked the strategy of a joint logo and cen-trally-made decisions.

Sibs says, however, that Montepio's stated reason was fear that Sibs would be unable to pro-

says this would be against the rules. With Sibs shareholders The system can handle cash responsible for 38.5 per cent of withdrawal and deposit services, cheques issued and Montepio

"We are vendor-independent," says Filipe dos Santos, citing the problems of linking up products from different manufacturers. "We ran away from vendor architecture and came up with our

does Montepio's system.

Multibanco is also open to

Eurocheque cards, and 4B, the network of Spanish commercial banks (Montepio has linked with Network 6000 of Ceca, the Span-ish savings banks organisation). Talks continue with the Access/ Eurocard /Mastercard family and also with American Express.

tronic payment. But Sibs retains tight control over the security of the system.

Sibs is at pains to stress the low cost of using the same network. "Total Sibs equity is about \$600 and total assets are roughly \$18m. Adding the Eftpos facility cost about 10 per cent of that," says Flipe dos Samtos.

The ATM network should comprise 800 machines by 1991. Sibs market would change fundamentoresees the network being extended to access services from insurance companies and that it will shortly be able to operate as an electronic clearing house.

Aliens Substantiant American Express.

There is one completely different project on the horizon, that of the automation of Portugal's two stock exchanges. While some doubt that there is real enthusians for getting rid of a system that has so many profitable loopholes, Sibs would be "most happy" to help although it warns that the roles of players in the market would change fundamentally if the ordering and the payment processes were to be fully automated.

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PORTUGUESE BANKING AND FINANCE 4

Faith is strong that the stock market will recover

Gripping suspense of a soap opera story

MORE GRIPPING to an avid Por-development," says investment a depressed market, dumping tuguese public than the Brazilian strategist Joso Rendeiro. More most shares on the underwriting than 120 companies which have beaks. toguese public than the Brazilian soap operas that top the television ratings, the turbulent story of the Lisbon stock market has unfolded over the past year with all the cliff-hanging suspense and sudden reverses of fortune of

peak.

The collapse has traumatised a 90 per cent of the nation's vulnerable market where most investors are estimated to have deposits, the future looks suffered substantial losses of capsular vulnerable market where most savings is still tied up in time deposits, the future looks extremely bright."

Hour soon and how successfully investors are estimated to have suffered substantial losses of capital as well as unrealised profits. Prices today rarely rise above the level of last June, when the vertiginous ascent began, and trading has fallen to between one-fifth and one-tenth of the volume reached at the height of stock market fever.

Intrinsice substantial losses of capering the future works are substantial losses of capering the future works at the first profits. How soon and how successfully bright. How soon and how successfully bright on the substantial losses of capering the future works are remembered by right. How soon and how successfully bright on the substantial losses of capering the future works are remembered by right. How soon and how successfully bright. How soon and how successfully bright. In the substantial losses of capering the first prices to day rarely bright. How soon and how successfully bright. In the substantial losses of capering bright. How soon and how successfully bright. In the substantial losses of capering bright. How soon and how successfully bright. In the substantial losses of capering bright. How soon and how successfully bright. In the substantial losses of capering bright. How soon and how successfully bright. In the substantial losses of capering bright. How soon and how successfully bright. In the substantial substantial losses of capering bright. How soon and how successfully bright. How soon and how

Intriguing subplots have developed to enliven the drama, mechanisms that fall to address. oped to enliven the drama, including a government inquiry the central flaws in the system, into alleged irregularities in share issues by the country's silve commented recently that largest holding company, Sonae. Anxious investors milling under stock market before October "like the vanited arches of the 18th century Lisbon Stock Exchange, believe that limiting government or Bolsa, and the illicit trading of action before the crash to vague share certificates in cases con-

time to add a splash of exotic colour.

According to one specialist, satBut Lisbon trading volumes of seven as the colour special state of seven and pension to the seven as the covernment would have been the Government would have been the Government would have been the covernment would have been the covernment the study of that in the tiny Oporto exchange, today provide a thin diet for the flood of stock market television programmes, newspaper supplements and specialist publications the totake profits in Lisbon to balance their losses on other works aggravating the crisis in beaute of last summer.

The Government's main error is to see the equity market as a mere extension of the commentations gave the many special structures of European equity funds the totake profits in Lisbon to balance their losses on other market summer.

Faith is strong, however, that Portugal.

Somewhere over the rainbow a The Government has also come

than 120 companies which have entered the market since 1968 have found the cash previously lacking to industry for expansion

Resour measurams.

Ruphoric investors saw share power to stimulate economic growth after a painful adjustment to post-crash realities.

Mr Rendeiro says: Considering the

share certificates in cases con-tinue to add a splash of exotic tive in cooling speculation.

markets, aggravating the crisis in

happy ending lies in store,

"The Bolsa has played a central role over the past two years in a massive transfer of wealth from private savers to entrepreneurs drove companies to go through able to use capital for economic with previously-planned issues in

entered the market since 1966 New guidelines for the Bolsa have found the cash previously will smerge over the next few lacking to industry for expansion and productive investment.

Market professionals are confi. The sim is to prepare the market dent the Bolsa will recover this for the Social Democrats' privaticlassic melodrama.

Euphoric investors saw share power to stimulate good adjusted by a dizzying 458 per cent in the ten months preceding the Black Monday crash of October. But the recknaing they faced was harsher than on any other equity market in the world as indexes plunged in subsequent weeks to a level almost two-thirds below the peak.

The collapse has traumatised a vulnerable market where most investors are estimated to have dent the Bolsa will recover this for the Social Democrats' privati-power to stimulate geometric growth after a painful adjust both the confidence of badly-below the growth after a painful adjust both the confidence of badly-below the prospects of the system investors and the ability of the I lisbon stock exchange, many companies with excellent moves toward computerised setment to overcome bottlemecks in the system; the setting up of lindependent irrokerage houses to savings is still tied up in time augment the nine officially-appinged brokers working on the augment the nine consequences brokers working on the Lisbon exchange; more exacting, EC-stipulated requirements for companies seeking quotation; the creation of private portfolio management companies, and an extension of the scope of fund

age more than one fund and. age more than one fund and, more importantly, launch investment trusts, or close ended funds, that will bring more stability to a market where existing unit trusts, or open-ended funds, have suspended redemptions several times because of the volatile supply and demand.

However, many financial man-agers believe the proposals lack a crucial stimulus for demand, such as calling for greater stock-

cent of their funds in shares, or re-introducing tax incentives for stock purchases.

"The Government's main error is to see the equity market as a mere extension of the commercial banking system," Mr Rendeiro says. "During a crisis the banks understandably turn away because it is not their central business. Developing merchant banks and other institutions whose life is wrapped up in the whose life is wrapped up in the future of stock trading would be the natural way to assure the strength of the market."

A CACHE under the mattress or passive time deposit are no longer the only way to save in Portugal. Choices for small, medium or institutional savers and investors have radically diversified. New institutional investors

Choices diversify

However, Portugal is alower than its neighbour, EC partner and once equally-conservative Spain, in creating new products not for want of trying by professionals well versed in the plethora of instruments offered abroad to the canny saver. centrating on emerging blue chip stocks finding a place on a now-quieter but also less-risky mar-ket, and studiously avoiding the

to the carmy saver.

The innovators now peopling maknown companies of unclear the Portuguesa scene are like a 1987 boom.

Even so, the crash on the Portuguesa stock market from gross-inexperienced stewards are still ly-nurealistic share prices to handled in the back office trying November 1987 stasis led to some

to work what a race is, how to control its speed and how to decide who is fit to enter.

For "stewards" read the legion of bureauctats chanking out the latest set of decree-laws ruling the financial sector with due languor, trained by 400 years of colonialism and centralised rule to decreeing the pace of everything that moves - assuming the red tape is slack enough for it to move.

Invest - started May 21 1986.

Backers: CISF, Lloyds, Banco to work what a race is, how to

Backers: CISF, Lloyds, Banco Nacional Ultramarino, Banco move.

Take unit trusts, ploneered in mid-1986 by invest, followed in 1987 by Fipor, Unifundo, Multipar and Valor Mais and soon to be joined by Fundinter. Well tested in other lands, Unit Trusts in Fortugal are ruled like every financial impovation by specific decrees.

Fonsecas e Burnay. Current port-folio value: about £336bn. finor - Started February 26 1987.

Fipor - Started February 26 1987.

Backers: Banco Portugues do Investimento Banco de Comercio e Industria, Banco Portugues do Atlantico, Banco Pinto Sottoma-yor, Credit Franco Portuguis).

Battello rebras about Estata. Portfolio value: about Es15hn.

Out in the wide world where markets are entrusted to marketeers, the ratio of a customer's unit trust purchase is calcuunits - your \$US100 buys you 3.6 units or whatever the appropriate

portion.
In Portugal the people who drew up unit trust legislation forgot the fractions. Innocent unit trust managers issued certificates for 2.5 or 7.3 units. They were told stamly this was filegal.
Told that unit trusts need fractions as well as the multiples for which the law provides, the bureaucrats insisted their decree-law be followed to the letter. Builtiples only it is.

ter. Multiples only it is.

Managers have stopped trying to explain that multiples are, well ... multiples of fractions - so if one is legal the other must be.

Catch-22 apart, Unit Trusts because attentions are brought strong institutional investment to a difficult, embryonic market, with portfolios judi-ciously mixed with stocks and

bonds, now worth some Resson (US\$425m).

Obliged by law to invest no more than half their portfollios in stock, the unit trust managers are even more conservative owing to the market's raw imma-turity and vulnerability to traumas like last year's Black

They have held ratios to elween 60 and 90 per cent bonds The Rua Augusta, in the heart and 40 to 10 per cent stocks, con- of Lisbon's business district

Treasury Bills. A run on redemptions was threatened when the market suddenly deflated.

Three months later, after strategic suspension of redemptions in some cases and holding back on investment until they could see how the market would go, the unit trusts are settling in. Their strategic further are now clearer about nortfolio. customers are now clearer about what they have bought.

what they have bought.

Unifundo has now introduced a new small saver scheme, Unipoupanca. Customers can leave standing banker's orders for a small monthly investment - not less than Es5,000 (\$36) for an adult, Es2,000 (£14) for a child - in

PORTUGAL'S

UNIT TRUSTS

Unifundo - Started June 8 1987. Backers: Barclays. Portfolio value: Es5bn. Valor Mais - Started June 22 1987. Backers: Banco Totta e Acores, Portfolio value: Es5hn.

the quality of Portuguese real-estate to make such funds possi-ble: their emergence is accompa-nied by the birth of Property Management companies specialis ing in upmarket business or residential property. The next major new local insti-Multipar - Started October 15 1987. Backers: Banco Espirito

portfolio. It has taken an improvement in

Santo e Comercial de Lisboa, Banco de Fomento Nacional Societe de Banque Suisse, MDM, Bonanca Insurance Co. Portfolio

value: Es fon.
Fundinter - Start up due June
1988. Backers: Banco Borges e
1rmao, Banque Nationale de
Paris, Fidelidade Insurance Co. Initial Portfolio value: Es 7.5bn.

tutional investors to daive I the stock and bond market will be management companies of new pension schemes for private or public sector companies now starting up, run by MDM and the newcomer Deca whose front run-ners are McKinsey abunut and which is involved in the manage-

ment of Unifundo.
Other products are inching other products are incline along the bureaucratic pipeline waiting to be ministerially-approved in a liberalising (operators hope) package of decree laws that the Finance Minister vows will appear in the next three positive portfolio management. months: portfolio management companies, multi-fund unit trust management, allowing a firm to low-risk, close-ended funds and stock brokerage firms (as opposed to individual brokers with no minimum capital

requirement now operating).
In advance of this legislation, the first money market broker, Fincor, backed by the large French brokers Finacor, has French brokers Finacor, has opened shop - for now impeded by a decree law that keeps it off the foreign exchange market, though this is an intrinsic part of any fully-fledged money market to a largely advisory capacity. The field gets bigger every day. The runners are getting a little skittish when stewards insist on defining how they can walk before they let them run.

Savings banks are surviving the spending boom

Diligent savers

that consumption in the fast-growing economy is close to overbeating, with an ever-increasing volume of fridges, cars, stereos, video recorders or washing machines being sucked into the home, savings remain relatively undented.

The modern savings bank in Portugal has roots going back well over a century, although savings institutions run by religious authorities date from the

Today the biggest is the state savings bank, the Caixa Geral de Depositos, accounting for 75 per 25 per cent of all deposits throughout the banking system while issuing 25 per cent of all

The remaining 25 per cent of the savings sector is shared between the Credito Predial Portugues, which largely finances real estate and mutual associa-tions, the largest of which is Montepio Gerel/Caixa Economica

home or abroad, are diligent sayregional ones, the Caixa Economand medium-sized enterprises in
ers. Despite economists' concern
ica de Funchal on Madeira, industrial and tourism sectors. It recently transformed itself into supplasses priority areas such as Banif, a commercial bank. environmental improvement.

The state's Caixa Geral de energy conservation or develop-Depositos, "the Caixa", towers ment of renewable energy above the field. Its 1987 profit of resources Es21hn is as large as that of all

Total deposits were Es1,875hn,
the other financial institutions
operating in the market put
smaller gain than the 30 per cent
together, and a 62.8 per cent increase achieved in 1985-86 ncrease on the 1986 figure. It is the custodian of Govern-

ment deposits such as the Trea-sury accounts, and the founding central role in mortgage credit (it businesses - although some relax-was the source of two-thirds of ation is expected. However, non-

tion. less than the s But the Caixa's principal object previous year. tive is to fund investment with medium and long-term loans to the civil service and publicly-cates of deposit. These carry a bark continues to develop new products, like the cartificates of deposit. These carry a high minimum value of Es5m and are aimed mainly at companies or high income individuals. They have been in circulation.

ture development.

Since 1980, the Caixa, on behalf

of the European Investment

nies or high income individuals.

They have been in circulation

Continued on page 5

THE PORTUGUESE, working at de Lisboa. One of the largest Bank, has granted loans for small environmental improvement,

partly due to the rise of alterna-tive investment opportunities.

This factor has also affected credit, already under pressure capital of new companies, and handles bankruptcles. It has a callings - a sore point with small businesses - although some relaxall mortgages last year) and the mortgage credit issued in 1987 financing of housing construction.

mortgage credit issued in 1987 was up by Es40bn, substantially less than the Es55bn increase the



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From a modest base the sector has suddenly mushroomed to take a 5 per cent share of the investment pie

Eager leasing companies triple their turnover

PORTUGAL'S leasing companies, having acquired a taste for the possible in a small regulated mar-ket, have developed a voracious

From a forlorn Eslbn start six years ago, leasing pingged away, reaching a relatively respectable Ea19.5bn by the end of 1986. Last year Portugal's seven leas-ing companies tripled their 1986 turnover, did more than Es51bu in business, and enlarged their share of the investment pie to 5

Portugal's economic boom attracted a 17 per cent increase in investment in 1987. A variety of alluring tax incentives accounted for much of leasing's new-found

By law leasing in Portugal is limited to financial leasing, that s, company investment. For now the Government's inflation control mesns some discouragement of individual consumption, while not rebuffing badly-needed

Mr Luis Ferreira, of the association of leasing companies and recommend alternatives, who is general manager of Sofinloc, one of the true leasing was an attractive alternative. loc, one of the top two leasing native.

cating red tape, leasing compa-nies have found that their trump card is speedy service.

"Leasing's Success comes from the type of service it provides. Clients want fast, simple service, an alternative to bureaucratic an alternative to but earliest and delays," says Charles Lange of Euroleasing, whose volume of new business, concentrated in Lisbon and Oporto, increased 170 per cent last year to roughly

The leasing companies were launched in Portugal in the early 1980s. Their main shareholders were international banks which wanted a stake in Portugal's future, and major national banks. Bank links provide leasing companies with a large propor-

This symbiosis boosted last year's leasing bonanza after gov-ernment-imposed credit cellings

client-winning network.

Clients want fast, simple service, an alternative to bureaucratic delays. The companies are

Mr Alexandre Pinhal, the general manager, says: "Our strategy is to establish operations around the country, not just along the industrially-developed coastine."

The strategy is restricting them to getting in from banks, share issues shareholders, and be allowed buy from interbank markets.

Leasing in Portugal is generally the strategy in the strategy is to establish operations around the country, not just along the strategy in the strategy is to establish operations around the country, not just along the strategy is to establish operations around the country, not just along the strategy is to establish operations around the country, not just along the strategy is to establish operations. For the moment legislation keeps this highly profitable busi-ness in the hands of motor companies' credit purchasing programmes and out of the lessor's

Leasing companies are pushing for more flexible terms, write-off values and periods of payments. Funding, already troublesome

pushing for more flexible terms, write-off values and periods of payments, and want to be allowed to obtain funds from interbank markets

> restricting them to getting funds from banks, share issues or shareholders, and be allowed to Leasing in Portugal is generally confined to small ticket ss. Lessors are reluctant to take on large equipment credit risk, partly because the Bank of Portugal prohibits any one leas-ing company from servicing any one client for an amount over 75 per cent of the leasing company's capital. Big tickets (more than Es 400m), such as high-cost medical

result, leasing companies are ask-ing to be freed from limits goods (ranging from company cars to heavy-duly tracks), computer equipment, equipment for manufacturing industries and civil construction supplies. So far, almost all clients have exer-cised their option to buy.

tive leasing, buyback arrangements with suppliers, remarketing agreements and residual Lessors have preferred low-risk clients to potentially higher busi-ness volume. Some attribute this

companies, considers that when the economy is more robust, the ket leader, feels it is time to market will open up further.

In a country famous for sufficient productions and continuous for sufficient productions are continuous for sufficient productions and continuous for sufficient productions and continuous for sufficient productions are continuous for sufficient productions and continuous for suffici

Although operating leasing has yet to be approved, equipment suppliers offer a parallel renting

service. Some leasing companies feel the operating market has yet to develop, as business has just begun to renew its input. Others would like to add opera-

value buy-outs to their list of serto the inherited conservative banking mentality: most leasing company managers are former bankers.

Lessors are also uncomfortable

The most exciting sector last panies to expand to include year was real estate. Backed by larger industrial properties by Portugal's largest savings hank, pooling their efforts.

All told, leasing is expected to leasing, the country's only real grow by 50 to 60 per cent this estate lessing company, tripled year. Several new companies are new business to Es2.1bn in 1987 tipped to enter the market. "Com-

from the Es 765m total it regispetition, which drove the volume tered in 1986. It predicts growth of business up but profit margin of 60 to 75 per cent through down, will get stronger," says Mr

Office space and warehouses accounted for roughly 70 per cent of Imoleasing's operations, sidering diversifying. Leasiny-focussed on the urban centres of est's shareholders are about to Lisbon, Oporto, Coimbra and sections of the Algarve tourist resorts.

Ferreira. Companies are preparing for the fight. Sofinloc is already continued in the companies are about to expand into real estate. Directed by young talent, most resorts. But business could be even het-pace. "As we are small compa-ter. Imolessing feels that the leg-nies, we are very flexible and can islation needs some adjustments, follow market changes," says Mr These include simpler contracts, Jose Gomes da Costa of Euroles-

lease-backs, early buy-outs by the lng.
clients and easier rules for real
estate leasing in the tourist sec1932 deadline for the wide-open

EC market will "come as a great Imoleasing will not rule the shock if the Bank of Portugal Impleasing will not rule the stock it the Bank of Potentian real estate roost for long. Two does not shake off its overbearing new companies are expected to paternalism and over-rigid commove into the market this year, trol, and accept what must hapmore will probably follow. pen to the economy."

Increased competition should balance the market and allow com-





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dissolving the old barriers PORTUGUESE TRAVELLERS fascination with its neighbour is will continue to lose their compo-sure whenever a Spanish air investment, which increased hostess refers to a Lisbon-Madrid more than sevenfold in 1987 to trip as a domestic flight. And Es12.4m, closely rivalling Britain

respectively distainful and apprehasis of each other.

Trade has boomed since most Spanish investors are looking for protective barriers were abol- Portuguese partners to join them is had when the two countries in expect wentures. ished when the two countries in export ventures, joined the Community in 1986, "Businessmen have led the although Portugal imports twice way in overcoming old; antagoss much from Spain as it exports, nisms and bringing the two coun-However, Spain's newly-found tries closer together," says Vasco

trip as a domestic flight. And they are never likely to accept a so the leading foreign investor in linguistic explanation of why Portugal.

This could have provoked a their own tongue appears to baffle their liberian neighbours

However, more tangible barriers between the two countries are rapidly dissolving as a new economic relationship flourishes by Spanish companies aiming to within the EC to dispel centuries of mutual distrust when Spain portuguese exports in sectors and Portugal lived back to back, respectively disdainful and appre-

Corregedor da Fonseca, a special-ist in Iberian relations. The approximation "They are showing Portugal how to look positively at the opportunities and advantages of having an economically powerful neighbour instead of material

Political developments have thept pace with industry as the two governments engaged in tough and protracted negotiations to resolve a series of thorny issues, among them fishing exprights, and the routing of a try. motorway linking Portugal's industrial north with the rest of com

about the slow judicial system if

they have to repossess. However, non-payment problems are now less acute than they were in the

Spanish-Portuguese links

Investment and joint ventures

Europe.

Madrid's fears that third-counmann's nears that third-country products could escape Span-ish tariffs by passing through Portugal - which pays no duty on industrial exports to Spain - have been allayed by a rules of origin agreement determining a mini-Portugal - which pays no duty on Banking facilities are being patiently quesing. "Portugal's yardstick is the been allayed by a rules of origin agreement determining a minimum Portuguese input of 30 to 40 gal's largest bank, has been says one banker.

ing approaching that of Britain and Ireland or France and Bel-gium, but it is inevitable that a At the same time. Spanish tage of Portogal's lower labour costs and greater export experi-ence are providing capital and intermediate technology for the

expansion of Portuguese indus-

Joint ventures with Spanish companies are also providing Portuguese exporters with the distribution networks and sales

structures they lacked in a diffi-cult Spanish market.

The approximation of Spain full branch in Madrid, joining and Portugal's economies is nothing approaching that of Portugal's economies approaching that of Portugal's economies is nothing approaching that of Portugal's economies is nothing approaching that of Portugal's economies is nothing approaching that of Portugal's economies is not in the control of the contr there by the Banco de Fomento Nacional and Banco Espirito

> group, Hispano Americano, set up an investment company in Lisbon last year, and the giant received permission for a similar For years, Banco Exterior and

> Banco Central have sought a licence to operate in Portugal, but the only trade-off so far has been one Portuguese bank branch (BPA) for two Spanish investment companies, leaving Exterior and Central still

Savings buoyant against spending

the bank acknowledges.

Potential interest has been dampened by insufficiently attractive tax incentives. But the Caixa argues that their advantage, apart from the floating rate tage, apart non the hoating rate of interest which follows that of term deposits, is the degree of liquidity they can offer in the sec-ondary market - which, it admits however, has not yet taken root in Portugal.

The Caixa, like most other financial institutions, is running an aggressive programme of diversification. The bank has microniced two leasing companies, one leasing equipment and another property, as well as Fundimo - a property unit trust in which it is the major participant. introduced two leasing compa-

It is involved in Promindustria. a venture capital company, and intends to establish a unit trust accounts. Total deposits for 1987 and an investment company in the short term.

Montepio has over 1m. accounts. Total deposits for 1987 and at Es117.97bm (\$908m), an increase of Es4,224bn, while the short term.

Unlike the Caixa, private savings banks have had to oper-ate under 1979 legislation which more or less restricts them to col-lecting sight and term deposits and providing mortgages. They may not go into international operations and are subject to a range of constraints and special authorisations if they wish to work with corporate customers.

only for eight months so far, and focused on construction finance their development has been slow, and tourism development. "The building business in Por-

tugal is going to be very good. We want to work in international operations because a lot of our clients in the building trade are working in the tourism areas, mainly the Algarve, and they are selling to foreign buyers," says Vitor Ruivo, Montepio's president

ing societies are already offering loans in the Algarve, not only to purchase buildings but also for timeshare deals. "We are the only bank that has financed timeshare

While Montepio does not want to change us mumai association ownership, nor its traditional base with the small saver, it does want the legislation changed to allow for more freedom of operation. "Our idea is to do as the British banks have done, and self other products, not only money, but insurance, travel agency agree." Montepio Geral accounts for 10 but insurance, travel agency ser-

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permission started two insurance foresee some consolidation in the companies, and intends to oper-ate pension funds.

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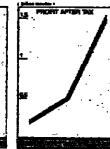
But with the prospect of free establishment in Portugal for any savings institution in the EC less than five years away, there is no

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· mergers & acquisitions

tures

ers

Market Very Market



situation looks grifte good, the politicians have nothing of consequence to say and the market is quiet.

The crash, on the other hand, is still good for a limit of the hand.

is still good for a lively argument

actually surveyed some hundreds of investors to find out what made them nervous. Panic was in the air, nurtured by forbidding forecasts from such authorities and Mr Raiph Bryant of the Brookings Institution, who called his own study of the adjustment

INTERVIEW

The turbulent aristocrat

David Marsh talks to Otto Lambsdorff, West Germany's political bogeyman

Bonn coalition; and he is prepar-ing for perhaps his final chance of a full-scale political comeback. He has always defended free

market economic policies, which are no longer particularly in favour in Bonn. "More market, less state" is his favourite rally-

ing call.

He cuts a trenchant figure, ever ready with an acerbic quote for the press and broadcasters, or with a stinging jibe in Parliament and this is as likely to be levelled against his coalition partners as against the opposition Social Democratic Party (SPD). His stout walking stick, testifying to the loss of a leg on the eastern front at the end of the

few Bonn politicians not afraid to would represent a bid to re-enter criticise the corporatism of West the political fold after the Flick criticise the corporatism of West
German trade unions and big
business which, he says, is one of
the main reasons for high unemployment and the gloomy prospects for growth. He is especially
unpopular on the left because of
his leading role in prompting the
FDP to desert the coalition with
FDP to desert the coalition with
the SPD in October 1982. Partly
because of this episode, he is

the political fold after the Flick Government's economic policies.
His background in banking and
insurance has led him to believe
that politicians tend to be out of
the says that the Government's
the political fold after the Flick
Government's economic policies.
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insurance has led him to believe
that politicians tend to be out of
the says that the Government's
to 2 per cent for 1988 is too optithe says that the Government's
the political fold after the Flick
definition, which business and commerce.

According to him, the Finance
trail all st-month trial, which
the says that the Government's
to 2 per cent for 1988 is too optithe says that the Government's
the politicised criminal investigation
to 2 per cent for 1988 is too optithe says that the Government's
the politicise of the says that the Government's
the politicise of industry has usured too much
definition, with business and commerce.

What would he do if he were in
makes sense. But the sum across
the believes "At elections, we are rivals
to the main reasons for high unemmicro votes.

What would he do if he were in
makes sense. But the sum across
to the main reasons for high unemmicro votes.

What would he do if he were in
makes sense. But the sum across
to the body over the country, which people to votes.

What would be control to 1.5
that because from different parthe ded in February last on the says that the Government's
to 2 per cen

1951: Joined Free Democratic Party 1955-1971: Banking and brokerage activities, ending up as general manager of the private bank Trin-

1971-77: Board member of Victoria

under Chancellors Schmidt and Kohl. Resigned over the Flick

Brussels for a job on the Kuro-pean Commission. It is still not certain whether Mr Bangemann, Second World War, seems now to be as much an instrument of chastleement as a physical prop.

Lambsdorff's candidature Lam

cial says. Mr Lambadorff himself stresses that he is interested only in the FOP chairmanship. On no condition, he says, will be return to the Economics Ministry — "I did the accuses Mr Stoltenberg of this for six and a half years and failing, a year ago, to boost the, with us, just look at the discuscions abouldn't try for a repeat per-

ominous for Mr Helmut Kohl, the cuts planned for 1990. There is an environment of inflexibility, Christian Democrat Chancellor, no longer any manoeuvring of high costs and of labour marwho is already having difficulty controlling his fractious coali-

plenty of plain speaking on the Government's economic policies.

ment's goals or methods. What I ing the economy. He halls Japan criticise is that these methods as an example which the Federal have not been applied with suffi-

to offset the impact of the dollar's thansa Nor is he ready to accept any fall. Now, he says, because of a other ministry portfolio. One reason why other ministry portfolio. One reason he gives is that a party chairman has more opportunity to slow growth and the low dollar, it speak his mind plainly outside is too late for the Government to the Ruhr steelworkers, who man has more opportunity to slow growth and the low dollar, it face redundancy as plants close, is that "this country is over-regulated. Jobs cannot be created in the capital for Mr. Helyand for the Government of the capital for the Capital for the Government of the Capital for the Capital for

> Asked about his relationship risks because any employees who with the Finance Minister, Mr are hired cannot be made redun-Lambsdorff says, with disarming dant without very high costs. simplicity, that he and Mr Stol
> "Each regulation by itself tenberg are from different parmakes sense. But the sum across ties. "At elections, we are rivals a thousand areas is like a net laid

the long-running scandal than is Christian Democrat Finance Mintagenerally thought. "He is thinner ister as any SPD politician.

"I do not criticise the Government's lack of drive in deregulated working, and the churches, who protest against

kets where you can't take any



want Saturday working, and the churches, who protest against the smallest move towards work

Then Mr Lambsdorff lists a few areas where changes could be made: by extending shopping hours ("we are making ourselves the laughing stock of the western when the FDP was perpetually at longerheads with the SPD over areas where changes could be conomic and defence policies.

With those memories in mind, the rules out any switch of FDP is now.

Whatever the strains on the Kohl coalition, Mr Lambsdorff says they are not comparable with the last nerind of the with the last nerind of the small measure of consolation to Messrs Kohl and Stoltenberg. But Schmidt government in 1961/83, Messrs Kohl and Stoltenberg. But if the irreverent Graf Lambedorff the irreverent Graf Lambedorff the irreverent Graf Lambedorff the irreverent Graf Lambedorff the irreverent Graf Lambedorff

SAMSUNG ELECTRONICS CO., LTD.

Notice to the holders of US\$20,000,000, 5 percent convertible bonds 2.000

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE BONDS THAT: the Board of Directors Meeting of the Company, held on March 2, 1988, resolved to issue NEW SHARES under the following terms and conditions:

- Form of shares: Ordinary shares in registerd form.
- Number of shares: 1,900,000 shares including free distribution of 800,000
- 3. Issuing Method: 1,100,000 shares to be allocated at the price of 13,600 Korean Won per share and free distribution of 800,000 shares to be allocated at par (5,000 Korean Won).
- Allocation of new shares:

220,000 shares of the new shares shall be allocated for the subscription of employees of the company according to the law on fostering the capital market in Korea, and the remaining 1,680,000 shares including free distribution of 800,000 shares shall be allocated to the shareholders registered on March 28, 1988 at 17:00 in the proportion of 0.06330935 share per one share (0.05755395 share per one share for free distribution).

- 5. Record date: March 28, 1988.
- Subscription period: May 9, 1988 May 10, 1988.
- 7. Payment Date: May 12, 1988.

Fractions of shares and unsubscribed shares shall be disposed by the Resolution of Board of Directors Meeting.

Bondholders should contact the Trustee for further information.



Judging causation and liability



THE WAY lawyers approach the problem of causation is, as one accident was multiple fractures to the skull, while a legal inquiry might decide that the cause of death was the driver's negli-

If I drop a match on a hot day and, as a result, a house two miles away is burnt down, am I months prematurely and had sufliable to the house-owner? The fered from the afflictions associonly contributory causes may ated with premature birth. In polysical contributory causes may be many. The law starts by focusing on my responsibility for starting a chain of causation. It seeks to solve the problem of where liability begins and ends are with premature of the many. The law starts by focusing on my responsibility for starting a chain of causation. It seeks to solve the problem of where liability begins and ends are with premature of them. In our trial found them leagueen. Caused by the brick dust, There was a number of differ although the precise mechanism of causation was unknown. But an act is the "legal cause" of causation was unknown. But an act is the "legal cause" of causation was unknown but total blindness in one eye and was one of them. But no one effect that the provision of shows alders that liability should be severely impaired vision in the could tall for certain whether ers at the place of work would imposed for that consequence.

on broad, common-sense lines, rather than by any scientific analysis that may prove all too subtle for the pragmatic lawyer.

Hence, the law saks the simple blood stream. This, it was the conduct of the defendant a substantial factor in bringing about the final result? There may be a variety of negli-

There may be a variety of negligent acts by the wrong-doer in performing his duty to the victim, but one or more of those acts must be shown to have substan-tially caused the victim's injury. problem of causation is, as one would expect, thoroughly pragmatic. Both in science and philosophy, cause has proved difficult to define. But the law is interested in tracing physical phenomena only in so far as they indicate responsibility in a particular individual or legal person. A medical inquiry might conclude that the cause of death in a road that the cause of death in a prematurity, and ordered a retrial of the issue, whether the proved negligence of the health authority had caused or materi-

ally contributed to the child's

gen supply.

was excess oxygen rather than that occasion which had caused

The claim of negligence conone or more of five other factors difficulties to trial judges that

carned the first day and a half of which could cause or contribute have now been set at rest. life. The standard medical practice is to pass a catheter through not resolved the conflict of meditate umbilical artery into the cal evidence, there was no alternosts so that the level of partial native but to allow the appeal pressure of caygen could be measure of caygen could be measure of caygen could be measured to the call of the call

pressure of oxygen could be measured by an electric sensor at the ity of, and by blood samples from an aperture in, the catheter. It was also standard practice to the check the location of the sensor by X-ray after the insertion of the catheter.

In this case, the catheter was that case, an employee worked in mistakenly inserted into the sensor and the sampling aperture has brick kin in hot and dusty contained a brick kin in hot and or brick kin in notice the mistake, and the court sequently contracted dermatitis of trial found them negligent.

There was a number of differalthough the precise mechanism

The principle is that the onus

of proving cansation lies on the person asserting it. To that end, their Lordships concluded that trial judges should adopt a robust and pragmatic approach to the finding of primary facts. Where expert witnesses were diametri-cally disagreeing about complex technical questions within their cwn field of expertise, the trial judge's advantage in seeing and hearing them give their evidence is no less important than when the judge has to resolve some conflict of primary fact between sional witnesses who testify about rather more mundane matters, such as a collision

Once causation is established, an act is the "legal cause" of a consequence only if the law considers that liability should be



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HEADS OF AGREEMENT

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Eugene Onegin/Edinburgh

David Murray

Like the Royal Opera, Scottish Opera has revived Chaūkovsky's the face of ill fortune to strong Onegin in Russian — with the advantage of a Russian singer in the title role. (And the disadvantage of doggerel-English Pushkin projected upon the drop-curtain before each scene, too little to spell out the action but enough to make Pushkin seem ridiculous: the most implacable opponent of surtitles would have to prefer them here.) None of the cast sounds uncomfortable with the language, though the Edinburghers who have been filling the enormous Playhouse for Cosi fan tutte in English were thinly spread for the Russian opera.

The visiting hero is the Leningrad baritone Sergei Leiferkus, joining the company for the third time. The admiring London reports of his performance (he appeared in the role with his home company here last summer) can be corroborated: richly

home company here last summer) can be corroborated: richly sung, his nervy and astutely sensitive Onegin captures exactly the character that eludes his cur-rent Covent Garden rival. The words tell sharply, and his



Sergei Leiferkus as Eugene Onegin

ager at the start. She cannot aspire yet to Madame Freni's authority at the denouement, but makes her simple dismay touching. John Tranier offers an excellent study of her elderly husband Prince Gremin; so does Figure Kimm of her sister Olga, properly lively and skittish — and the girls hlend much better in their offers due than the lively and skittish.

Savannah Bay/Battersea Arts

With a sense of timing that illustrates a sublime gift for thudding dramatic irony, the Arts Council has announced a staggering cut of 24 per cent in its funding to Foco Novo just as that company is presenting the British premiere of a play by one of the world's leading writers with two of the most intelligent actresses to have graced the London stage.

day?" as, for the first time, the old woman reaches the end of the tale. Throughout, the placing together of memories, with the lieve or wishful thinking, recalls many of Mme Duras' screenplays from Hiroshima mon amour on.

Susan Todd's direction takes agonising risks with the audience's patience and the players'

touring company is dedicated to round the set or the girl drapes taking quality writing, whatever her grandmother with the gimits provenance, to areas perhaps not the intimate stampingnot the intimate stamping-ground of the mandarins of 105 Piccadilly. Marguerite Duras' enigmatic 100-minute dialogue for an old woman and a girl is

to have graced the London stage.

Not that this important event concentration by leaving takes place in the West End or on one of our classic stages. This logue as the women wander

enigmatic 100-minute dialogue for an old woman and a girl is currently at the Baitersea Arts Centre, Lavender Hill. Cheltenham, Sheffield and Barnet are scheduled.

"You are the daughter of the child that died," says the older woman, as if peering through a mist. She recounts a story, anxiously prompted by the girl who obviously knows it already, of a 16-year-old in the sun and the sea who found a love so intense that, after giving birth to a child, only a self-willed death was left. The girl cues the story-teller, presumably her grandmother, as if prising out the last secret to establish both their identities. "Yes, yes, an actress — that's what I was," says the grandmother, council, who appear to operate uncertainly at first, and the girl closes in with "who died that dull in the sun and that dull is a Good Thing.



Perspective view of the new central block of Bracken House from Cannon Street

Architecture/Colin Amery

New look for Bracken House

it is some comment upon the changing attitudes and patterns in British life that Leeds should be recognised as a significant centre of dance. Thanks to the enlightened attitudes of its educational authorities, such schools as Harchills Middle and Intake

It is some comment upon the and was thrilling.

who work as Phoenix Dance ing) that are part of the pressure

Phoenix Dance Company/The Place

Clement Crisp

centre of dance. Thanks to the performance, seem sprung with knockabout humour by Mr or fluid as he cuts his way and cational authorities, such schools their common experience. The as Harehills Middle and Intake introductory piece of the evening High have blazed a path of dance was "Leave Him Be" with the teaching and creativity that has produced a generation of dancers piling bolsterously on to produced a generation of dancers the stage from the auditorium of exceptional interest. The group and involving us in the tensions alone or in clubs, and in the head of sure and pertinent talent, and it merits a more extended Londow work as Phoenix Dance in that are part of the pressure expression of sure and pertinent talent, and it merits a more extended Londow who work as Phoenix Dance in that are part of the pressure expression of sure and pertinent talent, and it merits a more extended Londow who work as Phoenix Dance in the tensions are recommended.

who work as Phoenix Dance ing) that are part of the pressure company is the proudest result upon gifted performers. Villinore age to light a medium-sized city. If this system the company has, James's choreographic structure during the past six years, shown itself one of the most vivid and bold temperament and humours, exhilarating modern troupes in as well as the implied frustrades and frythmic panache, of social experience made theatring. Even a confusing study about the elements was redeemed at every moment by the excellence of the dancing of Junior Edwards, make for something uniquely sation. Mr Thorpe is, even by Phoenix's high standards, an artist of the dance crackled with energy. The other works in the evening that are part of the pressure generated enough physical voltage age to light a medium-sized city. Even a confusing study about the elements was redeemed at every moment by the excellence of the dancing of Junior Edwards, make for something uniquely sations. They are the light a medium-sized city. Even a confusing study about the elements was redeemed at every moment by the excellence of the dancing of Junior Edwards, make for something uniquely sations. They are the light a medium-sized city. Even a confusing study about the elements was redeemed at every moment by the excellence of the dancing of Junior Edwards, make for something uniquely sations. They are the light a medium-sized city. Even a confusing study about the cally alert and of well-constrated movement personal experience make the active to light a medium-sized city. Even a confusing study about the cal

INCLUDE At a time when there is so much pict. The balance between them of the control pict. The balance between the control pict. The ba

A Touch of the Poet/Comedy

Martin Hoyle

Michael Coveney welcomed this foray by Eugene O'Neill into Shavian historical swashbuckling (to be deliberately deflated, of course) when it appeared last month at the Young Vic. His reservations centred on David Thacker's direction in the round. Thacker's direction in the round. Now promoted — if promotion it be — to the West End, the play is staidly presented in a conventional proscenium setting whose only oddity is that doors both stage left and right apparently lead to the same upstairs quanters. We see the exterior of the first floor overhanging the action in the tavern dining-room; and note the late-burning light in the sick-room of the wealthy young Yankee that the innkeeper's daughter is determined to marry. The innkeeper is grandloquent Cornelius Melody, an ancestor of those debonair, self-absorbed fantasists epitomised by O'Neill in James Tyrone, the ageing matinée idol in Long Day's Journey. Torn between his Irishness and his pose as an officer and (Euglish) gentleman, his voyage of painful self-discovery takes him from contemptuous disdain of his brogue-accented wife and

effect a protracted anecdote that glazed-eyed look of earnest about pride getting its just desserts (the action unwinds adopts at every first entrance between morning and after mider mider mider that the cur time), the play leaves one uncertain as to why the sense that glazed-eyed look of earnest about pride grantless and the contract of the look at every first entrance of the look at every first entrance of the look of earnest about pride grantless and pride gr

him from contemptuous disdain scious mannerisms that stam-of his brogue-accented wife and pede the more excitable sections daughter to a bloody and bruised of the popular press into shower-accommodation with reality. In ing her with annual awards. Only effect a protracted anecdote that glazed-eyed look of earnest

has never been beaten into this dashing loudmouth before; all it firms the excellent impression takes is a mortifying thrashing she made in A Lie of the Mind at and out comes the truth about the Royal Court. As yet she needs his false claims to be an officer under Wellington, his real love for his derided drudge of a wife and the true nature that the spalpeen has been hiding under a clipped Laurence Olivier accent all his life.

If the slightly arbitrary ploting, emphasised by an awful lot are all there.



Vanessa Redgrave and Timothy Dalton

St John Passion/St John's

Richard Fairman

Saleroom/Antony Thorncroft

Botanical debut

Times have changed since the playing of the untitled Baroque days (not so long ago) when the Orchestra, which seemed to Choir of King's College, Cambridge, used to perform their Bach with Benjamin Britten and traditional orchestras. In a man-traditional orchestras. In a man-traditional orchestras. In a man-traditional orchestras. In a man-traditional orchestras and the ellegation of performance and the ellegation of the untitled Baroque days (not so long ago) when the Orchestra, which seemed to include most of the well-known period instrument players in London.

King's used to have to itself, and the rhythms less stolid.

they do it with such astonishing A couple of his soloists - the

ner that is wholly appropriate, formers and they allow no echoes given their academic home, they to linger from the late 60s. That show a keen eye for the latest style, with its emphasis on scholastic theories and their expressive shaping, is long gone.

The chorales were all straightforms. Thursday was right up-to-date in performance style.

For the choir itself the boom in "authentic" performances has impose himself upon the music, not been entirely good news. though the drawback with that There are now a number of comes when the music seems to small, professional choirs who mean less: a little more intervenhave taken over the work that tion might, at least, have made

virtuosity that no choir made up tenor Andrew Murgatroyd and of trebles and relatively inexperienced student voices has much hope of touching them. enced student voices has much hope of touching them.

Nevertheless, there was nothing in this appearance at St. John's, Smith Square, to suggest that their standards have dropped and it is quite possible to argue that the kind of singing they offer, both in the composition of the choir and its style, is closer to what Bach himself mance in King's College Chapel would have expected. The or Easter Saturday would have expected. The on Easter Saturday,

Arts guide

ISLE OF MAN

The Financial Times proposes to publish this survey on:

MONDAY 16TH MAY 1988

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FINANCIAL TIMES

Music

PARIS

PARIS
Francisco Araisa recital, Irwin Gage
piano (Mon). Théitre de l'Athenée
(47 42 67 27)
Solisti Venita conducted by Ciandio
Scimone: Vivaidi, Hummel, Mozart
(Mon). TMP-Chatelet (42 33 44 44)
Ensemble Orchestral Conducted by
Armin Jordan, vocal ensemble
Piquemal, Ile de France Vittoria
choir conducted by Michel Pique
mai: Jean-Louis Florenz, Gabriel
Fairre (Tue). Salle Pleyel (45 63 88
73)

Fame (142, Sain Freyer (5) 50 50
73)
Haydn's Requiem, Bach's Concerto for
violin and oboe at Saint-Roch
Church (42 51 32 25)
Pietre Beach, Piano: Bach (Tue,
Thur), Salle Gaveau (45 63 20 30)
Wandser Tric: Schubert, Brahms
(Wed), Salle Gaveau (45 63 20 30)
Radio France Choir, brass ensemble
of the Nouvel Orchestre Philliarmonique conducted by M. Tranchant: Mendelssohn, Brahms,
Bruckner (Thur), Saint-Germaindes-Pres (42 20 15 16)
Smetana Quartet, Beethoven, Janacak, Smetana (Thur), Paris Opera
(47 42 53 71)

cek, Smetana (47 42 53 71) ITALY

Milan: Testro alla Scala: Gidon Kre-mer and triends playing Locken-haus: (30 91 26).(Mon).

Figrance: Testro Comunale: Colin Davis conducting the Orchester des Bayerischen Rundfunks, Tchallov-sky, Hindemith, Cleveland Quartet, Beethoven (Tue and Thur). (27 79 286)

Rome: Auditorium in via della Conci-Reme: Auditorium in via della Conditizzione: Viadimir Spivakov conducting Haydn and Tehaikovsky (Mon and Tue). Orchester des Bayerischen Rundfunks conducted by Colin Davis. Tehaikovsky, Hindemith and Brahms (Thur). (65 41 049) Reme: Anditorio del Gonfalone (via del Gonfalone Runder del Gonfalone Partillon trio

and was thrilling.

further illuminate the powerful dance personalities of the cast. A short piece about tramps was sense, a co-operative: creation, each in observation, and danced performance, seem sprung directly and touchingly from their common experience. The introductory piece of the evening

alone or in clubs, and in the heatic world of pop concerts, and generated enough physical voltage to light a medium-sized city.

Even a confusing study about the cally alert and of well-constrasted

NETHERLANDS

Amsterdam, Concertgebouw. The Netherlands Philharmonic conducted by Hartmut Haenchen, with Sahine Meyer, clarinet: Bach, Mozart, Ligeti, Shostakovich (Tue). Edo de Waart conducting the Convertgebouw Orchestra, with Isabelle van Kenlen: Ketting, Prokofiev, Strauss (Wed, Thur). Bacital Hall: Rachel Ann Moryan, marzo, accompanied by David Selig: Tchalkovsky, Schubert. Thomas Wolf, Mahler, Beritoz, Reitten (Wed). The Tokyo Quartet: Beethuven, Yoshida, Schubert (Thur). (71 83 45).

Direcht: Vredenburg. Edo de Waart conducting the Radio Philharmonic and vocalists in a concert performance of Wagner's Das Rheingold (Mon): Luciano Beric conducting the Rotterdam Philharmonic, with Robert Holl, hast, and Sef Douwes, Carinet: Berio's treatments of Beccherini, Mahler. Brahms (Tue). Recital Hall: Gisela May singa Brecht (Mon). Electronic concert (Tue), Flamenco evening with Gabriel Moreno, vocals and Carlos Pardo guitar (Thur). (31 45 40).

The Hague: Philipsraal. The Hague Philharmonic under Hans Vook, with Elisabeth Leonakaia, piano: Strauss, Weber, Brahms (Tue, Thur), (60 88 19).

Utrecht: Geertekerk. The Netherlands Chamber Choir conducted by Jan Boeke, with Bernard Winsemins, organ: Sweetingk, Scheidt, Stefert, Scheidemann (Wed). (630 349 321).

New York Philosopica. Robert John-son director. Mendelssohn, Loeffler, Mozart, Brahms (Mon). Merkin Hali (36 28 719). Mamrido Pollini piano recital. All-

New York Woodwind Quintet. Seiber, Schoenberg, Brahms (Tues). Merkin Rall (36 22 719).

Swedish Radio Symphony. Ess-Pekka Salonen conductor, Cho-Liang Lim violin. Blomdahl, Meisen, Sibelins (Wed). Carnegle Hall (24 77 800)

Philharmonia Ortehestra. Giuseppe Sinopoli conductor. All-Bruckner programme (Thur). Carnegle Hall (24 77 800)

Brue-Kuan Chen vizno recital. Rev.

March 11-17

programme (Thur). Carnegle Hall (24 77 800)/
Bung-Kuan Chem piano recital. Bartok, Beethoven, Scriabia, Chopin (Tue). Kaufman Hall (26 51 100)
Leonard Raver organ recital, Marchand, Bach, Gardner Read, Liszt, Ives, Persichetti, David Diamond (Tue). Alice Tally Hall (35 21 911).
New York Philharmonic. Klaus Tenstedt conducting, Radu Lopuplano. All-Beethoven programme (Thur). Avery Fisher Hall (37 24 24)
James Tane violin and piano rechal. Bach, Brahms, Ravel, Samnel Gardner (Wed), 12-30, Free) Jmiliard Concerts at the IBM Garden Plaza. 56th & Madison.
Philharmonia Virtuod. Richard Rapp conducting. Michais Petri recorder, Paul Peabody violin. Bach, Zelenka, Heberie, Telemann, Fasch (Tue).
TOWN Hall (34 21 818).

TOKYO

Yomiari Rippan Symphony Orchestra, conductor Heinz Rogner. Mozart (Mon); Beethoven (Thur). Suntory Hall (270 8191)
Gerhart Hetzel (violin) with the Tokyo Metropolitan Symphony Orchestra, conducted by Akeo Watanabe. Mozart, Brahms, Stravinsky. Tokyo Bunka Kaikan. (Wed). (822 0727)
Mische Maisky (cello) with NHK Symphony Orchestra. Programme includes Dvorak Cello Cuncerto. (Wed, Thur). NHK Hall, Shibuya (665 1781)

(wei, 1807). NRA hall, Shibuya (465 1781) Chamber Orchestra of Europe con-ducted by Claudio Abbado. Mozart, Haydn, Mendelssohn, Suntary Hall.

The auction houses are on such a treadmill of accepting, cataloguing, promoting and selling works of art that they rarely have the time or inclination to re-think their procedures. This month Christie's is making some modest, oh so modest, changes to its routine, and introducing three categories of sale this month.

Last week decorative textiles, aimed directly at the decorator market, was born; in New York commercial real estate is a heavyweight entrant on March 24; while on Wednesday botanical and many prices will top their estimates.

Also at Christie's on Wednesday is a musical instrument auction which includes some very early items, in particular a rare columnar alto recorder of around 1835, made by Hans Ranch von Schratt, one of the first makers to leave his name on his work. It should sell for up to £35, 000. A contractive by the neck faced in tortoiseheil, should approach £18,000. As Christie's heavyweight entrant on March faced in tortoisehell, should 24; while on Wednesday botanical approach £18,000. As Christie's watercolours makes a popular rightly says, such an instrument eniry. This is an unusual auction rarely appears on the instruction in offering items produced by both professional artists and the tomorrow includes two good pri-

talented amateur, with prices vate collections, one of Worcester ranging from a few pounds to porcelain, the other of Rockingham. The Worcester items 25,000. Most date from the 18th and 19th century.

Some names are already established, such as Edwin Dalton Smith of Chelsea, and prices exceeding 21,000 are expected for his studies of various camellias; Until recently almost any piece of others are gifted amateurs, like Viscountess Canning, wife of the 1st Viceroy to India, whose group of plant studies sketched there could make £5,000 plus. This sale has aroused considerable interest keen bidding.



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Monday March 14 1988

Mr Shamir in Washington

Prime Minister, is known to be a kept going largely by the very hard man. Before and dur-ing Israel's War of Independence enjoys to the US defence market. Gang. Later he had a distinguished career in Israel's secret service, before entering politics as a member of the Herut Party led by Mr Menahem Begin – a party committed in principle to • Even its ordinary civilian establishing the Jewish state on economy benefits from a free both banks of the Jordan. In 1978 he voted against the Camp David Accords, and though he now a time when the European Parlia-accepts them he remains firmly ment has just blocked three trade opposed to any process that might lead to Israel's renouncing control or sovereignty over even an inch of the Gaza Strip or the West Bank.

Political asset

It is a reputation that does not bother him at all. On the contrary, all the signs are that he regards it as his strongest political asset. It was entirely charac-teristic of him that last Friday, two days before flying to Washington, he should have publicly and scathingly rejected Mr George Shuliz's proposals for a Middle East peace settlement. These proposals harbour grave dangers for the future of Israel," he said. "It obligates me to resist them with all my power. And my power to resist is very great." Earlier in the week he had been equally firm in rebutting critidisms from 30 US senators who had expressed dismay at his rejection of the "territory for peace" principle as the basis of any Arab-Israeli agreement. On the face of it such an atti-

tude is crazy to the point of being suicidal. Seldom can any nominally sovereign state have been so dependent on the support of a foreign power as Israel now is on the United States:

 At a time when Americans are desperately seeking to reduce their budget deficit they are still subsidising Israel, through their budget, to the tune of \$1,400 per annum for each individual Israeli (that is not counting the private contributions which are exempt from US taxation).

 Israel is still officially at war. with all her neighbours except Egypt, and even Egypt remains at peace with her partly because it too is rewarded with massive

MR YITZHAK Shamir, the Israeli • Israel's armaments industry in was the leader of the Stern as well as its sales with US encouragement or connivance to other states, ranging from South Africa to Guatemala, which the US itself for political reasons is unwilling or unable to supply. • Even its ordinary civilian

trade agreement with the US which is all the more valuable at accords between Israel and the EC in protest against Israel's policles in the occupied territories.

Those policies have incurred worldwide criticism and have had much unfavourable publicity within the US. If ever there was a time when Israel needed to show some deference towards American views, one would think it

the Israeli Labour Party, headed by the Foreign Minister, Mr Shi-mon Peres. But Mr Shamir is a faithful pupil of his predect Mr Begin, who ironically on this point took over the philosophy of his old enemy and Mr Peres' old mentor, the late David Ben Gurion: "It doesn't matter what the goyim say. It matters only what the Jews do."

Memorable exception Up to now Israel has always

nity, because the critics and advisers have never been willing to make continued American support for Israel conditional on Israel's heeding their advice. The single memorable exception was President Eisenhower, who in 1956-7 successfully insisted that Israel withdraw from Sinai and the Gaza Strip after the Suez operation. But, with Mr Shultz reportedly urging members of publicly to accept his peace plan, while bowing to Congress's determination to close the New York office of the Palestine Liberation Organisation even at the price of provoking a crisis between the US and the entire. Build Nations, Mr Shamir has little reason to fear that President Reagan might be about to take a leaf out

Time for TV to compete

THE ITV contractors, who have closed doors at its own discretion enjoyed a monopoly of over-the is an affront to the rule of law air advertising in the UK, are emitting loud cries of pain because the Government is conplating a competitive tender for the next franchise round to be awarded at the end of 1992.

The ITV monopoly will in any case be eroded over the remainder of the century. The Astra medium-powered Luxembourg satellite and the high-powered British Satellite Broadcasting consortium will soon both he consortium will soon both be beaming programmes to UK viewers. Cable is continuing its slow spread. But most important of all there is the chance - if the Government grasps the nettle of three or more extra over-the-air channels, which will be the cheapest way to provide extra choice for most British viewers. introduce pay-television, which expresses viewer demand far more directly than advertising-financed or tax-financed channels. It would be outrageous if the government deliberately went slowly on the new terrestrial channels to help existing channels or pro-tect favoured developments such as Direct Broadcasting by Satel-

Scarcity value

predominant market share. The profitability of ITV companies will depend on their success in ules and programmes, which is their long overdue effort to cut censorship in velvet gloves. costs. According to a report made £1bn to £2bn bracket, assuming

by competitive tender. It is also own advertising. The Channel the best possible incentive to effi-should become an independent ciency and cost control. Bids non-profit making trust. should not be lump sum offers,

withdraws franchises behind should apply.

arguments against competitive tenders. One is the fear that they will not survive the tendering process. To which the reply is: "Tough luck. You have had a pretty good run for your money.

The other argument is that programme standards will suffer

Shakespeare is played.

There are in any case numer ous possible safeguards. The IBA can write in requirements, for instance, in relation to current Scarcity value

Mainstream franchise holders
Mill of course start off holding a

more start off would certainly be better than the present IBA vetting of sched-

As important as ITV franchises by NERA, the economic consulist the future of Channel Four, tants, for the ITV Association, created to provide alternative created to provide alternative the net present value of the next types of programmes. It is cur-franchise awards will be in the rently funded by subscriptions paid by ITV contractors, who in turn sell the Channel's air time. they run for eight years.

An official franchise is thus
Still likely to have scarcity value;

turn sell the Channel's air time.

The Channel can already almost still likely to have scarcity value;

finance itself on existing and by far the best way to allo-cate scarce national resources is collect more revenue if it sold its

If the Government tried to slow but be expressed as a proportion down the entry of newspapers, of net advertising revenue.

There is a far more important of regulating competition, most issue at stake, that of due process. The present system under freedom. Yet broadcasting is: which the independent Broad- today's predominant form of pubcasting Authority awards or lishing - the same principles

both when existing franchises are renewed and when they are inex-plicably withdrawn.

The ITV contractors have two

in the drive to cut costs. Here it is time to remind broadcasters that their role is to serve the public rather than to provide programmes which appeal to pro-gramme makers and for which they offer each other awards. If Parliament wishes for cultural or mercial programmes, it should finance them via an Arts Council of the Air. The Government does not regulate all theatres on monopolistic lines to make sure

would be now.
Such indeed is the argument of

been able to ignore American advice and criticism with impu-

world can sustain the export-led recovery of the growth sectors. At the same time, there is an important structural change going on within the US corporate sector. In the decade before the over-valuation crisis of 1984-5, small companies were displacing large ones as the main engines of larger companies (those with more than 250 employees). The industrial

Savings Durables Manufacturing as % of disposable income MAINS USA 4% Output growth rates change over same qtr, previous year

Anthony Harris looks at the state of the US economy and finds reason for cautious optimism

Robust, but needs careful watching

athon appearances in Congress recently, "there has seldom been a time when the outlook for the US economy almost certainly show that this trend has accelerated sharply, as a result of management buy-outs and executive dismissals. It was reported this week , for example, that nearly a fifth of all redundant executives now start their own companies, against about one in 20 five years ago. Since the smallest companies file few statistics, their contribu-tion to growth is difficult to monitor.

These structural changes help to explain one of the most difficult problems facing the forecaster: the inaccuracy of official statistics, and especially of the first, provisional figures which make the headlines. These estimates depend heavily on sample surveys and it is very difficult to construct a representative sample of such a mobile population. It is all the more difficult when the federal statistical bureaux have suffered heavily from President Reagan's drive for administrative economies their British opposite numbers know what they are going through.

and meanwhile tend to cling together for comfort. They forecast not so much One or two examples will show what difficulties these problems create for forecasters. In January, a report was published showing an enormous rise in business inventories, which led to the general expectation that 1988 would open very weakly as unsold stocks were dispersed. The first revision wiped out a good deal of the accumulation, and attributed much of it to imports. More recently, there was a report that uary saw a drop of nearly 3 per cent in orders for durable goods, concentrated in defence, aircraft and cars. Just over two weeks ago, nearly half this drop was revised away.

In one respect, it is true, forecasting is rather easy in the US in 1988. Most economic projections carry a rubric: "assuming unchanged government policies." In the US that statement is not a working convention, but a statement of working charefulor, but a statement or fact; economic policy-making is virtu-ally set in stone by the budget compro-mise agreed at the end of last year between the President and a hostile

than 250 employees). The industrial on the other hand, is quite abnormally usual. Nominal wage increases have tensus due to be taken this year will difficult to project. There has been a actually slowed down during the recov-

sharp reported rise in the personal savings rate since the stock market crash of last October, the question of whether this is likely to last will start a hot debate wherever two forecasters meet. The latest evidence is contradictory: the car market has recovered sharply, but the big chain stores report disappointingly flat sales. The business sector is also enigmatic.

Interviews and spot surveys suggest that US corporations are reluctant to invest to meet rising demand. This is hard to reconcile with the very sharp rise in reported orders for industrial equipment – breathtaking was the word one Wall Street analyst used of the latest figure. The fact that capital equipment is the one remaining area of

> The strength of the manufacturing revival is the most robust fact in a sea of uncertainty. The figures show it and experience suggests they must be right

strong real import growth also argues for expansions strus not a matter be-falling US competitivness, because capital goods exports are growing even fas-

revival is certainly the most robust fact in this sea of uncertainty. Not only do the figures show it, but ordinary economic experience suggests that they must be right. The devaluation of the dollar against the most sophisticated of America's competitors has been mas-sive and this is an extremely reliable

What is more, the competitive advan-tage so gained looks more durable than

ery, so that, by the end of 1987, unit labour costs were 3 per cent lower than a year earlier, and nearly 5 per cent lower than at the end of 1985. This behaviour contradicts all the respectable models of the labour market - another of the structural changes

which are baffling the professionals.
Incidentally, this prolongs the stand-still in US real wages, which have now been virtually constant for a full decade - this must go a long way to explain why employment in the US has grown so much faster than in other developed countries. It may also explain why so many citizens of this highly successful industrial economy highly successful industrial economy believe that it needs protection. The workers on the factory floor (and their numbers may still be falling) have no personal experience of economic suc-

American prosperity cannot be built solely on manufacturing growth, though Although manufacturing output has now regained its national income share of 10 years ago, before it became fashionable to talk of de-industrialisation, it is still little more than a fifth of total gross national product. If stic demand is weak enough, as it already is in the contruction industry, a manufacturing boom would be perfectly compatible with a national reces-

That is one reason why forecasts of consumer saving behaviour generate so much heat. Another reason hinges on the balance of payments. Every Congressman who has sat through the recent lectures from the Administration and the Fed now knows two facts. One is that the US current balance reflects the balance between saving and investment demand in the economy as a whole. The other is that the recovery so far has been financed by a vast sum of foreign capital, which is all potential

Everything, then, hinges on the future growth of private demand. If it would be unavoidable. The fact that a recession would produce a sharp improvement in the current account might drive the dollar up, and make matters worse. If, on the other hand, private demand does not slow down enough to sustain a steady improve ment in the trade balance, there could

be a really troublesome dollar crisis.

The figures for personal income and expenditure over the last four months suggest that after a violent shock immediately after the stock market crash, personal savings have settled to a level perhaps 1 per cent higher than in recent years. This would reduce con-sumer demand by about \$20bn annu-ally, partly to the benefit of the trade balance. However, since there would be a partly offsetting drop in corporate income (notably, at the moment, in retail profits) the benefit to the national savings/investment balance might be

It would be very rash to project even this modestly helpful trend on the basis of four months' highly provisional figures; the savings figure is a residual -the difference between two imprecise measures - so it is especially unreliable. However, as with the manufactur-ing revival, there are some quite good theoretical reasons for hoping that the trend is a real one.

One reason is the abnormally high burden of servicing existing consumer debt, which is constantly reaching new records as a proportion of income. This change of trend has been forecast repeatedly in recent years, however, without actually happening; it may be that the growth of employment, with a rising number of earners in each house hold, makes debt much easier to carry. The latest consumer confidence surveys, which show a revival almost to pre-crash levels, are also a warning against expecting consumer restraint

However, there are two rather more reliable forces for restraint: pension fund arithmetic and demography. Many employers are having to resume contributions to their own pension funds as a direct result of the stock market crash. At the same time the normal life-time pattern of saving suggests an increase as the Baby-bookers' become middle-aged. The national Social Security fund s now swinging into rapidly rising surplns, from \$10bn last year to \$170bn 17 years from now; private provision against retirement will probably follow the same broad pattern.

The tentative conclusion stands: growth looks quite robust, if the out-side world can avoid an actual recession, and the trade balance should improve at a slow but satisfactory rate. All these expectations, though, could be consumer spending, by revised figures or - perhaps the biggest risk - a dol-

palic

Bring back the hat

AN HONEST survey of the US economy

at this moment should begin with a bang and a whimper combined. The

evidence suggests that the economy is

strong, and indeed that the Administra-tion forecast of 2.4 per cent growth, greeted as too optimistic, could easily

prove cautious. It also suggests that consumption is restrained and that the

trade balance could, therefore, improve beyond recent expectation. These are

terribly tentative conclusions, though,

as Mr Alan Greenspan, chairman of the Federal Reserve, said in one of his mar-

Virtually every American forecaster would agree, yet it is also true that the

forecasts for the American economy

have seldom been so unanimous. On growth, for example, a huge majority is

to be found clustered in a narrow

bracket of 2-2% per cent for 1988; the innocent reader of forecasts might con-

clude that the outlook is, after all,

A slightly longer study, however,

would give a different impression. The

consensus, although narrow, is not sta-

ble. The growth projection was until

recently clustered round 1.8 per cent, and the recession, which more than

three quarters of business forecasters expected during 1988 as recently as last

December, has faded into an increas-

ingly indefinite future. The forecasters are indeed uncertain (a further upward

revision now seems to be spreading),

There are respectable reasons for this

confusion. First, the US economy is

undergoing a wrenching structural

change. While exports are rising in real terms at double-digit annual rates, and

manufacturing, especially in aircraft

and electronics, is expanding almost as ann electronics, is expanding almost as fast as capacity and component supplies can respond to demand, some salustries and regions remain in deep terression. There is also widespread

unease (in spite of a record growth of unfilled orders) about how long a

rather flat economy in the outside

the economy as the conse

was so uncertain.

rather certain.

WOne of the tasks entrusted to me in Hungary last week was to buy a hunting hat for a friend. There is apparently an excellent shop close to the British Embassy in Budapest, though I failed to find it.

failed to find it.

Yet the legend is true: there are a lot of hats in Hungary, some of them pretty good and very cheap. And if the Austrian hats, which are also widely available, are even better and not that much more expensive, that is a story about modern Hungary rather than a tale about hats.

It is also true that hats nowerather than a tale about hats.

It is also true that hats nowadays seem to be made either for pin heads or hig heads, so that the person of average size is not well provided for.

Still, the episode led to home thoughts from abroad. Why is there no equivalent in the hat market to such sporessful year.

market to such successful ven-tures as the Sock Shop or the Tie

Socks and ties appeal, one ima-gines, to people's vanity as well as meeting their conventional needs. Even otherwise rational men can be sometimes seen sporting socks of bright red or yellow. As for ties, look around you: some people have the most extraordinary taste and an insatiable appetite for more.

The strength of the Sock Shop

and the Tie Rack is that they make their wares easily available also a useful source of presents. Yet if there is an element of vanity in such minor apparel, how much more there could be in even publish figures for the num-

British hat production peaked at around 63m in 1985 — roughly what to do about them. That is about one per head of the popula-

DBSERVER

tion. It was up from 40m in 1981 when the present statistical series started being compiled; the figure for the first three quarters of 1987 was 45m. But if self-confidence really has

returned to the British, people should be wearing it on top. It seems to me that there is a large market niche for someone with a flair for design, a talent for mar-keting and easy access to the Business Expansion Scheme.
Along side the Tie Rack and the
Sock Shop, the Hat Stand could
then take its rightful place.

East-east gap

MAnother thought that arose in Hungary is how under-studied is the subject of east-east relations. People talk about east-west or north-south relations all the time. The more sophisticated mong them have moved on to the south-south dialogue and a west west agenda is in the proyet more communications between intellectuals across the Atlantic cess of being set up to encourage

Yet the east-east dialogue

scarcely exists, at least on anyand the Tie Rack is that they make their wares easily available to people in a hurry. They are tend to deal or to be dealt with yet if there is an element of the state of the rather than with each other.

In that, they they are quite different from western Europe where if Britain, France and how much more there could be in hats, should they take off again! Where if Britain, France and West Germany ever get their act town whose football team is currently specialising in finding every available route to Wenhley. The hat statistics, however, are pretty dismal. The Department of Employment does not ment of Employment does not m ment of Employment does not promising Hungary is now facing even publish figures for the num-ber of people who work in the have much idea how to adapt to Gorbachev and glasnost; nor does

Swedish model

There was a couple of high-powered Russians in Buda-pest, rather like Laurel and Hardy, a thin one and a fat one, so that one could never quite remember which one said what Both journalists, they were welleducated, well-travelled and well-heeled and spoke fluent American. Indeed, they were almost a replica of Gennady Ger-asimov, Gorbachev's most articolate spokesman on foreign

What was interesting was that they said that the model for the new Soviet Union was not the US, but Sweden. Apparently members of the Soviet elite now go on what amounts to a pilgrim-age to Stockholm to pay tribute on the street where Olof Palme, the late Prime Minister, was

Lawson's hero

Cone story missing from the many profiles of Chancellor Nigel hamson that have appeared over the last few days concerns the Oxford don who approached him to see if he would be willing to work for British intelligence. Ever open-minded, Lawson agreed to go along for the interview. It went quite well at the start until he was to state the living Englishman whom he most

Lawson thought for a second then said Bertrand Russell. He meant the Russell who, years before, had written Principia Mathematica, not the man who in his old age was running the campaign for nuclear disarma-ment. But, according to Lawson, that was the end of any idea of his being offered a job.

Big day tomorrow

still on the subject of the

exchange rate. Lawson never said Dm3, and in any case the difference between just under and just over is marginal. He also never said that the target range should never be changed.

The lesson one draws from the

whole unseemly affair is that spokespersons from No 10 Downing make statements about economic make statements about economic policy. They have landed us in a mess before. The Chancallor should be quite capable of getting back on track, probably with his shall see tomorrow.

Bashful Gore

When the American primaries began, the seven starters on the Democratic side were dubbed the "seven dwarves". So the National Enquirer, the gossip magazine which sells 4.5m copies you name more of Walt Disney's Seven Dwarves or more of the seven Democratic candidates in

the presidential race?".

The results show that 57 per cent of those polled knew more of Snow White's dwarves, 24 per cent knew more of the candidates and 19 per cent knew an equal

"I guess I remember more dwarves than candidates because the dwarves were cute and the candidates aren't".

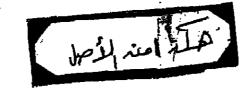
The best known of Snow White's lot was Dopey, while the

best known (and cutest?) candidate was Gary Hart, The least known little person was Bashful. And the least known Democratic hopeful was Albert Gore - the youthful Senator from Tempessee who has emerged as one of the three front runners since Super

On the boards Eliamiet, said an old lady who

good play, but too full of quota Chancellor, it seems to me quite tions. Or, as a famous critic once wrong to assume that he has completely lost his battle with the Prime Minister over the someone else to play the ace."





"I SIMPLY don't know where you get the idea from that everything is fine in the Scottish education system," says Michael Forsyth, the Scottish Education Minister. "A lot of teachers don't. And plenty of parents I talk to are dissatisfied."

Michael Forsyth, who is 33, is probably the most devoted apos-tle of Thatcherism in Scotland He is attempting to introduce reforms of the Scottish education reforms of the Scothish education system that in part mirror those planned for England and Wales by Mr Kenneth Baker, the Education Secretary. As an eager exponent of a philosophy which many Scots insist is alien to their traditions has her heaven a here ferrors. tions, he has become a hate fig-ure in Scotland, rarely talked about in moderate language.

"The whole thrust of what I am trying to do is to create an oppor-tunity to respond to the interests of the consumers - ie, the par-ents," he says. He wants parents to become involved in the run-ning of schools and to introduce external testing into primary

This means challenging an education establishment that draws its strengths from a very long tradition, Scots are proud of their education system, recalling that it was the 16th century reli-gious reformer John Knox who first ordained that there should be a colorly and the state of the be a school in every village. Scot-land made primary education compulsory in 1872, eight years before England, and was 20 years ahead of England in raising the ahead of sngiand in raising the school leaving age to 14 in 1901.
The Scottish education system is neat and manageable, as befits a small country. The private sector takes less than five per century of all children. All secondary of all children. All secondary schools without exception are comprehensive. Research has shown that standards have if anything been raised, particu-larly for the less able children, by the shift to a comprehensive system. There is in effect a core curriculum in the secondary sector because there is only one exami-nation board in Scotland,

Over the past two decades the primary schools have moved away from rote learning towards the - sometimes controversial es the arousing of childrens' interest and giving them the skills with which to acquire knowledge rather than cramming them with facts. But Scottish schools retain their emphasis on teaching the basic

There was no equivalent in Scotland of the anguished debate on educational standards which began south of the border in the mid-1970s. The Scots moved earlier than England to remedy a defect of the secondary schools that the education was geared too much towards the abler chil-dren. The Scottish Office decided land's mid-teens "O" grade exam-

James Buxton examines the Scottish education minister's attempt to reform an entrenched system



Mr Forsyth tackles a prickly problem

equivalent in London.

As an important consumer of the system, the Confederation of British industry in Scotland complains that youngsters who leave

Furthermore the boards could plains that youngsters who leave school without going on to furthermore the boards could school without going on to furthermore the boards could school without much aptitude for Scotland to control the entire employers. "Many of them leave school budget and to appoint all school without much aptitude for staff. The Scottish Secretary the world of work," says Mr Ken would be empowered to ignore Smith, the assistant director, the local education authority's "But if a child survives through objections.

In Forsyth's proposals trig-

literate note about it - than his appointment of the head teacher,

instions with the broader Stan, are usually reasonably satisfied."

In the Grade — the Scottish in the Scottish system faces less that the Scottish system faces less than the But because of the teachers' pay dispute, which went on far that the favourable picture of the two years and ended last year, system is usually painted by "the Standard Grade is only now input side" of squeation. The beginning to be introduced, just as it comes into effect in sees things rather differently, he says. They want to know what's going on in their children's schools have shown that Scottish state system objectively schools and they want their children are better at reading than their English compared the said that Scottish schoolchildren are far less used to questioning schools, Scottish schools have no governors and only rudimentary days in Education divided what he admitted were radical proposals for parent spring of the teachers than English children are far less used to questioning schools, Scottish schools have no governors and only rudimentary dream to be shelf of care representing parants. Scottish workman doing a job on the clear oral explanation of what he is doing — or leave a completely they would be able to veto the sequence of the teachers can be supplicated in the supplication of the shelf teachers should have more likely to be able to give a more than 100 pupils on which their children's shools. The Elsi is doing — or leave a completely they would be able to veto the supplication of what he is quivalent in London.

more say in what was going on in their childrens' schools. The EIS was stirred to put forward its own proposals for limited parent Both Mr Forsyth and the EIS

now say that a broad consensus has been reached, though the teaching unions are still worried about some aspects of the remaining proposals (soon to be encapsulated in a parliamentary bill). Though there is no question at this stage of Scottish schools heing able to opt out from their local education authorities' con-trol, Mr Forsyth says he does not rule this out as a possibility for ideologue".

the future, once the boards are

The other main thrust of Mr

external testing.

Mr Forsyth says that parents
want testing. He bases this view
partly on those of his own con-

parents' views. One follower of the Scottish

A few weeks ago the Government scored a clear victory for parents over much of the educational establishment and the Labour party on a more practical issue. Strathclyde Regional Council had decided to include in a long list of schools destined for closure (because of steeply falling pulls) Paigley Grammer School

The appeal from staff and par-The appeal from sain and parents at Paialey Grammar went as far as Downing Street. Whether or not at the hidding of Mrs Margaret Thatcher, the Scottish Office issued a rule that the Secretary of State had to approve the cent occupancy, thus neatly sav-ing Paisley Grammar School. It was a crude measure, heavily criticised by much of the Scottish Press, the Labour Party and the local authority. But the sheaf of approving letters to the newspapers suggested that the Government was for once in time with world of Scottinh coulons. much of Scottish opinion.

Even so Mr Forsyth faces a much more self-confident educa-tional establishment in Scotland than Mr Baker confronts. Whatever the faults of the Scottish system, they are much less glar-ing than those south of the bor-der. As a result, his interventions appear to have a more obvious political motivation than those of Mr Baker. That presages more conflict between the establish-

Forsyth's policy is barely less controversial, at least with the educational establishment. He is proposing to introduce a modified version of the testing Mr Baker wants to see, with tests for pri-mary schoolchildren at the ages of eight and 12 in English and mathematics. Since the demise in the 1960s of the 12-plus exam in Scotland, primary school chil-dren have not been subject to

its in Stirling and on other anecdotal evidence. There has

educational establishment acknowledges that these may well be the parents' views, but argues: "Parents are very conservative and want their children to be taught the same way they were taught. They don't realise that education has changed." The consultation on this issue is still

costre (occasise or speeply faling rolls) Paisley Grammar School, a successful comprehensive with a 400-year history. The council argued that it was a "magnet" school — parents were opting to send their children to it from less popular schools which ware popular schools which were being left half-empty ing left half-empty.

The World Economy

No rush to balance the US current account

By Norbert Walter

and this applies to Japan, too - that the ratio between natural

national population dynamics.

A policy incorporating macro-

economic restriction in the US, shorter working hours in West

Germany and a massive revalua-tion of the D-Mark would proba-

DIAGNOSES of the world econ-been disturbed by a loss of confi-omy have a consensus that the dence in the political stability current account deficits of the US and the surpluses of Japan and Europe cannot go on forever.

For the most part, it is taken current account should be in balance by about the mid-1990s. An external US debt in excess of the current account should be in balance by about the mid-1990s. An external US debt in excess of the current account situation.

\$1,000bn (£543bn) is considered macceptable. It is generally felt that the US and raise doubts as to its ability to pursue claffy in Germany, it will controlled assert political leadership.

Calculations quickly show, a markedly higher proportion of however, what serious implications a rapid phasing out of the US current account deficit would require account deficit would require more generous time scales in business and politics. While this would stift the business community, a timetable extending beyond the present timus to grow strongly until the elections every two to five years. The "quality" of capital flows or markedly higher proportion of the labour force is unemployed. The "quality" of capital flows or timus to grow strongly until the lections every two to five years. The "quality" of capital flows or timus to grow strongly until the lections every two to five years. The "quality" of capital flows or timus to grow strongly until the lections every two to five years. The "quality" of capital flows or timus to grow strongly until the lections every two to five years. The "quality" of capital flows or production may increase for seventhave for its trading partners. eral years at a stronger rate than \$1.5 trillion would precipitate a world-wide loss of confidence, more capital would have to change to facility the productivity. current account deficits of the US and economic rationality of adjustment. That would provoke

rent account by 1995 would require a US recession, or growth rates in Japan and Europe well above those of the last 15 years,

Monetary and fiscal policy nessures, as well as further changes in the exchange rate, have been suggested as instru-ments to achieve these goals. Since a nation's leaders usually ignore their partners' proposals for modifications to their national mometary and fiscal poli-

for modifications to their demand and output potential will national monetary and fiscal policies, the only flexible mechanism left is the exchange rate.

A recession imposed by Europe is politically macceptable to the US. The Europeans (with the West Germans to the fore) find it unrealistic that they should unrealistic that they should Such a time framework for curachieve expansion of 3.5 per cent rent account adjustment proinstead of the 2 per cent average of the last five years. And more rapid structural change towards greater export orientation in the US would take time to achieve, just as strengthening domestic Germany and a massive revalua-capital investment in Europe tion of the D-Mark would proba-would. It seems reasonable to bly have restrictive effects lastask, therefore, whether a haling for several years. anced US current account by 1935 Macroeconomic expansion in is a reasonable target, or whether Europe, a protectionist stance in it would not be better to accept a the US, a delayed reduction in longer period of adjustment. The global economic division tion would probably have an f labour can be considered opti-inflationary effect.

of labour can be considered opti-

ment in the medium term --would be far better than rapid

But at the same time the European population is hardly increasing — West Germany's is falling. Consequently, the demand for many products and public investment is limited. This would change things in the world are pronounced.

This would change things in capital would depend on means that conditions favouring surplus production in this part of the world are pronounced.

This would change things in capital would depend on earnings, that is, US recipients would not be in danger of having to meet fixed capital service commitments in adverse times. Second, investments of this kind would usually ensure that Japanese and European capital would not be channelled into consumption (be it government or private) in the US. And in this way, com-panies based in the US would without the need for governmen action to ensure it.

the income from (or the sale of) foreign assets, the Japanese and Europeans could finance trade deficits from about the mid-1990s, thus sustaining a relatively acceptable standard of living in

should concentrate on improving ing that trade, capital flows and the exchange of know-how are possible without restriction and mum when economic potential A strategy which "stretched" ria. Is it not striking that hardly has been fully exploited through the time available for current anyone has mentioned the pertangular and factor migration account adjustment and used the innered current account deficit of the Rhine-Main region? Apparamowhow). So one would expect labour in Japan and Germany to export surpluses in the rich countries and corresponding capital these countries — mirrored by the region than is saved there.

This transfer of resources has the greatest score for develop. ries and corresponding capital these countries — mirrored by the region than is saved there.

The author is Senior Economic at Deutsche Bank.

should be imperative." I would like to point out that the Stock Exchange has taken action. In July 1987 it established a Settlement Task Force whose brief was to identify and take measures to resolve difficulties faced by the

Firms by setting targets, impos-

Forestry policy

see-saw

From Mr A. MacKenzie. Sir, Bridget Bloom's article ("Unlovely as a Tree", March 10) clearly demonstrates the Forestry Commission's inability to respond to changing market con-

When first set up, the Commis

sion's policy was twofold. First, to replenish the forest resource of

the country which had for centuries been depleted by mismanagement. Secondly, to reduce the Wilmslow heavy import bill of buying forest Cheshire products from abroad.

After the Second World War, US policy domestic production of sawn goods accounted for 5 per cent of total consumption, now use total consumption, now use has risen to nearer 15 per cent. The Forestry Commission cent. The Forestry Commission Sir, I find it difficult to agree Sir, I find it difficult to agree total consumption, now the fig-

has too many masters with too many conflicts of interest. One cannot protect wildlife with import reductions.

Sir, I find it difficult to agree with the arguments advanced in your editorial (March 9) that the US Government wants the removal of General Noriega on the grounds of ethical considerlong-term investment and deci-sions made 50 years ago have to meet today's requirements.

In the last 10 years we have seen the requirements of timber

hold on power in Panama. Even were those judgemental points accurate it would still seem odd

Letters to the Editor

Action taken on delayed settlements

tons. In the intervening period, domestic wood has been exported to Scandinavia to help meet their shortfall, at loss-making prices.

adapt to such changes in market

conditions?

A. MacKenzie,

Corran House, 12 Eden Close,

'in Panama

ing fines, restrictions on trading, tintives.

and other penalties. As a result of this work the outstanding setgurveillance department of the entire securities industry in the efficient and speedy settlement of the tlement position has been efficient and speedy settlement of reduced substantially. The back-bargains.

A number of steps have been taken by the Task Force to reduce the backlog of unsettled bargains. These include bringing pressure to bear on Member Firms by setting targets, impossible to the second of th per cent below the level of April share certificates (this has to be The International Stock Exchange 1967. A permanent Performance done by individual company's of the United Kingdom and the Monitoring Unit has now been own registrars) the Surveillance Republic of Freiand, established to continue these ini-

Graham Ross Russell

for newsprint production fall that Noriega had been singled Multiples are from 500,000 tons to 150,000 tons and by 1990 come back to 400,000 ington. After all, the current US tons. In the intervening period. Administration lives with the

The campaign against Noriega cautly to the growth of consums seems to be based rather more on goods imports. his unwillingness to co-operate with US policy in respect of the account of the fact that the mere 1977 Carter Torrijos treaty which existence of large multiples, most requires all US military to leave of them with highly centralised the Canal Zone by the end of distribution systems, enables for 1999. The destabilisation of Pan-eign manufacturers to gain ama would seem to be the first extensive market coverage with a is clearly an obstacle he must be

Tony Banks,

If intended for publication, Letters to the Editor should include, where possible, a day-time telephone number

It is also worth pointing put

that the investor becomes the soon as the bargain is struck, not when the share certificate is prowhen the share certificate is pro-duced. In circumstances when a client, through no fault of his own, is unable to deliver the cer-tificate, the broker who was responsible for the purchase of the stock will normally be willing to sell the stock prior to the delivery of the certificate.

domestic wood has been exported existence of death squads in El to Scandinavia to help meet their shortfall, at loss-making prices, only to return in the form of chile, and Alfredo Stroessner, recently by the National Institute imported paper — the very thing the initial policy was trying to avoid.

How can a forestry policy against the governments of the countries.

Administration lives with the CAISY LAI BCLS
Salvador and dictators with the Sir, in a report published Sir, in a report published organising destabilisation campaigns against the governments tion of retail buying power in the of those countries.

The countries are such changes in market.

This conclusion takes no step in changing or maybe dump—comparatively low level of logisting the treaty, and since Noriega cal and sales support. The sales is clearly an obstacle he must be effort can be focused on the head removed.

It will prove a difficult task the goods channelled in bulk with all the possibilities of a through their distribution conbloody comfrontation.

Tony Banks. cheaper exercise than distribut ing imported goods in markets, such as that of Japan, where the wholesale and retail trades are righly fragrogated.

Alan C. McKinnon,

their potential to produce unlimited profits in just a few weeks. But you'll no doubt have realised that to succeed you will need to monitor every one of the world's markets, every minute of the

You may be attracted to Traded Options by

You may, of course, be drawn by the fact that, with Traded Options, the risk of loss normally associated with Futures is now completely limited to a known and fixed

amount well before you begin to trade. Perhaps you're interested in Traded Options because they can - and frequently do - produce dramatic profits even in falling

Or that, unlike the Stock Market, the Commodity Markets offer you the chance to invest in something more substantial than mere paper: you will be investing in the world's vital raw materials. Even with all this in mind, you may still

be warried that you do not have sufficient expertise to enter these markets safely. Such a cautious approach is not only to be commended, it is also the reason why

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while in the relative safety of a Managed Account while you familiarise yourself with the markets

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FTMM

Britain should be leading, not lagging behind, in the race to 1992

From Mr Bryan Cassidy MEP. Sir, Guy de Jonquières's assessment of "the City's" preparedness for 1992 (March 1) makes disturb-

liberalisation of markets, a more be leading, not lagging, in the positive approach is needed. The process of rationalisation and acquisitions, mergers and rationalisation going on at the moment British participation.

pean industry is to compete in going on Fortunately, there are 4) in his series on the EC single world markets, we need to create Continental Banks operating in market, I can give an apt illustrapan-European companies. In London who are prepared to fill many sectors, Europe is frag-

mented and uncompetitive com-pared with Japan, the US and — if the result of the Big Bang and Germany will have to face, increasingly — South Korea, of 1992 led to British firms being During a market study on pur-Taiwan and Singapore. With acquired rather than doing the chasing criteria for industrial sophisticated financial services acquiring? Guy de Jonquirere's carpets, the senior buyer for inteing reading.

If Britain's financial services and, in Europe, unrivalled are to take full advantage of the sources of funds, Britain should are to take full advantage of the balleding not legging in the

ation and the military's strangle-

hold on power in Panama. Even

There are some very attractive in European banking are happen- acquisition prospects on the coning without, so far, any visible tinent at the moment. The trouble is that the institutions whose Similarly, as yet, very few Brit- job it is to advise on mergers and ish companies have significant acquisitions are woefully igno-cross-border acquisition activity rant of the Continental scene. within Europe. Yet, in North Very few British merchant banks American markets they are have a presence there and in conalmost hyperactive. But if Euro- sequence do not know what is

acquiring? Guy de Jonquières's carpets, the senior buyer for inte-article and the remarks from var-tions of a major German bank tous City luminaries which he was interviewed. He declared quotes reveal that this is a very real danger. Bryan Cassidy,

White Cliff Gardens,

From Mr Stefan Zehle. Sir, With reference to Guy de Jonquières's article on West Ger-many's financial markets (March

quite openly, that criteria such as price or quality of a carpet for a large administrative building of the bank were totally unimpor tant. What really mattered was whether there was a local carpet manufacturer who was a cus-

tomer of the bank. Even if the EC requires German banks to limit their share holdings in industry this may have no effect on the special ties which link German banks with their customers.

market, I can give an apt illustra-tion of the difficulties any foreign Bermann Purtners, bank which tries win medium to 21-22 Nassau Street, WI

nvesting in Traded Options is not for everyone.

Find out if you are the exception.

FINANCIAL TIMES

Monday March 14 1988



SP

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Year-end deadline set for reform of **US** futures

By Deborah Hargreaves In Boca Raton, Florida

THE US futures industry has until the end of the year to come up with its own initiative for reform if it wants to keep Congress out of its markets.

This is the message that emerged from the industry's annual convention in Boca Raton, Florida, last week, where Congressmen and regulators alike urged a co-operative auproach towards some of the dif-

approach towards some or the dif-ficulties highlighted by October's stock market collapse.

Although many in the staunchly free market futures industry still harbour a secret hope that they will be able to escape further regulation, Congressmen warned that the issue would be dealt with "down the line." and that the industry should not become "wrapped up in a self-deluding cocoon."

Given Washington's current preoccupation with election year, changes in futures regulation are not likely to be forthcoming until next year, when the Commodity Futures Trading Commission (CFTC), the regulatory body for the futures industry, comes up

for re-authorisation.
"You should use this breathing space to come up with your own programme, but it's got to have teeth in it and it's got to be effective," urged Mr Howell Heflin, a Democratic senator from Ala-bama and member of the Senate

The futures industry has already taken several measures aimed at countering criticism that its markets' behaviour aggravated the October collapse. It has imposed price limits on stock index futures contracts and

raised margin payments. For its part, the New York Stock Exchange has restricted access to its automated order entry system for programme trading or stock index arbitrage a strategy that exploits the differences between the two mar-kets by buying in one and selling in the other. And several big brokerage houses have announced

they will stop using the strategy. However, reforms of this sort threaten to do more harm than good if they are not co-ordinated between markets, according to Mr Robert Glauber, a member of the Brady Commission set up by President Reagan to look into the market crash. "Ruling out index arbitrage is like shooting the messenger," he said, arguing that it had a useful role in keeping the

two markets together. So far, there has been no conch to matchin reforms in both markets to ensure, for example, that "circuit breakers" – price limits – in place in the futures market do not offload pressure on to the stock market during periods of

volatility.
Futures industry officials stress they have kept up informal contact with securities market participants, yet there is still a barely disguised antagonism between the two sectors and any approach at co-operation has

In recognition of the need to establish a more formal forum for sion in the UK, is likely to come from large US companies.

The Cable Authority, which controls Britain's cable television sharing information, futures offi-cials are talking of joining the Intermarket Surveillance group finance is available for a big advance for cable that it intends to advertise 10 franchises simulwhich is already in operation in the securities bu to advertise 10 franchises simullargest cable television operators taneously within the next few in the US.

In opening a talking shop across the markets, the futures industry hopes to forestall the imposition of an additional regulatory body to oversee both securities and futures markets — an idea suggested by several reports

The Cable Authority does not normally advertise franchises unless it is certain that viable companies are prepared to bid for chises, which would cover more the majority of capital comes from a US company.

The American company would is another US company seeking to develop its British cable interchises, which would cover more the majority of capital comes from a US company.

Prudential Bache, the securities and financial services group, is another US company seeking to develop its British cable interchises.

Bilinois prima a service group.

Editorial company would cover more the majority of capital comes from a US company.

Prudential Bache, the securities and financial services group, is another US company seeking to develop its British cable interchises.

Editorial comes The futures exchanges strongly oppose another layer of regulatory bureaucracy or any attempt to give the Securities Exchange Commission jurisdiction over stock index futures - as the SEC

has suggested.

In this antipathy to increased regulation, a suggestion made at the conference by Mr Patrick Leahy, a Democratic senator from Vermont, for an intermarket co-ordinating council to link surveillance of stocks and stock index products received a cool

Senator Leahy, who has drafted a bill to form the council, suggests it should include representatives of the SEC and CFTC as well as the Federal Reserve chairman and the Treasury Secretary. The council would be responsible for the overseeing and fine-tuning of existing regu-lation in the stock index area, and would be charged with ultimate authority in an emergency.
Senator Leahy's council would
also investigate a joint clearing
system for the market.

In an effort to improve the functioning of the industry's clearing process, the Chicago Board of Trade has sponsored the sharing of the "pay and collect" information system established

by its own clearing corporation.

The mild weather is helping to lift West Germany's performance, reports Andrew Fisher

Winter sun shines on the economy

the chances of economic expansion this year, although some warn that 1989 could prove diffi-cult. The longer-term outlook is also clouded by the much

debated rigidities in the German "The exaggerated pessimism has now gone," said Mr Thomas Neisse-Krabbenhoeft, chief ana-

lyst at Degab, the securities analysis arm of Deutsche Bank. "People are not so worried about an economic collapse as they were in January. Then, if you said there were encouraging signs, you were laughed at. Now, confidence is certainly stronger, with-out becoming euphoric." Because of the mild weather compared with last year's harsh winter, growth in the first quar-

quarter drop of 1.7 per cent. The working has increased as compe-Bundesbank said that without tition intensifies abroad and capi-the extreme cold of early 1987, tal investment growth remains

further measures to hait the inex-orable slide in cocoa prices. The failure of the London

talks, which have continued for the past fortnight, could put the

1986 cocoa agreement in jeop-

"We really could be seeing the

"We really could be seeing the death throes of the agreement as a force in the market," one consumer delegate said yesterday. Furthermore, prices — already at their lowest levels for more than five years — are likely to fall again today.

The price of the benchmark second position futures contract closed in London on Friday at

1982 and a fall of £48 since the

ning its biggest ever franchising round which could eventually

make available more than 20

channels of television to over 2m

financing the franchises, which will almost double the number of

people with access to cable televi-

industry, is now so confident that

talks started.

ter is likely to be between 3 and 4

THE WEST GERMAN economy entered 1988 with a spring in its step. The unusually mild winter and continued strength in exports and new orders have prompted experts to upgrade their earlier, gloomy forecasts of the country's growth prospects.

Both German and foreign economists are more optimistic about the chances of economic expansions.

William Ledward, European able income to rise by nearly 4 per cent. "There is scope for farther increases in spending without inflationary pressure," said the Government for the chances of economic expansions.

William Ledward, European able income to rise by nearly 4 per cent. "There is scope for farther increases in spending without inflationary pressure," said the Government for the chances of economic expansions.

Although foreign sales have remained resilient — the 1987 between 1.5 and 2 per cent.

Although foreign sales have remained resilient - the 1987

'The exaggerated pessimism has now gone. People are not so worried about an economic collapse ..

"The wind is changing," said trade surplus, at DM117.5hn, was Mr Lipp of the less pessimistic DM5bn higher than in 1966 - he mood. "The effects of the stock added: "The worries around the market crash and the dollar's fall were exaggerated. The trade, order and production indicators all show that there are no signs of a recession or stagnation." In January, both production and orders were higher. Even the mechanical engineering industry, pean Monetary System realign-ment later in the year could put which expects output to ease furpressure on exporters. ther this year, reported a rise in foreign and domestic orders in the November-January period. per cent on a year ago. In 1987, But engineering companies' prof-the bad weather caused a first- its are shrinking and short-time

Breakdown of cocoa talks puts

tional Cocoa Organisation (ICCO)

The sticking point has been the before the next ICCO Council sessions up in the early hours of level of prices to be defended. Saturday with no agreement on Last Wednesday producer council the measures to halt the inextices blocked discussion on a session in September. Meanwhile, Saturday with no agreement on Last Wednesday producer council the measures to halt the inextices blocked discussion on a session in September. Meanwhile, all support measures remain from the council to the council to

downward adjustment of support prices, which were reduced only

in January by 115 Special Drawing Rights a tonne to between SDR 1,485 and SDR 2,155 a tonne.

Consumer countries were ada-mant that the rules required a

further cut, as 75,000 tonnes had

been bought for the buffer stock in only six weeks. But the latest purchases took the buffer stock — designed to support prices by taking cocoa off the market — to 250,000 tonnes, the maximum permissible under the agreement.

Producers were equally adamant

The two sides did agree on Sat-urday morning that the issue

UK plans big cable TV advance

ity to be allowed to boost its cable interests in the UK substan-

Mr John Starr, United Cable's

chief representative in the UK, confirmed that it was interested

in offering such services in any

The company last week agreed to merge with United Artists

Communications, another US

concern, which will create a group with about 2m cable sub-

scribers, making it one of the

United Cable is understood to

franchise areas which it won.

1986 agreement in jeopardy

CRISIS TALKS at the Interna- a tonne level and below.

closed in London on Friday at that as the buffer stock was £955 (\$1,757) a tonne, the lowest already full, defence prices closing level since September should not be reduced further.

Analysts believe that, in the should go to arbitration. How-

face of a massive oversupply of ever, the panel which will adjudi-cocoa to the world markets, the cate the issue will make non-

price will soon be testing the £900 binding recommendations, and

for the survey data. Moreover his campaign partly targeted at Mr closest challenge, Mr Jesse Jackson, is assured of solid support in support and his delegate totals. Chicago's large black commu-

.. confidence is stronger, without being euphoric' corner for Germany continue to be its strong export-orientation and its dependence on currency movements." Thus further dollar falls, prompted by the US current account deficit, and a likely Euro-

Most of Germany's exports go to Europe. Last year, export vol-ume to the EC rose by 4.5 per cent in contrast to declining sales to the US and Opec countries.
"Exports have been astonishingly stable," commented Ms Ute Geipel, chief economist at Citibank gross national product would weak at home.

Gross national product would weak at home.

Consumer spending remains noted, however, that Germany year instead of 1.7 per cent.

Two particularly optimistic year by tax cuts worth some

Fig. Chicago particular of the section of the

these are unlikely to be discussed before the next ICCO Council ses-sion in September. Meanwhile,

than 1m homes and probably

require more than £200m (\$368m)

company from holding a majority stake in a British cable franchise.

One method is to give voting con-

involving a D-Mark revaluation, is widely expected after the French presidential election in

May.

The dollar's recent firmness is not expected to last. Last week it was under DM1.66, having eased in recent days. At the end of December, it was under DML60. Phillips and Drew is forecasting an end-1988 rate of DM1.57, though Ms Geipel, who also expects the dollar to weaken, said it could benefit at the year-end if US Vice-President George Bush

became President.
The Kiel economic research institute expects an average rate for 1988 of DM1.60. It cited the expectation of a lower dollar rate as a reason for the slow pace of industrial investment at home. But with rising domestic con-sumption backed by unrestrictive monetary and fiscal policies, it reckened with a continuation of the economic improvement in

The institute forecast at less 1.5 per cent growth, but warned that costs would rise in 1988 as the dampening effect on prices of lower oil prices and the higher D-Mark ebbed away. This would lead the Bundesbank to brake monetary expansion, and rising interest rates would deter private consumption and industrial investors. Other economists also noted that next year would not benefit from further tax cuts.

Reagan warns on revised trade bill

By Anthony Harris In Washington

The producers were keen to go ahead with a withholding scheme which theoretically could have taken another 120,000 tonnes of PRESIDENT Ronald Reagan warned on Saturday that the Omnibus Trade Bill before Con-gress still contained features that cocoa from the market by keephe would feel compelled to veto, but he added that he was "encouraged" by the progress of congressional negotiations on the ing it in storage in countries of Grigin.
However, the talks also failed to get to grips with the question of arrears in levies of more than \$40m owed to the ICCO by the Ivory Coast, the world's higgest producer, and Brazil.

There are clear signs that many of the Democrats who had favoured a tough trade bill as an election issue have lost their

The manager of the buffer stock, who is not allowed to incur any liabilities, estimated that at the outside he could have financed the withholding of 30,000 tonnes, in addition to maintaining the quality of the cocoa in the buffer stock.

Meanwhile traders have been been been favoured a tough trade bill as an election issue have lost their enthusiasm for a contest over a wort.

The President's decision to devote the whole of his Saturday radio talk to the nation to the issue was therefore significant. Opponents of the protectionist occa in the buffer stock.

Meznwhile, traders have been clauses in the bill sponsored by estimating a surplus of up to the House of Representatives 140,000 tumes of cocoa from the 1987/88 crop year alone,

Representatives the House of Representative the House of Representative the House of Representative the House of Representative the Tuesday primaries, and the President has seized the opportunity to drive the point home.

He said that a protectionist bill would threaten the current export boom, and that the draft bill contained clauses which were "anti-trade, anti-consumer, antijobs and anti-growth."

A number of subsidy and quota

United Cable has a 44 per cent proposals in the bill have already been dropped, and the amendment in the name of Rep Genhardt, which would bind the Administration to retaliate against "unfair" trade practices by any country with a large bilet. stake in the franchise covering an area in south London and is on the point of finalising details franchise, for which it is provid-ing the bulk of the capital and the management expertise.

The UK Cable Authority has been keen to find ways in which US participation in cable developby any country with a large bilateral trade surplus with the US, has been taken off the agenda for the time being. ment can be made consistent with the law forbidding a non-EC

Its supporters - notably the Union of Auto Workers, which has been the main contributor to Rep Gephardt's campaign for the Democratic nomination - concede However, the Senate version of the clause is also regarded as etening by Washington trade

UK budget Continued from Page 1

mounting upward pressures on the pound.

But his chances, too, are threatened by the nominal front about 20 per cent of Democratic mixed. Although he leads the polls it is only by about 5 percentage points, a figure which is well within the margin of error launched a full blown advertising could eat into Mr Simon's base. will have room to announce tax cuts of around £3bn and a small surplus on the public sector borrowing requirement on Tuesday. The view in Whitehall, however, is that government revenues are even higher than generally appreciated, and that the proj-ected PRSR surplus may be sevon, is assured of solid support in support and his delegate totals.

Chicago's large black community.

Although Mr Dukakis only campaign with trying to "buy the Mr Simon is being directly appears to have the support of election not win it."

Leipzig trade fair

Continued from Page 1

has been steadily improving. piece of equipment which was "But it's just the icing," he adds eagerly photographed and copied quickly, before meaning anew by Robotron and - surprise, surabout the problems of doing busi- prise - it didn't work.

Mr Simon does not have the

So why do they come: wen, Siemens also acknowledges we do some business and we are that its East German opposite all hoping for the future," according to Mr Gert Ulrich from the enough interesting things to Bonn Chamber of Commerce. But the Siemens salesman, Mr Reinhold Gilbers, could not resist do come they will end up in his recalling that a couple of years ago Siemens displayed a sophisticated, but faulty, model of a new West German states,

THE LEX COLUMN

A market spoilt for choice

A 5 per cent rise in the stock market over the last month seems a slightly grudging prelude to what promises to be the most generous budget for decades. On the face of it large tax cuts can only be good news for equities, whereas a PSBR of less than nothing must lend strength to

But investors, who are still convalescing from the crash. seem prepared to take only so much good news on trust, better to wait for the facts before reacting fully. They may also be dis-couraged by the unusual lack of consensus over the Budget sums the Chancellor has so much to give away this year that there is a great deal of scope for surprise. The City expects anywhere between £2.5bn and £4bn of tax cuts and a PSBR in between zero and a surplus of £2bn, so almost any outcome will demand a marany outcome will demand a mar-ket response. Anything that looks like a giveaway budget could unset the gilt market by undermining confidence in the Government's anti-inflation pol-key, whereas the bigger the tax cuis the more the equity market will like it

On balance, a budget which the market would term imprudent looks unlikely; the Chancellor will not wish to be seen to be whit not what it is seen to be giving too large a stimulus to what is still a booming economy. However, the result need not be a better budget for bonds than shares, since a middle course which includes a cuts of say Sibn and a PSBR surplus of £1bn abould please everyone. Moreover, Mr Lawson has plenty of room for all sorts of minor treats for the certific products of the certific prod for the equity market, such as a cut in corporation tax, the elimination of stamp duty or a host of measures to encourage saving, any of which would be well

The real risks lie in the foreign exchange markets rather than in Mr Lawson's battered briefcase. The recent rise in the pound is a threat to corporate earnings, while the Government's willing ness to let sterling move above DM3, rather than cut interest rates, makes the usual post-bud-get drop in base rates look like a long shot this time.

Japan's investors

If the rise in the Tokyo market If the rise in the Tokyo market since the beginning of the year shows how much Japanese investors believe in Japan, it also highlights how little faith they have these days in the outlook for foreign financial markets.

Japanese in the rise in the future. Just at presents the point in the future. Just at presents the dense that the dollar can stay in the region of Y130 without central bank support. Otherwise, this year as in the second half of servicing foreign debt.

Japanese institutions have in the So, for instance, Nomura foremark these ways have a loss current second definitions of Y130 without central bank support. Otherwise, offset by the increasing cost of last, it will be public money, not private, that the dollar can stay in the region of Y130 without central bank support. Otherwise, offset by the increasing cost of last, it will be public money, not private, that the dollar can stay in the region of Y130 without central bank support. Otherwise, offset by the increasing cost of last, it will be public money, not private, that the dollar can stay in the region of Y130 without central bank support. Otherwise, offset by the increasing cost of last, it will be public money, not private, that the dollar can stay in the region of Y130 without central bank support. Otherwise, offset by the increasing cost of last, it will be public money, not private, that the dollar can stay in the region of Y130 without central bank support. Otherwise, offset by the increasing cost of last, it will be public money. past three years become increas- casts a 1988 current account defi- the US currency.

cit of \$161bn, scarcely different from an estimated \$165bn for last year. It is accepted in Tokyo, too, that the forthcoming US election institutions (US \$bn) has ruled out quick action on the Federal deficit, and there is Bonds rederal teletit, and there is agreement with the widely held view that, even given the politi-cal will, the policymakers would have limited room for manoeu-vre. Too few cuts and nothing

putting their funds overseas, mainly in the US. But all that experience, often acquired at the cost of heavy exchange losses, now seems to be telling Japanese investors to keep a low profile abroad, and in the US in particu-

The underlying reason for this caution is of course the contrast between the prospects for Japanese and US economic performance. mance. At home, surging domestic growth is easily compensating for the slight decline in exports induced by the high yen. After some doubts a year ago, investors now believe that only the biggest external shock could knock the Japanese economy off course. Corporate profits in the current financial year to end-March are expected to grow by an average of 20 per cent, with a further 12 per cent rise predicted by Nomura Securities for the new year from April. After a near 20 per cent surge since the beginning of the year, share prices may be due for a correction; they are, after all, within 10 per cent of the pre-crash peak. But pres-ent levels also reflect confidence in the outlook not just for the next six months but for a few years at least.

As for the US economy, Japanese investors do not believe that

the outlook is necessarily bleak, but they are mostly convinced that it remains highly unpredictable. There are economists in Tokyo who argue for a rapid reduction in the US external defiica and suggesting (in passing) that this perhaps reflects the ris-ing number of Japanese-owned

of recession is increased. As a result, Japanese investors are wary of the relative stability of the foreign exchange markets since the beginning of the year. Few are now tempted to sell dollars heavily in the face of the central hanks' arrasant dozument central banks' apparent determi-nation to maintain the status quo, but there are even fewer prepared to make big bets that the dollar has bottomed out. Japanese investment in foreign

changes; too many and the risk

stocks and bonds has recovered since slumping in January to \$1bn - against a peak last June of over \$12bn - and the figures for February could be as high as \$10bn, well up to last year's standard. dards. However, such a total would be an exaggerated measure of recovery of confidence in the dollar; Japanese investors have lately taken to hedging their dollar investments with currency futures and options on a much greater scale.

Japanese institutions of course realise that they must continue investing abroad in order to use the country's trade surpluses pro-ductively. If nothing else, the choice of profitable domestic alternatives is simply insuffi-cient. In fact, by no means all the funds which have been kept out of US financial markets have stayed home. Some have been directed towards Europe, especially the UK and West Germany. More have been channelled into direct investment, above all real estate. Overseas direct invest-ment – basically, property – was \$3.2bn in January, against an average of \$1.9bn a month in the second half of last year.

However, the strength of property as a means of spreading risk cannot, for liquidity-conscious institutions, be a substitute for long-term acquisition of stocks cit, pointing in particular to ris-ing labour productivity in American nese institutions are certain to nese institutions are certain to become heavy buyers once again in US financial markets at some point in the future. Just at pres-

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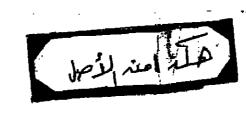
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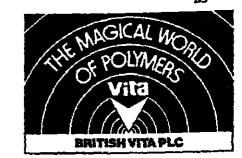


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SECTION II - COMPANIES AND MARKETS

FINANCIALTIMES

Monday March 14 1988



INTERNATIONAL BONDS

Eurosterling bonds snatch defeat from victory again

ling sector of the Eurobond maring sector of the Europona mar-ket last week, as the pound climbed on the foreign exchanges after the UK Government's deci-sion to let it soar through the DM3 bartier on Monday.

Thanks confusion over what

Though confusion over what the move actually meant for government policy was unsettling, the currency's rise nevertheless boosted the gilt market and provided a favourable setting for the Eurosterling new issues market. However, the Eurohond market in its familiar way managed to snatch defeat from victory by launching too many new issues too quickly: £525m worth of them, and all with five-year maturities.

Admittedly, the bonds for Barclays Bank Finance and Ford Credit Funding met a fair reception, the one because of the retail appeal of Ford's name and the other wainly because of the star of the star wainly because of the star of the star wainly because of the star of them. Though confusion over what

appeal of Ford's name and the other mainly because of its size, £250m, which held the promise of liquidity.

But severe indigestion set in with the appearance of the two bonds for UK building societies,

Halifax, in rapid succession on Thursday morning. This was despite the fact that neither bond raise up to 40 per cent of its total was considered aggressively liabilities by wholesale means. At priced.

Ø

The moment dealers spotted likely to be carried out in the nem, they marked prices in both. Eurobond market.

Intense competition in the UK mortgage market is putting them under pressure to expand their loan books. Their ability to do so has been improved by the inflow of retail deposits since the stock market crash. But this increase

yield margins over gilts, though they may recover in the interim, are always liable to wider out the next time a window opens in the swap market, and the build-ing societies pile in. At the same time, most of the

National & Provincial and the amount they can raise in the Hallfax, in rapid succession on wholesale markets.

Thursday morning. This was Each of the larger societies can which cannot be met by deals society paper, yet there is considerable. in the FRN market at the moment. So their fixed-rate issues always tend to be bunched around the times when a really good swap opportunity opens up.

They thus have a built in tendency to good one synthesis markets. dency to spoil one another's mar-

> The appearance of the issue for the Halifax within half-an-hour of the National & Provincial's bond was the most extreme example of

seen so far.
If they had convincingly managed to expand the investor base for their paper, the situation would not be so bad. But, despite strennous efforts by the societies to explain who they are, dealers

for longer-dated bonds.

No-one is suggesting investors bond for the European Investment Bank, but priced it too opti-

society paper, yet there is con-cern that they are beginning to suffer from what one market observer calls the "stamp collecobserver calls the "stamp collec-tor's syndrome." If one page of the album is already made up of the same sort of penny stamps, the prospect of starting another identical page in the album is rather boring.

Elsewhere in the market, the

European currency unit was providing a focus of new issue managers' attention, despite disconcerting strains within the European Monetary System arising from the dollar's weakening against the D-Mark.

The Ecu sector has been enjoying a modest revival this year after a long period of decline, with successful deals for such still say Continental investors are not really interested.

So the pool of potential investors as Banque Française on Commerce Exterisur and Austrias still mostly made up of the banks, corporates and general Last week, Union Bank of Switinsurance companies in the UK. Zerland (Securities) attempted to Other UK institutions are looking achieve the same success with a band of the three success.

underpinned by demand from European institutions, which have been the main takers of Ecu bonds this year.

Prices have been driven steadily upwards over the last two months, thanks to a combi-nation of lack of supply of new paper and some switching into the Ecu market out of West German domestic bonds after last November's announcement that they would be subject to a 10 per cent withholding tax from next

Indeed, dealers say the Ecu market now looks historically expensive when set against the theoretical Ecu yield (the aggre-gate of government bond yields in the different currencies making up the Ecu).

Some suggest switching back into the West German government bond market, arguing it has overdiscounted the impact of withholding tax.

Clare Pearson

EUROCREDITS

Takeover finance returns to the centre stage

aggressive underwriting of a di Torino and Dat-Ichi Kangyo \$2.3bin financing to support Bank.

Pirelli in its hostile bid for Firestone, two Swiss banks — Swiss Ecu?5m, carried a 10 basis point in London on Friday that it has Bank Corporation and Crédit margin. Although that had a subject of the support of the suppolier, told bankers in London on Friday that it has no plans for foreign borrowing this year. Yet another, therdustro, haskers reckon level their own way in arranging acquisition finance.

Elsewhere, further evidence

The difference anoears to be tric utility.

Sevillana, another Spanish for clerking supplier, told bankers in London on Friday that it has no plans for foreign borrowing this year. Yet another, therdustro, may decide to refinance about the would have done six months ago.

The difference anoears to be

scredit. The margin over LonSpanish borrowers may disapdon interbank offered rate is 15 point those bankers who had
basis points for the first five been expecting a financing thoships with corporate clients
years and 18.75 after that, with a bonanza this year, after last year continues to result in competitive

aggressive underwriting of a di Torino and Dai-Ichi Kangyo tric utility.

TAKEOVER FINANCE again 5 basis point participation fee. when they were effectively dominated the international Lead managers are Banque Indo-bursed from the market because loans market last week. By their suez, Istituto Bancario San Paolo of the troubles of Fees, the elec-

their own way in arranging acquisition finance.

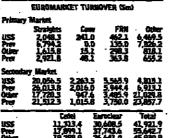
Elsewhere, further evidence emerged that sovereign and quasisovereign borrowers are having to pay more to raise funds from international banks.

Isvelmer, the Italian regional cent moves by central banks development agency, is raising towards harmonising international banks.

Esselmer, the Italian regional rent moves by central banks development agency, is raising towards harmonising international bank capital standards.

Spanish borrowers may disappoint those bankers who had the comporate clients would have done six months ago.

After the \$200m credit to raise new finance for Fenosa was finally closed last week after a slow syndication, Hidrola is they assess the impact of the current moves by central banks of new foreign financing. Its new money needs are estimated at \$400m from abroad this year.



pricing for standby credits, such as the £150m multi-option facility being arranged by Warburg for Reuters, the London-based news and business information group. It has a five-year maturity and tion starts. Orion Royal Bank is raising a

basis points. A margin of 10 basis points is payable if the committed part is drawn, and a utilisa-tion fee of 2½ basis points if more than half used. Lead managers are being invited at the £25m level for a fee of six basis

County NatWest has arranged a five-year \$150m note issuance facility for the Australian Gas Light Company, the sole supplier of natural gas to New South Wales. Banks will underwrite

It is also arranging a 275m, five-year multi-option facility for Rosehaugh, the UK property developer.
Terms on both transactions

will be disclosed when syndica-

\$100m five year term loan for Central Capital Corporation, the Canadian financial services group. It carries a 30 basis point margin for three years and a 37% basis point margin after that.

Nederlandse Waterschaps bank, making use of recent liber alisation by the Dutch central hank, appointed two dealers for a F1 250m programme of mediumterm notes, with a minimum two-year maturity. They are Algemene Bank Nederland and

Svenska Handelshanken's London branch is to have a Y10bn Euro-certificate of deposit pro-gramme, arranged by Yamaichi international, with Daiwa Europe and Svenska itself also acting as

Stephen Fidler

Salzgitter advances to DM65m despite collapse in turnover

BY DAVID GOODHART IN BONN

company which is one of the reduced its dependence on steel restructuring success stories of and shipbuilding to less than 50 the West German steel and ship-building industries, has reported an increase in profits to DM65m (\$39m) for 1986-87.

from DM11.05bn to DM9.91bn.

It also comes despite a sharp of non-standard telephone equipartop in the gross profit of the steel and transport division from DM96m to DM41m. This was more than compensated for by Salzgitter's past difficulties, is the engineering, shipbuilding and now breaking even. It is also now still division which contributed heavily to more than compensated for by Salzgitter's past difficulties, is the engineering, shipbuilding and now breaking even. It is also now still division which contributed heavily to more than compensated for by Salzgitter's past difficulties, is

profit rose from DM19m to

account for more than one-third of its exports.

SALZGITTER, the state-owned by which time it should have

39m) for 1986-87. ogy between them were responsi-The improved profit figure, up ble for a loss of DM13m, although from DM6im in 1985-96 and from information technology is expec-a loss of DM422m in 1983-84, ted to show a profit in the curcomes despite a drop in turnover rent year. Salzgitter is already from DM11.05bn to DM9.91bn. the second largest German maker

the engineering shipbuilding and now breaking even. It is also now rail division, which pushed up Germany's biggest shipbuilding gross profit from DM28m to company and increased turnover DM37m, and the machinery and by 9 per cent last year to components division, where gross DM940m.

rofit rose from DM19m to However, Mr Ernst Pieper, the M37m. chief executive, warned that the The steel and transport diviproblems in steel were not yet sion was hit by falling volume over and that further rationalisa-and prices as well as the lower tion was required. He also dollar. Salzgitter was also hurt by reported a fall-off in orders in the the weakening of trade with current year for railway wag-Comecon countries, which gons. Nonetheless, orders overall were 11 per cent up on last year.

f its exports. Exports were up in 1986-87 to However, in the medium term. 36 per cent of turnover. Cash flow Salzgitter is well placed, geo- was down from DM800m to graphically and industrially, to DM650m thanks to some extraorbenefit from the expected expandinary writedowns. Investment sion in West German trade with was also down slightly.

the Eastern Bloc. The company is But Mr Pieper said the balance currently negotiating its first sheet was strong and, with more joint venture with the Soviet than DMIbn in cash, he was actively looking for a substantial Salzgitter remains a candidate acquisition to shift the emphasis for privatisation although probaof the group further away from bly not for another year or two — its roots.

Navigation Mixte ahead

BY GEORGE GRAHAM IN PARIS

NAVIGATION MIXTE, the diversified French holding company, idend of FFr18.50 a share plus a stock market crash.

raised profits last year by 32 per FFr9.25 tax credit, increasing its cent to FFr590.9m (\$105m), distribution by 8.8 per cent. despite a halving of earnings at Via Banque, in which Navigaits Via Banque banking subsidion Mixte has a 50.5 per cent iary and write-offs on its investigates, saw operating profits stagment portfolio in the wake of the nate, though total net profits fell total tent of the profits fell tent of th to FFr123.8m from FFr262.3m.

This announcement appears as a matter of record only.



U.S. \$100,000,000

Euro-Certificates of Deposit Programme

Chase investment Bank

Chase investment Bank

U.S. \$30,000,000

Standby Revolving Credit Facility

Banco di Sicilia, London Branch

Credit General, S.A. de Banque

Banco Borges e Irmao, Paris Branch

PKbanken

Cassa di Risparmio di Genova e Imperia

Chase Investment Bank

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Facility, Issuing and Paying Agents The Chase Manhattan Bank, N.A.

March, 1988

CHASE

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Société Générale

Generale Bank

Sumitomo Finance International

Swiss Cantobank (International)

Yamaichi International (Europe) Limited

US futures

forget past

US FUTURES industry officials

continued their morbid dissection

of October's stock market crash

last week amid the gingerbread-house setting of Florida's exclu-sive Boca Raton club.

Secure in their conviction that much of the blame for the stock

By Deborah Hargreaves

industry

tries to

in Boca Raton

Tenneco sheds 3,000 Case IH jobs

BY JAMES BUCHAN IN NEW YORK

TENNECO, the big Houston conmake its Case subsidiary a power which they sometimes cannot glomerate which is suffering in the industry behind John sell. is the second largest US maker of

Tenneco, which has poured Case IH lost \$214m in 1985, capital into its troubled farm broke even in 1986 and made

tional Harvester group in a bid to operators to buy expensive gas for \$1.5bn.

from a fall in its main energy and farm equipment markets, has announced it will cut 3,000 jobs at its Case IH subsidiary, which its Case IH subsidiary, which the seem forced to slash. The subsidiary which its the action of a continued dense. A special charge of \$250m to in the face of a continued depres-Because of its unwieldy strucsion in US agriculture. ture and depressed stock price, Case IH lost \$214m in 1985, Tenneco has been repeatedly touted as a candidate for take-

equipment business despite ran-losses of "significant magnitude" over or bust-up. But Mr James cous demands on Wall Street that last year. Although demand has Ketelsen, chairman, has preit completely rethink its struc-ture, said yesterday that it would lay off 10 per cent of its work-force at Case III through the old-

sure of one plant and the consolidation of operations.

Tenneco invested \$475m in 1984 to buy the farm machinery operations of the sickly Internations of the sickly Internation o

Mr Richard Tucker, president, told securities analysis in San

Mobil sold Montgomery Ward

to the Chicago-based retailer's

management last week for about \$3.8bn. The buyers will assum \$2.3bn of Montgomery Ward debt. The company has made a series of disposals in the past three years and generated \$500m

market crash can be laid at the door of the New York Stock Exchange, US futures executives were putting a brave face on the drooping volumes of their own stock index products. "The futures markets have

responded responsibly to the crash," stressed Mr Leo Melamed, special counsel to the Chicago Mercantile Exchange, who kept up his trading position in Chi-cago throughout the convention with a portable telephone and wice quote machine.

Mr Melamed charged that the US securities markets have yet to make any kind of reasonable reform effort in the wake of the crash. The New York Stock Exchange was not there to make its own case, having abruptly declined an invitation to attend

In an impassioned plea for US regulators not to regulate the futures industry out of business, Mr Melamed warned of the dan-gers of pushing trade into an ever-ready foreign market. Twe taken a step back from the pro-cess of reform that's before us and I look at it in awe and in fear," he groaned, "I suggest we stop blaming the market and let the private sector look at a cor-

In the rhetoric surrounding October's market plunge, US futures exchanges were urged to co-ordinate their own reforms with those in the securities

nise the need to co-operate with the stock exchanges in a process of information-sharing.

In an unspoken agreement to avoid referring to the crash as a crash, conference speakers doggedly spoke of October's "volatility" or market "break."

But while delegates faces, turned pinker under the Florida sunshine, there was no escaping the fact that the market "break" the fact that the market "break

has taken its toll on an industr

still trying to recover.

Long Island Lighting takes write-down

THE LONG Island Lighting Company (Like) is taking a \$1.35hn had improperly spent \$1.35hn on which it never started to build.

write-down on its investments in the Shoreham nuclear plant.

Likeo will take a \$1.12hn

The company also reported a \$1.25hn or three nuclear power stations.

three nuclear power stations.

The write-down, which will write-down for the Shoreham show up in first-quarter 1988 plant, \$199m for its share in the results, is mainly due to a ruling Nine Mile Point 2 plant in New in 1985 by the New York Public York State and \$23m for its nues rose 6 per cent to \$2.15m.

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Expansion sweetens Suchard

JACOBS SUCHARD, the Swiss increase in 1987 profits and turnover, helped by a string of acquisitions including E.J. Brach of the US and Côte d'Or of Belgium, Renter reports from Zurich.

(\$193.5m) on turnover up 17 per cent to SFr6.10bn.

The lion's share of the profit increase came from an improvement in gross margins to 46 per cent from 36, although acquisitions also played a part. The improvement in margins resulted from growth in the higher yielding confectionery business within the group, lower coffee and cocoa

Hernandez quits First Boston

investment bank, has left the firm "to pursue other interests," Reuter reports from New York. Mr Hernandez's departure fol-lows last week's defection of Mr

the investment banking firm headed by Mr Peter Peterson, a former US Secretary of Com-First Boston declined to say whether any other public finance executives had left along with Mr

Hernandez Mr Hernandez was not available for comment. Mr Hernandez, along with several other public finance experts,

Mr Carl Eifler, a managing director at the firm who was recently named co-head of First Boston's mortgage and asset finance groups, will replace Mr Hernandez, the firm said. First Boston recently reported

that it had lost between \$10m and \$50m before tax because of problems in its mortgage trading operations. The firm has said, however, that Mr Fink's departure had nothing to do with the leases.

Lest month, Mr Bruce Wasser-stein and Mr Joseph Perella, co-heads of First Boston's investment banking department, left to form their own investment bankcame to First Boston in 1985 from ing firm. Several other First Bos-Kidder, Peabody, the Wall Street ton employees have also left to firm which is now a subsidiary of join them.

MR MICHAEL HERNANDEZ, a General Electric. He is credited managing director and head of the public finance department at First Boston, the Wall Street ment.

General Electric. He is credited with having strengthened First Commission has censured PaineWebber, the New York securities firm, for violating the US securities laws by charging cus-tomers excessive markups and markdowns in transactions in stripped US Treasury bond cou-pons in 1984 and 1985.

In settling the SEC's allega-tions, brought in an in-house disciplinary proceeding. PaineWeb-ber agreed to the cansure and to review its existing stripped cou-pon markup and markdown practices to prevent a recurrence of

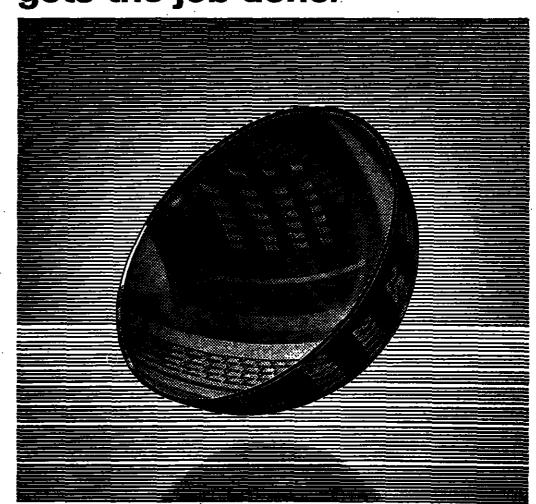
PaineWebber, which will repay customers an unidentified amount, neither admitted nor denied the SEC allegations. Repayments will represent the difference between the firm's purchase price of the coupons and its contemporaneous sale price for the coupons, minus 10 per cent of the sale price.

Strict cost control and rationalisation measures, part of a long-running process which would continue in 1988, also played a part, the company said. Profits reached 4.3 per cent of turnover in 1987, up from 3.6 per cent in 1986, while return on shareholders' funds climbed to 20.5 per cent from 13.6 per cent. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr165 per bearer share from SFr180. The dividend will be increased by 3.1 per cent to SFr180 per bearer share from SF

participation certificate will be increased in line to SF:33 and section and he will continue to hold this and he will continue to hold this post in the UK as well as taking post in the UK as well as taking overall responsibility for the London prompted speculation that the autonomy of the concrete predictions of sales or turnover.

A managing director of the London operation was being ing levels were, in fact, expected turnover.

Foreign Exchange and **Deutsche Bank. Experience that** gets the job done.



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other investment and commercial banking services, consider using the experience of one of the world's leading banks.

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coffee, food and confectionery maker, has reported a sharp

Net profit rose by almost 39 per cent to a record SFr265m

prices and the fall of the dollar.

MARCH 1988

U.S. \$1,000,000,000

This announcement appears as a matter of record only.

CHRYSLER FINANCIAL CORPORATION

Revolving Credit Facility

Credit Suisse First Boston Limited

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INTERNATIONAL CAPITAL MARKETS

Austrian package

ABM BANK 91, 91

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BANK 97 TOKYN 113, 98.

BANK 98 TOKYN 113, 98.

BANK 98

FT/AIBD INTERNATIONAL BOND SERVICE

US MONEY AND CREDIT

Oil and the dollar haunt bonds

Causes concern

AUSTRIA'S NEW tax reform very good for companies which their reserves within the concern in the capital market and provided and the control of the provided provided as provided by the control of the previous Priday of the securities market. Duck as well as an advantage of the post for months, reserves within the week that the control of the week.

The new tax rates on the control of the reserves well as a support of the reserves within the reserves well as the securities market. Duck as a support of the provided provided by the reserves well as the securities market the reserves well as the rese

comparison with the 5 pfennig range of the past few months.

It is the effect on broader perceptions in currency markets which could prove a key factor in the bond market in coming weeks. The dollar has been off the agenda since Christmas: now it is back on. Not for months has anybody heard a top official talk about allowing market forces—or foreign exchange dealers—in

What started as specific weakness against the pound had by the end of the weak spread to an air of general dollar vulnerability, which contributed to the depressed state of bond prices. The pound's sudden rise revived broader concerns about currency stability.

More generally, markets were the started as specific weak production in February (Wednesday) is expected to have been sluggish. The median forecast is for a rise of 0.1 per cent with estimates ranging from a fall of 0.2 per cent to a rise of 0.5 per cent.

Here they are, with consensus forecasts compiled by Money Market Services of Redwood, Cal-

Business inventories in Janu-

0.5 per cent.

OHousing starts for February (Wednesday) are seen totalling 1.45m units compared with 1.38m

Capacity utilisation (Thursday) is forecast at 82.1 per cent in February, slightly down on 82.2 per cent in January.
 Merchandise trade deficit for January (Thursday) is expected to have shown a modest deterioration since December 1.

ration since December. The median forecast is for a deficit of \$13.2bn with forecasts ranging from a shortfall of \$11.4bn to

Janet Bush

US MONEY MARKET RATES (%) US BOND PRICES AND YIELDS (%) ney supply: In the week quied February 27 MJ fell \$76n to \$755.16s. NRI TOKYO BOND INDEX 142.97 4.37 142.76 148.13 134.46 **UK GILTS**

Change in policy overshadows Budget

THE GILT-EDGED securities market was last week presented with more to digest than is usual sure on interest rates and thereso so soon before the Budget. Tomorrow's event was overshadowed by the Government's change in policy on the exchange rate.

The change has highlighted inflation as Mrs Thatcher's prime concern. The Prime Minister appeared to rule out any early cut in interest rates and emphasised the direct link between the exchange rate and fighting the good fight on inflation.

In so doing she pulled the rug out from under the Treasury, which is believed to have wanted to see a lowering of interest rates in the wake of the Budget. It now seems as though steriling will have to strengthen further before one can be justified.

Mrs Thatcher also appeared to downgrade the problems the UK faces on trade. January's trade figures were a freak", she said.

The change has highlighted inflation as Mrs Thatcher lake to see a lowering of interest rates.

The change has highlighted inflation as Mrs Thatcher lake of the out any early like through gilt sales what in reality were short-term speculative from under the treasury, which is believed to have wanted to see a lowering of interest rates.

Mrs Thatcher lake of the rug out from under the resource.

Mrs Thatcher also appeared to downgrade the problems the UK faces on trade. January's trade figures were a freak", she said.

Friday's revision to the 1987 balance of payments figures — a ket rule? The market will be exchange rate, or does the market should be slightly more relaxed about trade than many analysts have been prepared to concede.

All of this, however, was not enough to shift the gilts market from the tradius range it has requirement projection of a balance of policy to date.

The change in policy on the exchange trate, or does the market should be slightly more relaxed about trade than many analysts have been prepared to concede.

All of this, however, was not enough to shift the gilts market from the tradius range it has requirement projection of a balance

relaxed about trade than many analysts have been prepared to concede.

All of this, however, was not enough to shift the gilts market from the trading range it has been locked into for more than two weeks. Yields on longer-dated securities find great resistance in breaking through 9.20 per cent and are not comfortable at levels above 9.30 per cent.

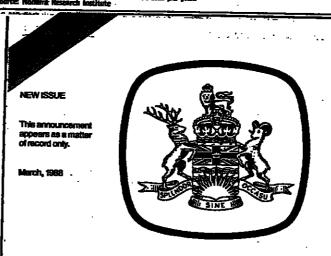
Part of the reason for the market's inability to break through either end of the trading range convincingly is the proximity of tomorrow's Budget. Last week's moves on sterling, however, also had a role to play.

When the Prime Minister, the Chancellor and the Bank of England governor sat down on Friday a week ago, the Bank had already bought about £1bn in foreign currency that day to keep sterling below DM3. Given that this had happened in a week when bad trade figures were released and when the oil price was falling, the prospect of another week — or more — of such intervention was not on.

It would not have solved anything. The sterling created for intervention would have expanded the monetary aggregates,

Mr Lawson's credibility as an economic manager is still high. Tax cuts of around £3½bn will be jugded appropriate if coupled with a public sector borouping requirement projection of a balance to a surplus. The market likes a PSBR target that looks conservative, so that too big a securities and English the prosper of Hore Govett say the "health service factor" could determine the size of the PSBR forecast — that is, for a balanced to small service factor could determine the size of the PSBR forecast — that is, for a balanced to small service factor could determine the size of the PSBR forecast — that is, for a balanced to small service factor could determine the size of the PSBR in the size of the PSBR forecast — that is, for a balanced to small surplus outcome. Such a forecast and to discount it gladly.

There is, however, a widely held feeling that the Budget is already "in the market". The Chancellor's forecasts on inflation, the current account deficit and g



Province of British Columbia

C.\$150,000,000 91/4 per cent. Bonds, Series BCEC-7, due 1993

SBCI Swiss Bank Corporation Investment banking

Algemene Bank Nederland N.V. **BNP Capital Markets Limited**

Banque Bruxelles Lambert S.A.

CIBC Capital Markets

Commerzbank Aktiengesellschaft

Deutsche Bank Capital Markets Limited

Dominion Securities Inc.

IBJ International Limited

Kredietbank International Group

McLeod Young Weir International

Merrill Lynch International & Co.

J. P. Morgan Securities Ltd.

Nomura International Limited

Union Bank of Switzerland (Securities) Limited

S. G. Warburg Securities

Wood Gundy Inc.



_17/03

Swiss Bank Corporation Investment banking

that

at the weekend it was disap-stockholder list available to the pointed its \$4.56n offer for Los British group. The BAT motion Angeles-based Farmers Group requests the Farmers board to holders should "receive the full had been rejected by the Americanter good faith negotiations values inherent in the company." had been rejected by the American company's board, but added with the British predator. that it would continue with the offer and "vigorously pursue" the the offer was announced on

BAT Industries, the British cards for the AGM. The court has tobacco-based multinational, said also ordered Farmers to make its Farmers' formal opposition to

necessary regulatory approvals.

However, it welcomed a decision by the Nevada Federal District Court on Friday, requiring as "inadequate". It added that Farmers to include a motion from various alternative options the UK group - due to be put including the feasibility of a forward at the annual stockhold-leveraged buy-out - were being ers meeting in May - in proxy explored.

Late on Friday, following the court decision, Farmers' chairman, Mr Leo Deniea, repeated the US company's belief that stock-In a prepared statement, he added: "It makes no sense to negotiate a transaction on the basis of an inadequate price."

"We are exploring a variety of ways to project and enhance the value of our stockholders' investment while allowing the company to continue to operate as ar independent entity."

Newman Tonks concedes defeat

Newman Tonks, the Midlands owned a 2.3 per cent stake — based door controls and building giving the Midlands company supplies group, yesterday concontrol of 5.4 per cent in total. Character of the control of the cont

Norman's chances of success By the final closing date – looked extremely slim when rival Sunday lunchtime – Newman hidder Hepworth Ceramic raised had recevied acceptances from its cash offer to 375p a share and holders of 692,018 shares. In addiscured a board recommendation looked extremely slim when rival tion, Newman and advisers BZW, over a fortnight ago.

Hepworth, which posted its offer document at the end of last week, already owns or has irrevocable/indicated acceptances in respect of 47.8 per cent of Hender son, and is now expected to cruise home. At Friday's closing levels, the Newman Tonks offer largely in paper - was worth inly 348p a share, compared with Hepworth's 375p in cash.

Consortium lifts OIS stake

Services, announced yesterday that it has acquired a further 1.31m shares, or an 18.4 per cent interest, in its target. Together with shares already owned, this takes its total holding to 45.93 per

Amin Al-Daniawi of Jeddan — previously stated its intention to says holders of 3 per cent of the accept. The consortium's advisshares have assented to the offer. ers, Hincorp Earl, said yesterday. This would give it a total interest that the shares were bought at of 48.92 per cent. The offer is now the cash offer price — 63p a being made under Rule 9 of the share.

THE CONSORTIUM led by oilman Mr Paul Bristol, which is
bidding for Oilfield Inspection says holders of 3 per cent of the
accept. The consortium's advis-

Takeover Code.

The offer, which has been
The bulk of the shares declared final and is opposed by
acquired late on Friday came the OIS board, values the com-On top of that, the consortium from Oates & Yates, a Manches- pany at around \$4.5m.

COMPANY NEWS IN BRIEF

AARONSON BROS has agreed tain assets of three subsidiaries to Prime Aaronson, a new company whose board includes mem-bers of the main company. Total consideration will be around £1m. The deal needs approval of

ALLIANCE TRUST is paying a ALLIANCE TRUST 1s paying a final dividend of 19.5p, on April 22, making 27.5p for the year ended January 31 1988 (25p). Gross revenue rose to £21.7m (220.5m) and earnings were 27.85p (220.5m) and earnings were 27.85p net per share.

MOSAIC INVESTMENTS said per cent 1983-88 and the 7 per cent 1987-92 will be repaid at par. Gisborne Life shares (98.7 per cent). Remainder sold in market at average 104.8p net per share.

net asset value came to 1,020.6p REED INTERNATIONAL is pro-

GENERAL ACCIDENT is buying Dee and Atkinson, estate agent with 12 offices in Yorkshire and net assets of some £90,000. Part of

posing to redeem the outstanding debenture stocks in order to remove the borrowing and other restrictions attached thereto and facilitate greater flexibility in net assets of some £90,000. Part of the undisclosed consideration 7½ per cent 1990-85 will be repaid will be met by the issue of 110,182 at £99 per cent, with accrued shares. interest; and the 6 per cent and 7 MOSAIC INVESTMENTS said per cent 1983-88 and the 7 per

UniChem bid battle continues to bubble

By Niki Talt

The bid battle between Macar-thy, a quoted healthcare com-pany, and its target, pharma-centical wholesaler UniChem, continued to bubble yesterday as the predator pointed to an independent broker's circular valuing UniChem at £64.2m -

roughly equivalent to the price Macarthy is offering. By contrast, UniChem's advisers, stockbrokers Phillips & Drew, have already suggested an updated valua-tion of around £190m in the latest defence document. This, they argue, does not even take account of any hid premium -"which would typically add. another 30 per cent to the

The tussle started last month when UniChem, a friendly society owned by 4,200 of Britain's 9,500 inde-pendent retail chemists, announced plans to come to the stock market as a plc in 1990. In the meantime, chemists would be offered shares in UniChem at heavily discounted prices. Macarthy, a rival, countered with a hid approach currently worth just over

The circular alighted on by The circular alighted on by Macarthy comes from Robert Fleming. Its analysts argue that "if UniChem was trading as a pic, we believe its prospects would be mundane." On the basis, then, of 6 per cent annual sales growth and 7.5 per cent months when they was continuous that were the sales are cent months when they was the was the was the was they was they was they was they was th per cent profits rise, they pre-dict that the shares would trade at a discount to Macarthy and the other rival, AAH.
Using a 9 times prospective
multiple on initial profit esti-

mates (ignoring any share scheme benefit), Fleming pro-duces a market valuation of 256.7m. The broker then includes some benefit from the additional business picked up since the announcement of the float - which, it estimates, might add £7.5m to the market

price-tag.
Yesterday, UniChem's chief executive, Mr Peter Dodd, said he had not seen the circular and could not comment in detail. However, he pointed to the £12m profit forecast for the current year in the light of the share scheme, adding: "The fact is that we make bigger and better profits than Macar-

David Waller on the impending THF bid for Kennedy Brookes

Catering for up-market image

ONE OF the more stinging insults hurled at Trusthouse Forte during its protracted bid

airport catering." The criticism must have hit home: the proposed acquisition of Kennedy Brookes — details of which are likely to be aumounced this morning after a weekend of negotiations between the two parties - is a very definite move

up market" for the catering side

of the world's largest hotel group. Not that Brookes' Wheelers fish restaurants or its Mario and Franco pasta chain are quite in last October's stock-market the same culinary league as the crash. Brookes made its most are incorporated into THF's central reservation system. Purchas-ambitious move to date with the Strand – but they undoubtedly acquisition of the Londonderry outclass THF's Kentucky Fried Hotel in Park Lane and the 107-Chicken outlets and the chains of the chain are quite in last October's stock-market are incorporated into THF's central reservation system. Purchas-ing costs are likely to be reduced dramatically. Chicken outlets and its chains of room Howard Hotel on East 55th Happy Esters and Little Chefs.

Brookes has enjoyed rapid, of 254m.
even spectacular, growth since
of the beginning of the year,
joining the USM in 1981. Pre-tax

Brookes had but 255 hotel rooms profits could amount to £15.5m in - by the end, it had 1,800. Hotels the current year — against a are likely to account for upwards of 70 per cent of this year's proficapitalisation has climbed from under 23m at the time of the flotation to some £170m at close of business on Friday.

Not unexpectedly, the catalyst to this growth has been acquisitions at first, chairman Mr Michael Golder — a former Eurobound than at any other stage during its

ael Golder – a former Eurobond than at any other stage during its dealer – concentrated on buying stock-market career. Brokers

The first of these was the around £90m, approximately lario and Franco pasta chain equal to shareholders funds. Fur-Mario and Franco pasta chain bought from Dalgety in November 1981 for £1m - followed in May 1982 with the £1.15m purse of a clutch of notable res- ing the Onslow Court without taurants including L'Opera in previously seeking the formal Covent Garden and Lockets, a approval of its shareholders. watering hole much favoured by For THF, the union makes emipoliticians. In 1983 came the £8m neut commercial logic. In one fell acquisition of the Wheeler's fish swoop it will acquire two restau-

Last year heralded a change of strategy: Mr Golder started buy- Regent Street, or the dining ing hotels. In June, Brookes spent £35m on the 11 strong chain of Heritage hotels, followed in August by the £19.5m purchase of the Onslow Court Hotel in

THE GROUPS COMPARED

vast combine ...which among Hoteks 21,000 rooms, including the things runs service stations on the main arterial roads and the main arterial roads are main arterial roads and the main arterial roads are main arterial roads and TRUSTHOUSE FORTE George V (Paris), Ritz (Madrid).

> Catering: Cafe Royal, Little Chef, Happy Eater, 50% Kentucky Fried Chicken (all UK) Turnover: £1.78bn

> think that net debt stands at

thermore, in the rush to expand the group incurred the disaffec-tion of City institutions by buy-

rants chains as demonstrably salubrious as its Cafe Royal in

rooms in its luxury hotels. It will be able to apply some of the Brookes formulae to its own in-

hotel catering.
On the hotel side, occupancy

Profit: £180m pre-tax; 68% fromhotels at trading level

KENNEDY BROOKES

Londonderry and Onslow Court (London), Howard (New York), Heritage chain (UK) Catering: Mario & Franco, Wheeler's, Maxim's, Café des Post House, Anchor chains Amis, Bertorelli

Turnover: £61.55m Profit: £10.4m pre-tax; 35% from

hotels at trading level financial results year to October

Street in Manhattan - for a total to retain distinctive properties such as Ghyll Manor in Sussex and the Bear in Woodstock, although other hotels in the for-mer Heritage chain may be sold in time to other operators.

The likelihood of some disposals is high Given Brookes high level of indebtedness, THF will effectively be paying £90m more than the £172m represented by the likely consideration of 400p a share. That works out at a pro- be resumed in May.

The four-star Howard will

expand THF's presence in New York, where it owns the de luxe Plaza Athenea. Of Brookes' pro-vincial UK hotels, THF is likely

1987

Kennedy Brookes

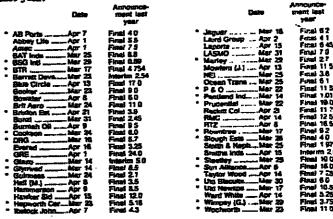
THF share price

spective multiple of over 22 assuming the company makes \$15.5m in the current year. Without disposals, earnings dilution will be inevitable.

Although it is understood that THF has the support of shareholders with some 20 per cent of the equity, the appearance of another bidder cannot be ruled out despite the assurances of the board that they will not seek a white night. However, potential bidders such as Mecca or Brent Walker are absorbing recent acquisitions of their own and may be deterred by Brookes debt. Meanwhile, THF is not likely to forsake its ambitions for an even more up-market image. The courtroom battle for a crucial bloc of shares in the Savoy will

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus ') have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."



U.S.\$100,000,000 Guaranteed Floating Rate Notes due 1994 Citicorp Overseas Finance

Notice is hereby given that the Rate of interest has been fixed at 7.125% and that the interest payable on the relevant interest Payment Date, June 14, 1988, against Coupon No. 37 in respect of US\$1,000 nominal of the Notes will be US\$18.21.

March 14, 7988, Landon By: Cifibank, N.A. (CSSI Dept.), Agent Bank

Hanson and UB silent on Ross Young deal

Both Hanson, the British congiomerate, and food group United Biscuits yesterday declined to comment on increasing specula-been suggested as a possible purtion that a deal over the Ross Young frozen foods business is

Ross Young was acquired by Hanson through its successful takeover of the imperial Group in 1986 – a two-cornered battle, with United Biscuits the rival suitor. Gossip that United Biscuits was negotiating to purchase the business started to circulate ome months ago.

With UB's results due on

KIO keeps options open

The Kuwait Investment Office yesterday opened up the possibil-ity that a self-imposed 22.5 per ry that a self-imposed 225 per cent limit on its British Petro-leum stake would not necessarily be binding in the future. The KIO's deputy chairman,

mr rause salar, conceed in at television interview that the limit might be revised at a later date. "If the situation changes, obviously a prudent investor must have an open mind," he said. "One cannot make judgements on the future on make judgements on the future on make judgements. on the future on unknown mat-

ters."
The Kuwaitis raised their holding in the UK oil group to 21.28 per cent on Friday, but suggested that they would be happy not to exceed 22.5 per cent and had no immediate plans to seek boardroom representation. Under Takeover Panel rules, the KIO is free to go to 29.9 per cent without triggering a full bid.

NEDLIBRA FINANCE B.V. US\$25,000,000 Guaranteed Floating Rate Notes due 1993 basis by LIBRA BANK PLC

For the three months 14th March, 1988 to 14th June, 1988 the Notes annum and the coupon amount per US\$100,000 will be US\$1,820.83.

been suggested as a possible pur-chase price. **FT Share Service** Corporation N.V. corated with Smited Solutily in the Nederslands Antifest Unconditionally greatest and by CITICORPO

The following securities were alided 'to the Share'Information Service in Saturday's edition: Aukett Associates (Section: Buildings). Hatfield Estates (Buildings). in Shops (Drapery & Stores). Verson International (Engi-

Waverley Mining Finance

CHARLES CHURCH

CHARLES CHURCH DEVELOPMENTS pic

£60,000,000 **Multiple Option Facility**

COUNTY NATWEST

Underwriting Banks

National Westminster Bank PLC The Royal Bank of Scotland PLC Kansallis Banking Group Société Générale, London Branch Yorkshire Bank PLC S.F.E. Bank Limited

Additional Tender Panel Members

Banco di Roma Credit Suisse

Hill Samuel & Co. Limited

Barclays Bank PLC

Dresdner Bank Aktiengesellschaft Midland Bank plc

Pacility Agent NatWest Investment Bank Limited

& The NarWest Investment Bank Group

90.53 90.68 90.53 90.59 90.24 93.32 83.73 127.4 49.18 97.12 97.11 97.15 96.80 96.72 99.12 90.23 105.4 50.53 1472.3 1460.1 1457.7 1462.8 1478.7 1926.2 1232.0 1926.2
 Ordinary
 1449.7
 1472.3
 1490.1
 1420.7
 1490.0
 1440.6
 1460.2
 1232.07
 1926.2
 49.4

 Gold Miles
 248.6
 249.7
 248.0
 242.2
 242.5
 239.7
 497.5
 234.0
 734.7
 43.5

 FT-Act All Share
 930.11
 940.18
 932.21
 931.17
 932.91
 999.34
 1236.5
 784.61
 1238.57
 61.92

 FT-SE 100
 1811.6
 1834.6
 1818.2
 1834.5
 1833.3
 1834.5
 2443.4
 1565.2
 2443.4
 966.9

Impressive growth saw total assets increase by 16%, the highest growth rate by a 'top 10' building society for the year ended 31st December 1987. Mortgage advances exceeded £1 billion for the second year in succession, despite increased competition for mortgage business. The Cheltenham & Gloucester remains the most cost efficient 'top 10' building society, with management expenses of just 74p per £100 of assets. Cheltenham & Gloucester Building Society

Chief Office: Cheltenham House, Clarence Street, Cheltenham, Gloucestershire, GL50 3JR. Telephone: (0242) 36161.

Pre-tax profits for the year 1987 increased by 35% to a record £60.7 million.

Hospital Corporation of America

Just what the doctor ordered

James Buchan on the radical surgery that saved the US group after its lifeblood was cut off

TOM FRIST thinks he has got it right at last with North America's largest hospital company.

After five years of scrabbling for patients, vain diversification and fighting off takeover, Tommy Prist found a solution for Hospital Corporation of America Straight out of his medical training. "It was time for radical surgery," he says. Frist, who once and fighting off takeover, Tommy Frist found a solution for Hospi-tal Corporation of America straight out of his medical train-ing. "It was time for radical sur-gery," he says. Frist, who once

gery," he says. Frist, who once talked of turning Hospital Corporation into a \$25bn company selling everything from retorts to health insurance, says: "Size is no asset in this industry."

Showing a ruthlessness that belies his soft voice and sweet-Southern manners, Frist, 48, last year sold off 104 of his less profitable hospitals, cut \$52m and 300 people out of his corporate overhead, abolished a costly divisional sional management system and reduced the capital employed in the business by paying back debt and buying in stock.

Friet's surgery at Hospital Cor-poration is the most sweeping answer yet to the turnoil in US health care caused by cuts in Federal government and private spending. Since 1883, when Congress led an attack on spiralling medical costs by abolishing cost-plus treatment in its Medicare programme for elderly people, an expensive, high-quality industry has been turned upside down by competition for patients. Hospitals, which consume 40

2 DIVIDENDS

URCH

graph of the state of

Hospitals, which consume 40 per cent of medical spending, have been hardest hit and dozens of them, public and private, have gone bust or closed.

Other hospital management companies, such as Humana, have been bewildered by the changes. But it is Hospital Corpo-ration, the market leader, which Wall Street and the medical pro-

says. "Why should there be 7,000 independent hospital communies, like a cottage industry?"

like a cottage industry?"

Frist's opportunity came in 1965 when the then President,
Lyndon Johnson architect of the Great Society, signed the Medicare bill providing free medical treatment to people over 65.

Because Medicare was a cost-plus payment system, it created a treamendous neutron ated a tremendous pent-up demand: for more hospitals, higher technology, more infrastructure," he says.



Wall Street and the medicat profession are watching.

At stake is not much less than the future of for-profit health care in the US. If Hospital Corporation, which is father in 1968, had two advantages in exploiting the new market. From its base in Nashville, the argument goes, then American was a well known physician, Hospital Corporation could fan out into a New South swelled with refusees from the rust belt and a

American capital. If not, US physicians must prepare to meet their bugbears: a national insurance system or, horror of horrors, socialised medicine on the British pattern.

Frist knows he has his work cut out. Hospital Corporation's stock, at \$29, is only a fraction above the break-up value of its hospitals. The risk of takeover is still there.

Hospital Corporation, like the says. The company could build

tion earned profits of \$243.2m on revenues of \$4.06bn.

The group was operating 391 hospitals in the US, as many as the Federal Government. A valuable contract to manage the royal hospital in Riyadh, Saudi Arabia, provided a welter of cash. Rather than repatriate the money and pay US tax. Hospital Corporation hought hospitals in the UK, Latin America and Australia. The company was also managing hospitals for charitable organisations and religious orders.

Hospital Corporation had every as sincess.

"As industry leader, we had the time to go through a period of trial and error." Frist says now. "We were careful not to bet the store. By 1987, it became clear to me who the winners and the losers would be."

The biggest loser was the idea of the "supermed", the one stop medical shop services or an articular basis. "We saw that health care would always be a local-market product, with the

me who the winners and the losers would be."

The biggest loser was the idea
of the "supermed", the one-stop
medical shop serving corporations, insurers and Washington
on a national basis. "We saw that
health care would always be a
local-market product, with the
decisions made by a patient and
physician, not by some large
insurer 1,000 miles away. Our
size was not an advantage in a Hospital Corporation had every sort of corporate plaything, from a television station to a \$2m-ayear Washington office to a vast data-processing centre - "like an aritine reservation system" – that would provide the arteries of the integrated "supermed" which was going to dominate US health

size was not an advantage in a local market. Frequently, it was

slowing down our decision-mak-

ing," he says.

The next was the company's

cost base. According to Frist, there are limits to how far you can cut costs. "You get to a point

where the consumer becomes dis-satisfied, especially if you are

cutting loss leaders like research. I cut back some expenses at the

corporate level in 1986, but it was

just a few millions of dollars. There were so many people in senior management who had

established pet projects, like the Washington office."

Meanwhile, the arbitrageurs began to sniff takeover action. In February of last year, Frist

decided on surgery. The strategy, which he devised along with

The company bought into medical supply, nursing homes and psychiatric care and was deeply in debt. But what did that matter in a cost-plus environment? "It was better even than defence contracting," Frist says now. The sky was the limit, until the sky

In 1963, Congress replaced the cost-plus Medicare payment system with what amounted to fixed prices. The Federal Government would pay only so much for a broken ankle or a coronary by-pass and if the patient suf-fered complications, then the hos-pital had to shoulder the excess along with its bad debts and

Hospital Corporation's wards emptied as corporations and pri-vate insurers fought to cut their costs by prodding people towards out-patient treatment. The company's average occupancy tumbled from the high-70s per cent to below 50 per cent, and revenues, profits and stock prices followed. Frist lost many illusions. The warrants of the new company, flow in interest payments.

Sold. An unsuccessful excursion into insurance, which was designed to capture patients for the hospitals but merely alientated bigger insurers, will also be sold, Frist says.

For the moment, the company

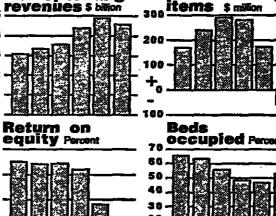
took \$460n in preferred stock and half of HealthTrust's annual cash flow in interest payments.

But Hospital Corporation has a way new.

And the last thing Frist needed winner. In one bound, it has gift to HealthTrust's 23,000 its remaining 82 US hospitals (to ate more cash than it uses for the because of regulations surrounding a new issue of debt securities.

The Employee Stock Ownership high-margin psychiatric hospitals.

For the moment, the company



which he devised along with Roger Mick, his finance man, is ruthless and elegant. By September, the 104 smaller hospitals were packaged up and sold to their employees led by Clayton McWhorter, Hospital Corporation's former president.

Hospital Corporation received the break. The hospitals are mostly in rural areas hard-hit \$1.64bn in cash with which to shrink its capital employed by cutting \$300m in debt and buying \$1.7bn pile of loans and junk in 15 per cent of its stock. It also bonds is sure to consume over took \$460m in preferred stock and half of HealthTrust's annual cash warrants of the new company, flow in interest payments.

1982 83 84 85 86 87

Net operating

warrants of the new company, flow in interest payments.

Howarran as HealthTrust.

But Hospital Corporation has a

occupied Percent

Income before extraordinary

division, which comprises 30 hos-pitals, could also provide new opportunities — especially if pri-vate medicine advances in the

1982 83 84 85 86 87

Above all, Frist has bought out the arbs who were threatening to take away his company. The price was high. The stock-market crash left Hospital Corporation offering a minimum of \$47 for shares priced at \$32. "We had a commitment out there," Frist

UK Pay scales

Global comparability - the downside

BY MICHAEL SKAPINKER

Lord Hanson told Hanson share-holders that he did not think the industrial conglomerate's executives were earning enough.

"We are strong believers in financial incentives for our man-agement," he said. "We have sought and accepted independent professional advice to introduce a new incentive plan for those responsible for your company's outstanding growth."

A year later, Lord Hanson told his shareholders that the new incentive plan was in place. Senior UK executives would now be rewarded according to "global pay rates". The impact of global rates on Lord Hanson's own pay was fairly dramatic. His emoluments increased from £327,000 to £1,263,000.

A report published last week by Charterhouse, the merchant banking and financial services group, said this made him the third highest paid executive in Britain, Only Christopher Heath, managing director of Baring Securities (£2.5m) and Sir Ralph Halpern, chairman of the Burton

Group (£1,359,000) earned more.
Tony Vernon-Harcourt, the author of the Charterhouse study, criticised Hanson's move.
"We find it difficult to accept that the concept of global pay should be widely adopted in UK-based companies," he said. "Whilst a minority of UK-based executives may resent the better terms offered to chief executives of some of their major overseas subthe UK-based executive should be paid in line with posts of similar complexity in other companies based in the UK."

Martin Taylor, a Hanson director, argues, however, that his is not just a UK company. "We've got a business with 70,000 employees in the States and 50,000 here. The chairman spends six months of the year in Amer-ica."

Philip Burnford of Hay Management Consultants adds that interest in global pay rates is not confined to Hanson. "The board of other major multinational companies, particularly those that have the majority of their assets outside the UK are beginning to look at it too," he says. "There's no doubt that there is a move in this direction." British oil and chemical com-

IN HIS 1986 chairman's report, purely UK concerns simply because they happen to be head-quartered in London rather than quartered in London rather than Frankfurt or Pittsburgh," he says. "It's not as if their management is less efficient or productive. It's almost inevitable that we are going to see a growing equalisation of salaries."

At the moment, he says, UK multinationals face several difficulties as a result of the disparity in pay between Britain and other developed countries.

developed countries.

The best British executives are The best Kritish executives are often tempted to join foreigh companies because of the higher salaries offered abroad. "British managers are particularly vulnerable because they are both English-speaking and European. They could be tempted either way: to Europe or America,

Burnford says.
When companies send British executives to work in their own foreign subsidiaries, with an increase in pay, it can be difficult to persuade them to come home. Problems can also arise when UK multinationals decide to give one of their promising foreign managers a chance to work in Britain for a few years.

Interchangeable

"If you're talking about bringing someone from a German or French or American subsidiary, you're probably talking about an employment cost that's 100 per cent more than employing someone locally," Burnford says. He points out that there is a

precedent for the application of global pay rates to Britain. "Peo-ple in the City of London saw themselves as totally inter-changeable with people in New York," and were rewarded

accordingly.
When Black Monday came, of course, many of those same high-ly-paid employees got a taste of the abrupt way in which Ameri-

cans are often fired.

Might there not be some hidden disadvantages to global pay? If British managers are to receive American salaries, should they not also be prepared to accept the shorter holidays and lower job security that their US counterparts have? Martin Taylor argues that Han-

son's senior executives already do. "Nobody at the centre of Hanpanies which operate internationson gets more than four weeks ally can no longer be regarded as holiday a year," he says.



33. Liberty Life Association of Africa Limited

and the Brookle of Sand-Africa - Marches \$702798564

A. SUMMARISED GROUP BALANCE SHEET

"The percentage increases achieved overall by Liberty Life in earnings and dividends per share in 1987 represent its best performance for the past twelve years" - Donald Gordon (Chairman)

Preliminary results and declaration of dividends for the year ended 31 December 1987

(in millions of rand)

	, Rm	
Ordinary and preferred ordinary share capital		• • • • • • • • • • • • • • • • • • • •
and share premium	459,3	459,1
Preference share capital and share premium	307,5	85,4
Non-distributable reserves (Note 2)	644,4	769,
Distributable reserves	183,3	.76,:
Interests of shareholders of Liberty Life		4
Association of Africa Limited Interests of minority shareholders in	1 514,5	1 390.1
entriciaries	417,5	385,.
Total capital and reserves employed	1 932,0	1 775,4
Long term liabilities	357,1	219.4
Life funds	8 859,9	5 458,9
- Actuarial habilities under unmatured policies	7677,9	5 015.
_ Investment sumiuses, development,		l I
 Investment surpluses, development, stabilisation and other reserves 	1 182,0	443,6
_ Investment sumiuses, development,	1 182,0	
 Investment surpluses, development, stabilisation and other reserves 		
_ Investment sumiuses, development,		7 453,
Investment surpluses, development, stabilisation and other reserves Represented by investments	11 149,0	7 453. 7 272.4
Investment surpluses, development, stabilisation and other reserves Represented by investments Community public utility and municipal stocks	11 149,0	7 453, 7 272,4 1 584,4 268,
- Investment surpluses, development, stabilisation and other reserves Represented by Investments Government, public utility and municipal stocks Debentures, montages and loans	11 149,0 10 856,2 2 2451,5	7 453, 7 272, 1 584, 268,
Investment surpluses, development, stabilisation and other reserves Represented by investments Government, public utility and municipal stocks Debentures, mongages and loans Freehold properties and leasebacks	10 856,2 10 856,2 2 451,5 394,4	7 453, 7 272,0 1 584, 268, 1 364,0
Investment surpluses, development, stabilisation and other reserves Represented by investments Government, public utility and municipal stocks Debentures, mongages and loans Freehold properties and leasebacks	10 856,2 10 856,2 2651,5 394,4 1 739,9 5 692,5	7 453, 7 272. 1 584. 268, 1 364, 3 662,
- Investment surpluses, development, stabilisation and other reserves Represented by investments Government, public utility and municipal stocks Debentures, mongages and loans Freehold properties and leasebacks	10 856,2 10 856,2 2 2651,5 394,4 1 739,9	7 453. 7 272. 1 584. 268. 1 364. 3 662. 394.
Investment surpluses, development, stabilisation and other reserves Represented by investments Government, public utility and municipal stocks Debentures, mongages and loans Freehold properties and leasebacks Shares and mutual fund unds Deposits with imanical mutuations and money market securities	17 149,0 10 856,2 2 651,5 394,4 1 739,9 5 692,5 377,9	7 453. 7 272. 1 584. 268. 1 364. 3 662. 394.
Investment surpluses, development, stabilisation and other reserves Represented by investments Government, public utility and municipal stocks Debentures, mongages and loans Freehold properties and leasebacks Shares and mutual fund units Deposits with linancial metitutions and money	10 856,2 10 856,2 2 651,5 394,4 1 739,9 5 692,5 377,9	7 453. 7 272. 1 584. 268. 1 364. 3 662. 394.
Investment surpluses, development, stabilisation and other reserves Represented by investments Government, public utility and municipal stocks Debentures, mongages and loans Freehold properties and leasebacks Shares and mutual tund units Deposits with innancial multiusions and money market securities Fixed assets Current assets	17 149,0 10 856,2 2651,5 394,4 1 739,9 5692,5 377,9 48,8 481,2 11 386,2	7 453. 7 272. 1 584. 268. 1 364. 3 662. 394. 40. 324. 7,637.4
- Investment surpluses, development, stabilisation and other reserves Represented by investments Government, public utility and municipal stocks Debentures, mongages and loans Freehold properties and leasebacks Shares and mutual fund unds Deposits with intrancial metitutions and money market securities.	11 149,0 10 856,2 2651,5 394,4 1 739,9 5 692,5 377,9 48,8 481,2	7 453, 7 272, 1 584, 268, 1 364, 3 662, 394, 40, 324,

t"Trudential")
The scheme of arrangement whereby Prudential became a wholly owned subsidiary of Liberty Life with effect from 1 lanuary 1987 was sanctioned by the Supreme Cuart of South Airca as March 1987. In terms of the scheme of arrangement, Liberty Life issued 1 609 461 new conventible redeemable non-cumulative presence shares – Series G of R1 each at an usure price of R140 per share to former shareholders of Prudential Accordingly the results and financial position of Prudential have been included in the financial statements for the year ended 31 December 1987 for the liest time.

Non-distributable reserves have been reduced in 1987 by R265.6 million, representing the premium aroung on the acquisition of the equity of Prudential being the excess of the consideration paid over net assets acquired. The reduction in shareholders' interests is compensated in 1987 mainly by the share being the excess of the consideration pair over reclassive and inhareholders' interests as compensated in 1987 mainth by the permission around a further major upful menanting from the result of the convertible preference shares to Prode tomer shareholders and a further major upful menanting from the resultant Liberts. Like's orishore insestments on the Transhikantic Holdings Caroup accounts for approximately 50% of the shareholders' net equity at 31 Deciders.

outh African transfer sec Central Regulars Limited 4th Floor, 154 Market Street

B. SUMMARISED GROUP INCO	ISED GROUP INCOME STATEMENT		ns of rand
	1987 Res	1986 Rm	change
Net premium income and armity considerations Net income from investments and	1 423,4	932,2	+ 52,7
Snugs, income.	795,5	506,1	+ 57,2
Total income	2218,9	1 438,3	+ 54,3
Net taxed surplus Dividends on preference shares	123,1 (15,3)	90, 1 (7,5)	+ 36,6 +104,0
Net taxed surplus attributable to ordinary and preferred ordinary shareholders	167,8	82,6	+ 30,5
Number of ordinary and preferred ordinary shares in issue (000%) Weighted number of shares on	17 513	17398	
which net taxed surplus per share is based (000's) Net taxed surplus per share	17 428 618,3 cents	16 521 500.6 cents	+ 23,
Dividends per ordinary share — Interim (declared 20 August			·
1987) -Final ideclared 9 March 1988)	188,0 cents 260,0 cents	150,0 cents 210,0 cents	+ 20,0 + 23,8
Total	440,0 cents	360,0 cents	+ 22,
C. NEW BUSINESS PREMIUM IN	COME		•
Annualised recurring premium income	177A	151,8	+ 16.9
Single premiums and annuity considerations	627,2	401,3	+ 56,3

Total oew business pres 553,1 + 45,5 D. PUBLICATION DATES Other than matters that materially affect the company's financial statements as indicated herein, it is not the company's practice to comment in detail on the preliminary results as the group chairman's statement will be published on 11 March 1988 and the annual report for 1987 will be posted

E. DECLARATION OF FINAL DIVIDENOS FOR THE YEAR ENDED Notice is hereby given that the following final dividends have been declared in respect of the year ended 31 December 1987 payable to shareholders registered in the books of the company at the close of business

on Friday, 25 March 1988. 260 cents Protested ordinary dividend No 4
Convertible preference – Series G dividend No 2

The abovementioned dividends have been declared in the currency of the Republic of South Africa and Cheques in payment thereof will be posted from the offices of the South African and United Kingdom transfer es on or about 15 April 1988. Cheques in respect of dividends y the United Kingdom transfer secretaries will be drawn in United issued by the United Kingdom transfer secretaries will be drawn in Unit Kingdom currency equivalent on 8 April 1988. Non-resident shareholde tax at the rate of 15% will be deducted from dividends where applicable.

D Cordon (Chairman)
P D Wharton-Hood (joint Managing Director) M Winterton (Joint Managing Director)

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- who have been struck down by cruel blows of fate they could

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0 5.5 +2 6.6 +7 2.7 +5 26.6 4.4 31.8 3.4 9.5 4.2 7.0 6.6 48.1 Securities designated CSE) and CUSAN are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMISRA

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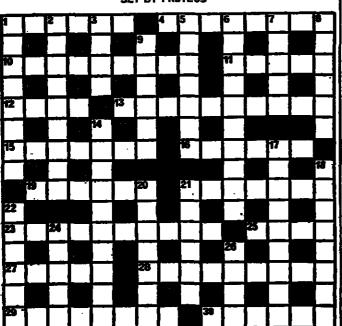
biggest companies. The main list looks at all Dublicly quoted European companies and ranks the 500 biggest by market tapitalisation, taken as an average for the nonth of June 1987 and translated into US dollars. A second list ranks the top 500 Impanies on the UK stockmarket-by far the biggest in Europe.

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- ACROSS

 1 Gaudy vehicle to carry remains (5)
 4 Traveller turning to police of necessity (8)
 10 He does not believe in government chief in guise of saint (9)
 11 Follow letter to girl....(5)
 12long delayed with some chocolates (4)
 13 Titillating entertainment put over by R. Cleland? (5-6)
 15 It's near becoming a fatty acid (7) ACROSS
 vehicle to carry

- 16 Look in a certain direction (6)
 16 Look in a certain direction (6)
 19 Train horses? (6)
 21 Return game in which you formarly went wrong (7)
 23 Mum or Dad in foreign play it would seem (10)

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- (4)
 27 A tax on race-track (5)
 28 Signal soldiers find easy to pick up? (4.5)
 29 Pole attending arena for box-

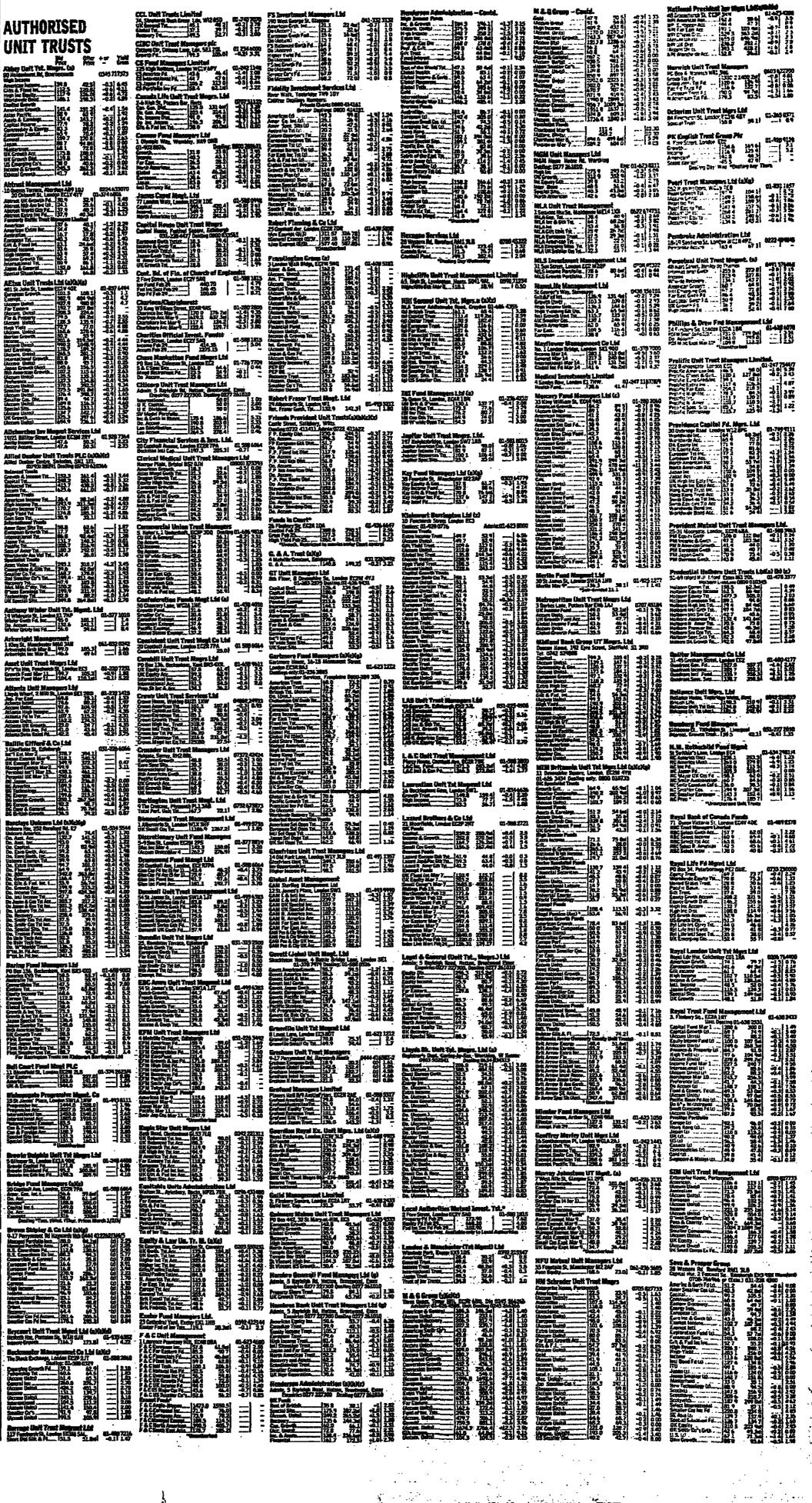
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 30 Looked to see what cricket-ball did? (6)
- DOWN

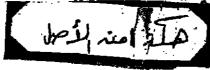
 1 Brave nobleman included in heraldic band (8)
- 2 Meent perhaps to go round some flat (9) 3 Wine put in pawn (4) 5 Girl archer in see-change (7) 6 Stops to drink in hunting, rac-ing, etc. (5,5) 7 Part-timer is encouraged to have got on (5)

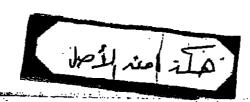
- 7 Part-timer is encouraged to have got on (5)
 8 Team number (6)
 9 Writer geting on to become well known judge (6)
 14 Judge turning traitor after bar reorganisation (10)
 17 Flowerless plant descried in ancient alphabet on underground cell (9)
 18 Referred to in public notice by journalist (8)

- 20 Caivinist (8)
 20 Caivinist providing information about part of church (7)
 21 Expression of grief about railway remuneration (5)
 22 They are spoken of with uneasiness (6)
 24 Right to put out type of purgative drug (5)
 26 Conservative montanan (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday March 26.







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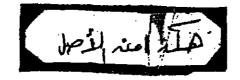
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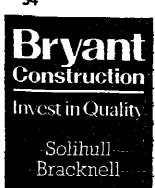
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City Gate scheme

JOHN LAING CONSTRUCTION has started work on a £9.4m contract at City Gate, Southwark Bridge. The order has been awarded by Brixton Estate and involves construction of an office on an existing basement, two industrial buildings and external works. Completion is scheduled for the end of the year.

Town hall extension

Crawley Borough Council has awarded JAMES LONGLEY & CO an £8m contract for the design and construction of a town hall extension and multi-storey car park. Work is expected to start next month, with completion scheduled for the end of next

year.
The 45,000 sq ft scheme fronting Exchange Road, Crawley, comprises an L-shaped building on four floors which will form an open courtyard together with the existing six and two-storey accommodation. Included is a six-storey car park providing 550

Roadworks for **Fitzpatrick**

Contracts worth £4.3m have been awarded to FITZPATRICK & SON (CONTRACTORS). The first worth £2.6m, from the Hertfordshire County Council, is a 17-week maintenance contract for the M25 London orbital motorway, Potters Bar to A10 - junction 24-25 section. The works will include the replacement of crash barriers, lighting cables and assoriated drainage works.

Road widening works in the Royal Docks is the basis of the second contract, awarded by the London Borough of Newham. The contract, worth £1.7m involves reconstruction and widening of around 800 metres of the North Woolwich Road in Silvertown, along with associated drainage and accommodation works.

Upgrading Liverpool Street

Three contracts have been form alterations and extensions, awarded to the P & O Group communication of trading units and pany BOVIS CONSTRUCTION to provide construction management services for works totalling and walkways, and construction mainly Victorian building early in May. The ground and first British Rail's Liverpool Street and Circle Line stations.

When a multiple and commentations and extensions, tory) at Ransomes Dock in Battersea, south west London.

Work is due to start on the mainly Victorian building early in May. The ground and first floors will be converted into 22,500 sq ft of office and commentations.

During the next two years Bovis Construction will be access to all platforms from new storeys together with a new sixth involved in contracts for the rebuilding of the station and for ensuring this work takes place without interruption to rail and underground interchanges.

The remaining four spaces, the remaining four storeys together with a new sixth storeys together London Underground services. Other associated works include

the construction of a five-storey office block, fit out of a new Post Office and British Rail engineers' facilities within the station, plat-

CONSTRUCTION CONTRACTS

Basis on the leavest purposed and Circle Line stations.

Station in the City of London.

When completed a single spacial space and 6,500 sq ft of retail puring the next two years clous concourse will provide easy space. The remaining four and underground interchanges.

Bovis Construction has also will be constructed along the been awarded a £3.5m contract perimeter of Ransomes Dock. A by Merivale Moore and Ransomes parking area will be provided and Dock Group to refurbish a river- extensive landscaping will be side warehouse (formerly the undertaken prior to completion Bishops Move furniture deposi- in September 1969.

Docklands residential development

The Bishop's Stortford-based listed building on the site – the room flats and eight one-bedroom ELLIOTT GROUP has won a "Platehouse" – is to be conunits: "Beacon", a four-storey contract to build Burrell's verted to a leisure complex with structure built around a listed Wharf. This is the second project which Elliott is building for the developers, Kentish Homes, in Docklands. The luxury residential development "Cascades" is just up the road.

Burrell's Wharf is a mixed development. On the residential side, the apartments will be both new-build and refurbished. The

a swimming pool, sauna, and a octagonal chimney, with 31 two-gymnasium. The scheme also bedroom flats and six one-bed-includes shops, craft studios and roomed flats. "Wheelhouse" and

The development will take two years to complete. The new-build structures will include "Port House" with 11 two-hedrons. House" with 11 two-bedroom style apartments with either apartments and a roof terrace; patio, terrace or balcony. Work "Forge", containing 38 two-bed on site will begin in April.

roomed flats. "Wheelhouse" and "Bridge" will be two new-build

Spread of work for Glenlion Group

THE GLENLION GROUP has Wickford for Basildon District accommodation at Hersham to secured contracts in London and Council; 27 flats with warden's provide 53 refurbished flats and the south east worth over £21m. house for Luton Borough Council two warden's majsonettes worth the south east worth over £21m. The largest is for a 48-unit (£975,000); and a 33-unit sheltered £1.5m; and at West Molesey 23 £2.8m sheltered scheme for the block at Bethnal Green for Barrefurbished flats and a new-build frail elderly on behalf of Woking ratt Urban Construction (East extension containing 13 flats val-

London) (2950,000).

ued at £1.3m.
The rest of the orders placed

Other sheltered schemes Two schemes for Elmbridge
The rest of the orders placed include a £1.7m development of Borough Council include extension with the group covers work on 43 flats and two bungalows at sive remodelling of aged persons housing, schools and offices.

City of Leeds office project

selected as the Department of further 113 weeks. £6m, and Nuttall will maintain sections of the M56. M61. M62 and sewer

has started work on a £2.6m con- ft of office accommodation. All will be of structural steel, suptract for Helical Properties to elevations will be brick clad with ported by concrete shear walls, construct a seven-storey office cherry red coloured aluminium. An interesting visual feature of development on an island site in windows and curtain walling, the development will be two hex-the centre of the City or Leeds. The roof will be finished in slate agonal towers rising the full The development, West Gate and supported on timber and height of the building

Maintaining Manchester motorways

? Sturgis

CHELSEA - Exceptional 1st & 2nd fl maisomeths finished to a v high standard close is Slotne Square. 2 bed : for ditte race; 2 beth : NPDSest m. af inschinie : couth facing roof ter. E475 p.w. Long Let.

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Transport contractor for the latest Stage of the Manchester company include creation of a reconstruction of Ordnance motorway term maintenance pedestrian precinct in the centre Wharf for British Gas, worth work. The contract is worth over of Dover; and the first stage of £1.1m. A day training centre the Portland railway gravity being built in Parkstone for Dor-sewer. being built in Parkstone for Dor-set County Council is valued at Further orders include removal £1.2m.

HIGGS AND HILL NORTHERN Point, will yield around 56,000sq steel. The frame of the building

RDMUND NUITALL has been the M63, M66, M67 and M602 for a of underground obstructions in the London Bridge City phase 2

DIARY DATES

Trade Fairs and Exhibitions: UK

Fair - CYCLE (01- 390 2211)

Fashion Fabrez (01-385 1200)

Antiques and Collectors Fair (01-

London International Book Fair

Scottish International Food &

Drink Sales Equipment Exhib-

Park Lane Hotel, London W1

Grosvenor House, London W1

The Hotel Russell, London

Financial Times Conferences: Technology in the international

securities markets (01- 925 2323)

International Bulk Journal: Bulk-

London Marriott Hotel

Park Lane Hotel, London W1

Hotel Inter-Continental, W1

Alexandra Palace, London

Materials Testing Exhibition

March 21-24

March 23-25

March 27

883 7051)

March 28-30

(01- 940 6065)

March 28-31

March 21-25

Olympia

Olympia

Dally Mail Ideal Home Exhibition (01-222 9341) (until April 4) Earis Court

(07072 75641) British Footwear Fair (01-739 March 22-24 2071) (until March 15) NEC, Birmingham ing Exhibition (01-647 1001) March 15-26

Antiques Fair (04447 2514 Old Town Hall, Cheisea March 15-17 London Food Exhibition (0:486 1951)

Wembley Conference Centre March 16-19 European Technology & Innovation Oppriumities - EUROTECH SCOTLAND Scottish Exhibition Centre,

March 18-20 Midlands Franchise & Business Opportunity Exhibition (0202

NEC.Birmingham March 20-22

tions (031-225 5486) Scottish Exhibition Centre, International Cycle & Leisure

Overseas Exhibitions

International Spring Fair (01-491 International Gift, Jewellery & 8552) (until March 19) Leipzig (Taipei(02)725 1111)

March 20-24 Agriculture, Irrigation & Agri-In-dustry Exhibition — SAUDI Anglo-Jordanian Trade Fair (01-AGRICULTURE (01-486 1951) 409 0766)

Riyadh **Business and Management Conferences**

March 24

Research: Compliance with the March 15 Electronic Publishing Services: capital adequacy regulations (Evaluating investment and acqui- 01-434 1017) sition opportunities in the infor-March 21-22 mation industries (01-490 1185) Eurmoney: Futures and options (The City Conference Centre, 01-236 3288)

Institute of Directors: Retirement outdated concept (01-839 The Electricity Consumers' Council: Privatising electricity – a chance for change? an outdated concept (01-839

March 15-16 Frost & Sullivan's 14th semian nual conference on political risk March 24-25 (01-730 3438) March 24-25 inn on the Park, London W1

March 16 Eurofi/Butterworths: Government Finance for Industry - March 24-25

ment Finance for Industry Worldwide (0222 30969)

Queen Kiizabeth II Conference
Centre, London
March 16
Institute of Directors: Corporate
identity, culture and communica
March 24-25
DRI Europe: International economic outlook conference - 1988/
90 The years of living dangerously, world imbalances, currencies and equities (01-222 9571)

Hyatt Regency Hotel, Brussels identity, culture and communica-tion - does your company identity

ship '88 conference - what really lies ahead? (0306 887438) March 17 D.C.Gardner: Short termism in

work for you? (01- 839 1233) 116 Pail Mall, London SW1

D.C.Gardner: Short least 7962)
the stock markets (01-283 7962)
The Economist: Doing business
with the new Japan (01-639 7000)
The London W1-Institute for International Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes in the details published

INVITATION

TENDER

TO



operation of the following London bus routes. They the London Regional Transport network.

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188 GREENWICH - EUSTON

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DATE: II March 1988

PARLIAMENTARY

TODAY Commons: Housing (Scotland) Bill, remaining stages. Consideration of Lords amendments to Social Security Bill.

Lords: Consolidated Fund bill. NEC, Birmingham 2nd reading. Employment Bill, committee. Electronic Printing and Publish-Matrimonial Proceedings Bill.

committee. ment), second reading.
Duchy of Lancaster Bill, second reading.

accounts, subject: Dockyards min Bathurst, chief of fleet support, MoD. (room 16, 4.45 pm).

TOMORROW Commons: The Budget. Opposed private business after 7 pm. Lords: Licensing Bill, committee. Motions on Financial Services Act orders.

Select committee: London Docklands Railway (Beckton). (Room 5, 10.30 am). WEDNESDAY Commons: Continuation of Bud-

recruitment process covering the security services and contracts of Stationery Spring Show vilence.

British Vita Carsellis fine. Chyprove Devideon Peerce Group Edinburgh Fund Manage Pister (James)

G.T. Japan Inv. Tat. 0.4p Honoveril Inc. 52.5cts.

10.00

Pister (James) Glynwed Intl. Hibernian Group

WC1

(Amendment) Bill, report. Select committees: Trade and Industry, subject: Petrol retailing. Witnesses: Petrol Retailers Association, Mr Eric Dunkerley (Room 15, 10.15 am.) Defence, subject: Royal Navy surface fleet. Royal Fleet Auxiliary support.

Witness: MoD. (Room 16. 11 am.) Energy, subject: The structure, Foreign Marriage, (Amend- regulation and economic consequence of electricity privatisation. Witnesses: Electricity Con-Association sumers onn reading.

Select committee: Public representatives. (Room 8, 11 am.)

accounts, subject: Dockyards Employment, subject: Urban commercial management. Wit- development corporations. Witnesses: Vice-Admiral Str Benja-nesses: Mr J. Dickinson, Rosehaugh Stanhope Developments.

(Room 15, 4.15 pm.) Social Services, subject: Perinatal and infant mortality. Witness: DHSS. (Room 6, 4.15 pm.) London Docklands Railway (Beckton). (Room 5 10.30 am.)

THURSDAY Commons: Continuation of Budget debate. Lords: Matrimonial Proceedings

Transfers Bill, 3rd Reading. Multilateral Investment Guarget debate.

Multilateral Investment uses
Lords: Short debate on the antee Agency Bill. 3rd reading. Select committee: London Dock-lands Railway (Beckton), (Room 5, 10.30 am.)

FRIDAY Short debate on the state of business education.

Betting, Gaming and Lotteries Commons: Private members

FINANCIAL

Impale Putthen Blue Arrow, The Savoy Hotel, Strand, W C 11 00 Brooks Tool Engineering, Cutters Had, Charch Street, Sheffeld, 12 00 Granada Group, The Savoy Hotel, Swand, W.C. 11 30 SHORP DIVIDEND & INTEREST

Countryands Properties, The Break Street, E.C., 12:00

Lones (A.)
Logel & General
McLaughlin & He
Mayborn Group
Morgan Group
Refuge Group

COMPANY MEETINGS.
Inst Leisure Corporation. The Prince
Treatre. Covertry Street, W. 12.00
Invitin. Pembroke Hotel, Blackpool. 1 non Engl

Interiors

Q.T. Veolute Issu.
Gent (S.R.)
Quernen Securities
H.T.V. Group
Interiors
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SICC 7% Dab. 1965/90 3½ pc.
CSX Corpn. 31ds.

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Committe Englas State.
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ock Agency 2.5p

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TRW Inc. 40cts.
Transvry 97/5 Ln. 1982/98 41/pc.
Trinova Corps. 14cts.
Whirlpool Corps. 27.5cts.
Whirlpool Corps. 27.5cts.
WHEDNESSAY MARCH 16
COMPANY MEETINGS—
Cantford Engineering, Statemore Huter, Little
Wymonidey, Stevensige, Herris. 12.00
Kensp (P.E.), Nelson Trading Estate, Morden
Road, Merlon, S.W. 12.00
Rank Organisation, Gloucester Hotel, Harrington
Gardens, S.W. 11.00 rganisation, Gio ana, 8.W. 11.00

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brand, W.C. Christians Benk OG Kredistans Fing 1989 8532 35

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Oil & Natural Ges Commission Ged.

No. 1986 8410 75

Sweak Exportanced Fits, Raise No. 19

Treasury 2% IL. 1986 E7 49

THERSONY MARCH 17

COMPANY MEETINGS -

Electronic Data Processing, Tapton Mass. Netl. Share Lane, Shaffield, 12.00 Grahama Fintout Investment Trust, Gene-Council of Smight Shipping, 20-32, St. Ma. Aus. E.G. 12.30 Kelmourt Charter Investment Trust, 10, Feedurch Street, E.G. 12.45 River & Mercansilo Trust, The Waldard March, V.C. 11.45 Soundard Soundraca, SS, Grossenor Street, W., 97.37 TSB Group, Edisturyh Eskilstvon & Ynde (tw., inglyston, Edwindurgh, 1.30 BOARD MEETINGS—

Coeffex Duncan (Welter) & (3o

Town Centre Securitie Zembie Gopper Inno. DIVIDEND & INTEREST PAYMENTS-Smith (Devid S.) 2 Tp Union Discount Co. of London 28p FRIDAY MARCH 18 COMPANY MEETINGS

Babygro Holdings, Heyfield Industrial Estate, Kirkesidy, Film. 10.30 Cardill Property, 1, Manaum Piece, Cardill. 12.00 Drayton Fax Eastern Truet, 11, Devon Square, E.C. 12.00 Hereman Tonics, National Motorcycle Mac Corestry Road, Statechell, W Medienda, Stainless Metalcraft, Chatteria Engine

Interiors;
Albs
1.WT (Ridge.)
Walker (Toomse)
DIVIDEND & INTEREST FAYMENTS—
Arats Banking Corps. Fig. Rate Nos. 1986 \$417 DB
8.C.E. Higgs 0.4p
Bank fur Arbeit und Wirtschaft 5ub. Fig. Rahy
Nos. 1990 \$423.00
Crack Retinest Gd. Fig. Rahs Nos. 1995 \$113.44
Douglae (Robert M.) 1.3p
Ountion Google (Robert M.) 1.3p
Group Development Capital Trust 0.08p
Marine Misland Banks Fig. Rahe Sub. Nos. 2009
\$210.12

S210.12 Baris: Lind. Fitg., Rate Prim., Cup., Nts., (Sept. 1986) \$423.40 Rationwide Bidg. Society Fitg. Rate Ms., 1898 (2nd. Series) 1952; 1947 (2nd. Series) 1952; 1947 (2nd. Series) 1952; 1947 (2nd. Series) 1952; 1947 (2nd. Series) 1952; 1952 (2 \$210.12

SATURDAY MARCH 19 MEETINGS -BOARD ME Finals; Yeoman law. Tat. ON/ODHO & INTEREST PAYMENTS-

Treasury 11½ % 2010A 6½pc.
SUBDAY MARCH 20
OWDEND & INTERST PAYMENTS—
Exchequer 10½ % 2005 5½pc.
M. & G. American & General 1.79
M. & G. Intt. Growth 3.1p

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United Kingdom Banks and Members of the Stock Exchange should mark payment of the dividend in the appropriate square on the reverse of the certificate.

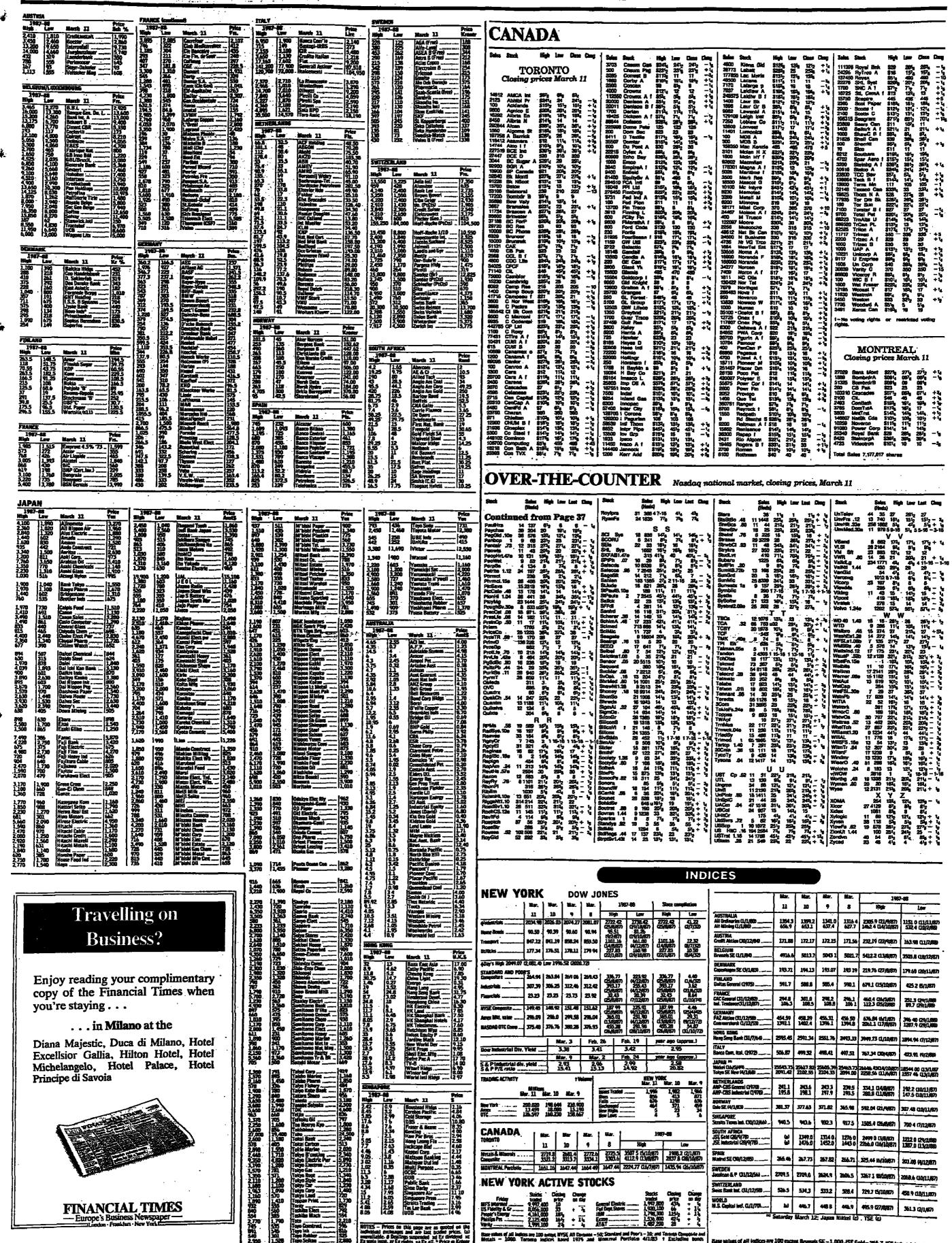
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FINANCIAL TIMES

Europe's Business Newspaper

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EUROPEAN OPTIONS EXCHANGE

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120

FOREIGN EXCHANGES

Dollar looks to trade data as pound waits for fog to clear

quietly last week, with no factors to move the currencies, ahead of the US trade figures this Thursday and the UK Budget on Tuesday.

But that is not the way it England stopped selling the pound, allowing it to rise back under DM3.00 in the prime Minister indicated to Parliament that the allowing

ther rise might not be sus- view, and means the authori- By the end of this week tainable, dealers were left ties should find it possible to some of the fog surrounding

THE DOLLAR and sterling wondering whether there is ride out this present bout of the market should have months. Round tripping in complete harmony within the quietly last week, with no facGovernment over economic the currency.

The description of the market should have months. Round tripping in the bill market, which caused get there is a constant stream much of the problems of ris-Government over economic

Institute, said that although the short term prospects for worked out, as the Bank of the pound are strong, he

Sterling finished the week

mist at Nomura Research traders in sterling denomiinclined totake a defensive view ahead of the Budget.

through DM3.00, and the next few months.

Prime Minister indicated to Parliament that the alternanon investors in Japan are bought £100m gilts or having tives to an appreciating curnot convinced sterling is now sold the same quantity, but rency were potentially inflationary, and therefore not accentable.

a hard currency, still believ. Incre were also potentially inflating that economic fundamenlarge losses from getting it wrong. The only guarantee of not being on the losing end After Mr Nigel Lawson, the the pound lower. This tends not being on the losing end Chancellor, suggested a furto underline Mr Lawson's was to be square.

LIFFE LONG GELT FUTURES OPTIONS

Estimated volume total, Calls 3302 Puts 932 Previous day's open lot. Calls 27339 Puts 17724

of economic news, including ing bank lending around the Mr Neil MacKinnon, econo-mist at Nomura Research traders in sterling denomi-institute, said that although nated debt were generally the said that although nated the said that although na day, and are expected to be also have been less borrowing less disturbing than in recent to meet tax payments.

Bank lending in January was £5.5bn, but is expected to retreat to about £3.5bn in February, according to most City forecasts.

Morgan Grenfell's forecast
of £2.8bn is on the low side, with Phillips and Drew looking for £3bn.

LIFFE TT-SE THREX FUTURES OFTENS

Apr 1778 1357 989 685 449 278 162

TOTAL VOLUME IN CONTRACTS . 30,602 B = Bid C - Call

£ IN NI	EW YORK			EMS EUROPEA	N CURRE	NCY UNIT	RATES
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Forward premie	une and discounts ap	ply to th	e US dollar	German D-Mark	6 90403 2 31943	2.06824 7.04671 2.32554	+0.47 +2.07 +0.26
STERLI	NG INDEX			irişi Punt	0 768411 1483.58	0 773845 1535.93	+0.71 +3.53
	Mar	11	Previous	Changes are for Eco therefo	ee noditive chang	e denotes a neok o	interco
0 20	. 77	, 1	77.2	Adjustment calculated by Fig	naocial Tipes.		

CURRENCY RATES

CURRENCY MOVEMENTS

OTHER CURRENCIES

FORWARD RATES

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198 484 204 490 574 578 207 456 456 456 456 456 456 456 456 **DOLLAR SPOT- FORWARD AGAINST THE DOLLAR** % P# Mar 11 **EURO-CURRENCY INTEREST RATES** 84-84 64-65 84-84

POUND SPOT- FORWARD AGAINST THE POUND

Long to 81,-812 per EXCH/

225.4 92.80 3.305 1.361 2181 897.8 2.220 0 914 10 7117 0.735 1.114 1 1.516 1.489 5.364 982.4 3540 4,505 16 23 Yen per 1,000 French Fr. per 10: Lira per 1,000: Belgian Fr. per 100

.		34-35 2-14 34-34 711-74 64-6 36-35 64-6 36-85	31 31 32 6, 6	711	313-14 17-33 81-4-1 64-6-6 43-4-6 61-6-6		433 2-13 14-38 14-84 14-84 14-84 14-84 14-84	24-2-3-3-3-3-3-3-3-3-4-4-4-4-4-4-4-4-4-4		45.45 23.24 38.38 53.85 112.11 64.64 64.44 94.95 75.75	8 P S S
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	£	5	DM	Yes	F Fr	S Fr.	装門.	Lira	C S	8 Fr.	- <u>-</u>

CURRENCY FUTURES 1-mth 3-mth 6-mth 12-mth 18501 18440 18348 18190 Spot 1.8530

compared with 50,800 in January

Of greater interest to the mar-

Close High Low Prev. 180.20 183.00 180.20 183.50 182.05 184.40 182.70 185.50 and the second of the thick of the property was the time of the second o

CHICAGO

15 40 10.40 6.20 3.00 1.35

BASE LENDING RATES *Nat Westminster* Horthern Bask Ltd American Exp. Bk..... Henry Aestacher..... ANZ Basking Group . Associates Cap Corp . Provincial Bank PLC R. Raphael & Sons Rootsurghe G rantee Royal Bk of Scotland Cyprus Popelar Bk Dauter Bank PLC. Authority Back B & C Merchant Back Royal Trust Bank Sontia & Wilkown Sess. . Exercer Transic Links TSB UDT Mortgage Exp... United Bk of Kowakt... United Muzahi Bank Unity Trust Bank Pic... Robert Fleming & Co.
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MONEY MARKETS

A busy week for economists

UK clearing back base lending rate 9 per cent from February 2

THE STREAM of UK economic data to be published this week begins with retail sales and producer prices today. A rise in February retail sales is expected. range on input prices, ranging with forecasts ranging from 0.25 p.c. to 0.8 p.c. Warburg Securities 0.4 p.c.

forecast is somewhat out of line. Tomorrow's industrial production figure for January is likely looking for a fall of 0.3 p.c.

There is a fair degree of unation figure for January is likely to be overshadowed by other nimity among forecasters that output producer prices will rise sonable agreement that the over-0.3 p.c., but there is a much wider all rise will be between 0.2 p.c.

ST LONDON INTERRANK FIXING

11 00 a m Mar 11) 3 months US dollars	6 Month	s US Dollars
bed 611	offer 612	PR 98	offer 74

BANK OF ENGLAND TREASURY BILL TENDER

	M# 11	Mar 4		Mar.11	War 4
Bills on offer Total of applications Total allocated Missimus accepted by Allotases, at misseum level	£100m £394m £100m £97 855 51°•	£748m £100m	Top accepted rate of discount. Average rate of discount. Average yield Authorist on offer all next tender	8.6036% 8.5658% 8.7527% £100m	8.8041% 8.7686% 8.9646% £100m

WEEKLY CHANGE IN WORLD INTEREST RATES

LOWDON	Mar II	curnide	NEW YORK	A9. 17	change
Base rates	9.00	Une d	Prime rates	81 61 5.88	Unch'd
7 day interbank 3-mooth interbank	84	0 2028	Federal Funds 3 Muh Treasury Bills	61	Uncird
j-mgagi introder Trestury Bill Tender	8.5658	-0 2028	6 With Treasury Balls	610	-015
Bast I Bilk .	84	Upe# d	3 Math CD	6.675	0.050
Bard 2 8/15 Bard 3 Bills	81 81	ijoch d Upch d	FRANKFURT		
Samp 5 cons Sami 4 Bills .	I 82.	Unch'd	Compard	<u>4.50</u>	Unch d +0.050
3 Mile Treasury Bill .	8,1		Three month	322	+0.090
1 Min Bank Bills	811 81, 81	7	PARIS	,42	14.070
3 Mith Bank Bells	033		Intervention Rate	7.25	-0.25
igiryo Qoe menth Bills	3 96875	Unch'd	One multi interbunk	717 84	1.3
Three month Bills	3,84575	Uech d	Three month	84	+4
BRUSSELS		'	MILAK !		
One month	바	Unspe	One smonth	щ3	+
Tippe month	b)	<u> </u>	Three month	71.5	+14
amsterdam		١	DUBLIN		Ι.
Opernooth	36	Unch d	Coe month Three month .	8½ 85	ì

and 0.5 p.c., but here also Warburg disagrees, and expects a rise of 1.0 p.c.

February unemployment, when published Thursday, is expected to show a fall of 40,000 to 50,000,

Forecasts for the February public sector borrowing requirement on Wednesday range from a ket will be the underlying year repayment of £500m from Green-

well, and Warburg, to a borrowing requirement of £400m from
Morgan Grenfell. A flat figure
would not come as a great surprise to the market.

This is widely expected to remain at 8½ p.c., but
Phillips and Drew forecasts a rise
to 8½ p.c. MONEY RATES

NEW YORK Ten) Months 3 20-3 30 7 4-73 33-4 3 53125 10 5-10 5 6.20 84-85 3.35-3.50 6A-8A 13-2 384-4 3.84375 114-114 64-6A 84-84 3,30-3 45 711-715 335-355 84-8₁ 450 7.25 84-9 84-64

LONDON MONEY RATES Mar.11 7:10-7:05 64 64 64 Treatery Bills Isal0: one-mosth 8,6 per cent; three shootes 8,6 per cent; Basic Bills Isal1: one-mosth 8,8 per cent, three shootes 84,8 per cent; Basic Bills Isal1: one-mosth 8,8 per cent, three shootes 84,8 per cent, 10,0 per cent, 1

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		FRID	AY MARCH	11 1988	_	THUR	SDAY MARCH	10 1988	DE	DLLAR IND	EX
Figures in parentheses	US.	Day's	Pound	Local	Gross	US	Pound	Local			Year
show number of stocks per grouping	Dollar Index	Change %	Sterling Index	Corrency Index	Div. Yield	Doilar Index	Sterling Index	Currency Index	1987/88 High	1987/88 Low	(approx)
Australia (91)	110.00	-0.4	8B.01	100.09	4.21	110.43	88.86	100.70	180.81	85.36	111.52
Austria (16)	90.86	+0.1	72.69	78.33	2.68	90.72	73.00	78.35	102.87	84.35	94.20
Selajum (48)	135.94	-2.6	108:77	117.00	4.08	139.61	112.34	120.16	139.89	94.63	115.27
Canada (126)	120.98	+0.3	96.80	109.99	2.99	120.57	97.02	109.70	141.78	98.15	127.79
Denmark (38)	121.94	i +0.1 l	97.57	105.40	2.79	121.80	98.01	105.69	124.83	98.18	112.91
Finland (23)	121.61	+1.3	97.30	102.48	1.93	119.99	96.55	101.13		1 20.00	
France (122)	85.46	-1.2	68.38	75.71	4.09	86.50	69.60	76.90	121.82	72.77	113.77
West Germany (94)	78.98	I -05 (63:19	68.21	2.71	79.38	63.88	68.72	104.93	67.78	87.01
Hong Kong (46)	100.64	+0.2	80.52	100.80	4.21	100.41	80.80	100.58	158.68	73.92	107.38
Hong Kong (46) Ireland (14)	120.03	1 +0.0 l	96.03	105.11	4.20	120.02	96.57	105.59	160.22	93 50	127.65
Italy (94)	76.89	+1.9	61.52	70.75	2.73	75.45	60.71	69.70	112.11	62.99	95.89
Japan (457)		+0.1	130.49	131.29	0.53	162.94	131.11	131.93	163.67	100.00	122.86
Malaysia (36)	117.08	-0.2	93.67	114.91	334	117.29	94.38	115.37	193.64	93.76	128.19
Mexico (1.4)	152.93	+1.1	122.36	380.72	0.93	151.26	121.71	376.57	422.59	90.07	127.77
Netherland (37)	106.85	-0.4	85.49	91.07	5.03	107.30	86.34	91.63	131.41	87.70	109.22
New Zealand (23)		-0.4	61.67	60.93	5.41	77.42	62.30	61.35	138.99	64.42	91.32
Norway (24)		+2.0	93.49	100.20	3.03	114.59	92.21	98.45	185.01	95.51	120.96
Singapore (26)	110.87	-0.6	88.71	102.88	2.33	111.59	89.79	103.51	174.28	81.21	115.99
Singapore (26) South Africa (61)	135.97	-0.6	108.79	81.44	5.17	136.78	110.06	81.91	198.09	100.00	134.61
Spain (43)	145.96	-0.8	116.78	123.90	3.39	147.15	118.41	124.69	168.81	100.00	110.96
Sweden (32)	119.82	+0.0	95.87	104.88	2.61	119.83	96.42	105.11	136.64	88.50	107.96
Switzerland (53)	85.61	l –13 l	68,49	72.79	2.33	86.75	69.80	74.16	iiiiii	73.65	94.90
United Kingdom (327)	138.98	I <u>−0.6</u> I	111.20	111.20	4.29	139.77	112.47	112,47	162.87	99.65	127.05
USA (585)	107.99	+0.3	86.40	107.99	3.49	107.69	86.65	107.69	137.42	91.21	119.59
Енгоре (965)	109.38	-0.5	87.51	91.68	3.79	109.96	88.48	92.54	130.02	92.25	110.07
Pacific Basin (679)	158.54	+0.1	126.85	128.76	0.72	158.41	127.46	129.38	158.80	100.00	121.78
Euro-Pacific (1644)	138.90	-0.1 l	111.13	114.00	1.69	139.05	111.89	114.71	143.65	100.00	117.11
North America (711)	108.68	+0.3 [86.96	108.13	3.46	108.37	87.20	107.82	137.55	91.68	120.03
Europe Ex. UK (638)	91.03	-0.5	72.83	79.41	3.32	91.48	73.61	80.01	111.97	78.89	99.57
Pacific Ex. Japan (222)	103.62	-0.2	82.91	96.44	4.17	103.83	83.55	96.77	164.03	82.92	108.64
World Ex. US (1845)	138.27	-0.1	110.63	113.64	1.76	138.41	111.37	114.32	143.38	100.00	117.70
World Ex. UK (2103)	125.36	+0.1	100.30	111.71	2.11	125.24	100.78	111.96	138.82	100.00	117.62
World Ex. So. Af. (2369)	126.49	+0.0	101.21	111.87	2.31	126.46	101.75	112.22	139.47	100.00	118.34
World Ex. Japan (1973)	109.04	+0.0	87:24	101.69	3.62	109.07	87.77	101.88	134.22	92.98	116.35
The World Index (2430)	126.56	+0.0	101.26	111.66	2.33	126.53	101.81	112.01	139.73	100.00	118.45

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115,037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright, The Financial Times, Goldman. Sachs & Co., Wood Mackenzie & Co. Ltd.1987 CONSTITUENT CHARGES:Name changes:Agence Havas to Havas (France) and ASDA-MFI to ASDA (U.K.)

The Bear Stearns Companies Inc U.S. \$200,000,000

Floating Rate Notes due 1994

For the three month period 10th March, 1988 to 10th June, 1988 the Notes will carry an interest rate of 71/2% per annum with an interest amount of U.S. \$180.49 per U.S. \$10,000 Note psyable on 10th June,

Bankers Trust Company, London

Agent Bank

CITICORP OVERSEAS FINANCE CORPORATION N.V.

CITICORPO

Notice is hereby given that pursuant to Condition 2 (b) (ii) of the Notes, the new Rate of Interest for the period April 15, 1988 to April 15, 1990 will be fixed by the Company and notice of the new Rate of interest will be published on March 25, 1988.

By: Citibank, N.A. (CSSI Dept.), Fiscal Agent March 14, 1988, London

Issued by The Law Debenture Trust Corporation p.Lc. ng entitlement to payment of principal and

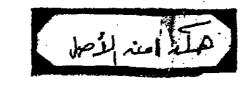


ECU 125,000,000 Floating Rate Depositary Receipts due 1992

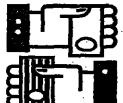
Notice is hereby given pursuant to the Conditions of the Receipts that for the six months from 8th February, 1988 to 8th August, 1988 the Receipts will carry an interest rate of 6%% per annum. On 8th August, 1988 interest of ECU 33.49 will be due per ECU 1,000 Receipt, ECU 344.93 due per ECU 10,000 and ECU 3,349.31 due per ECU 100,000 Receipt

> Mitsubishi Finance International Limited Reference Agent

14th March, 1988



FINANCIAL TIMES



The crash proved the strength of Japan's financial institutions, which now see new opportunities at home

where they are continuing to press for liberalisation. In this climate, writes

Stefan Wagstyl, the legal barrier between banks and securities companies is coming under pressure.

Time to play at home

AFTER THREE years of rapid fell less sharply and recovered expansion overseas, Japanese more quickly than stock markets financial companies are concentrating their energies at home.

New York, having seen the relentless rise of Japanese banks and securities companies to the top of world markets, may feel their rivals are no less determined than before. But senior Japanese managers insist that they have changed tack - for a

combination of reasons.

The most obvious is the impact of the October plunge in share prices, which persuaded financial companies in Tokyo, as in New York and London, that domestic markets were safest.

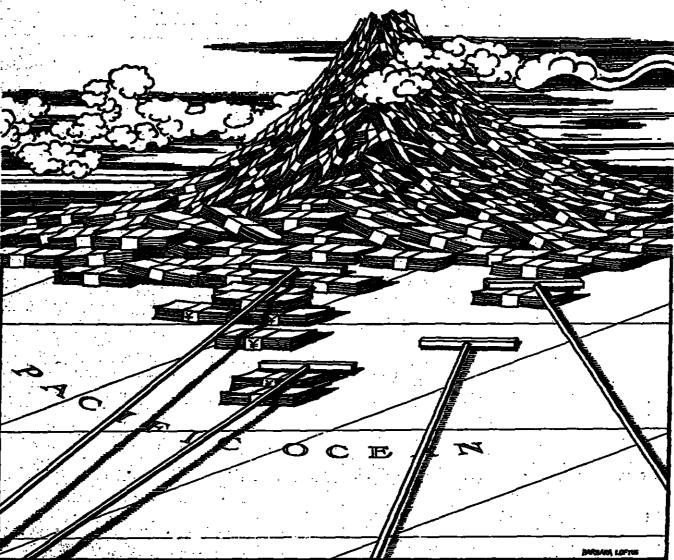
Japanese companies were begin-ning to feel that they had to con-solidate their foreign operations, accounted for four of the top five

ating their energies at home. force Japanese companies' faith Competitors in London and in the resilience of their financial system. Japanese financial com-panies are not turning their backs on world markets. They cannot - if only because continuing, though declining, current account supluses mean that Japan will have huge amounts of capital available for investment abroad. Last year, overseas port-folio investment totalled \$90bn, down on the \$100bn of 1986, as a result of Black Monday, but far ahead of the \$54bn recorded in

But even before Black Monday, maintain leading positions in and make sure that their huge lead underwriters last year. In expansion in assets was not some specialised fields they even being made at the expense of intend to expand – for example, in mergers and acquisitions busimestic market was creating unprecedented opportunities of the growing desire of Japanese companies to buy foreign companies.

unprecedented opportunities nies.
which should not be missed.

Fears that the turnoil in world are planned, they will be from financial markets might reduce very high starting points. Japathe speed of deregulation have nese banks, for example, proved groundless. Indeed, the accounted for nearly two thirds fact that the Tokyo stock market of new international lending to



Tokyo Capital Markets

of the largest securities compa-nies and the banks.

For the Big Four stockbrokers it is largely a matter of pausing Securities Japan's most profit- Tokyo.

more serious. They are concerned deposits; additional easing or that they may have expanded restrictions on foreign companies, including the admission of assets - overtaking US banks in nies, including the admission of size - at the expense of profit 16 more overseas-owned brokers ability. An agreement by central to the Tokyo Stock Exchange; the banks last autumn to support entry of banks as brokers to the

to September, according to the adequacy for banks shocked Bank for International Settle some Japanese bankers, Mr ments. But there is a clear shift Mamoru Sakai, president of in emphasis in favour of the Long-Term Credit Bank, says: "I domestic market in the strategies think expansion will slow down. We have to build quality."

To achieve that goal, both banks and securities companies believe they have to ensure they for breath after three years of are as well placed as possible to growth in assets and profits, take advantage of the bewil-which last year made Nomura dering range of changes in

able company with a pre-tax Since the beginning of last return of Y541hm.

For the banks, the issues are deregulation of interest rates on deregulation of interest rates on deposits; additional easing of

government bond market and the launch in November of a commercial paper market.
These measures will at least be matched in significance by reforms planned for this year.

Among them are the abolition of tax-breaks on small savings accounts, which could transform personal savings habits, and the creation of a market in a wide

range of futures and options.

The reform of old markets and the establishment of new ones is putting irresistible pressure on the whole post-war structure of the Japanese financial community. One sea-change has already occurred: the admission of foreigners to markets where they were previously forbidden. Now the second is underway; the dis-mantling of barriers that divide

Japanese companies into differ ent market segments.

The key issue under debate is the separation of banks from securities companies. The banks, arguing that the worldwide trend towards securitisation threatens their livelihood, want more access to the securities market. The stockbroking companies, which have made huge profits in recent years, are defending their lucrative territory passionately. The legal barrier - Article 65 of the Securities and Exchange Act, which is closely modelled on the American Glass-Steagall Act
- comes under increased pres-sure almost every day. The

banks, with tacit approval from the Ministry of Finance, operate overseas securities subsidiaries (some of which have unofficial

CONTENTS

The Ministry of Finance Foreign exchange Securities companies

The Post Office Foreign competitor Domestic corporate both Profiles: Toe Nenryo and Dai-ichi Mutual Life Futures & options

ties companies. Meanwhile, the raise the bulk of their bond Big Four stockbrokers have funds, including yen, overseas

Government bonds Capital flows

The Japanese Ministry of cent increase on 1986.

Nevertheless an influential advi-gesting to institutional fur ad man-sory committee to the Finance agers that they should not sell Minister published a report in their holdings.

December that was critical of the More dramatically, in January

ditions at the time of the meaningful today," it said.

funds are to be abolished next fierce arguments between the advantages over banks – includ-ing freedom from paying taxes, dividends to shareholders or This sti

representative offices in Japan), some years to come. The rules of They have also tightened links the corporate bond market, for with medium-sized Tokyo securiexample, drive companies to raise the bulk of their bond opened banking subsidiaries in Overseas corporate bond issues last year exceeded \$37bn, a 58 per

Finance is willing to let companies test the limits of the law in this way, so that change, when it of financial management in comes, is as gradual and as unex. Tokyo — the cosy agreement pected as possible. It likes policy between officials, brokers, lyankto reflect the custom and practice ers and investing institutions. of the market. In this respect Japanese financial regulation has but seem to be at their stre/agest much more in common with the in Japan. After Black Mc nday, City of London — especially before Big Bang — than it has the stock market — q n one occasion calling together senior with New York.

Occasion calling together senior

The ministry says that the traders of the large secturitiesfuture of Article 65 is undecided. companies, and on anoth er sugagers that they should not sell

separation of securities and bank- the ministry chan ged the The Glass-Steagall kin funds — a popular investAct . . . was established in the ment fund — to discourage investight of the critical condition of tors from withdra wing their financial institutions at the time money. The market responded of the Great Panic in the 1930s. It with a strong rally. A Finance is a big question whether the Ministry official said such measures were perfectly justified. establishment of this act are still The stock market was weak, a further decline might have hit After Article 65, the finance confidence in the economy in ministry's greatest regulatory Japan and elsewhere and led to headache is the future of the Post recession. It was the ministry's Office, which holds Y127 trillion duty to react as it had, said the (million nullion) on deposit, one official. Foreign companies in third of Japanese personal Tokyo find it frustrating to comsavings. Tax-breaks on these pete in markets where the unspo-Tokyo find it frustrating to com-pete in markets where the unspo-ken assumptions are as impormonths, but a host of other tant as the written rules. issues remain unresolved in Nevertheless, with the help of their governments they have Finance Ministry and the Post mostly succeeded in overcoming Office. Chief among them is that initial obstacles to entry. This the ministry wants to reduce year 16 overseas owned stockbro-some of the Post Office's cost kers are joining the six already trading on the Tokyo Stock

This still leaves some unsucstamp duty.

Meanwhile, banks, life insurance companies and stockbrokers are bombarding householders with advertising. While nobody expects investors' funds to leave pension fund management and lead-managing government bond the Post Office overnight, the tax lead-managing government bond change seems likely to prompt issues. However, in most firms unprecedented competition for attention is now focused not on personal savings.

A discussion of the progress of formidable Japanese companies.

It is possible for foreigners to make headway in Japanese financespects, Tokyo is likely to claim arkets, but it is difficult, remain the most restrictive of the especially as many have only three largest financial centres for recently arrived in Japan.





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Financial Strength Where You Need It.

The Ministry of Finance

THE MINISTRY of Finance is bursting with people and paper. As its role has grown, with Tokyo's expansion as a financial centre, so its offices have become more crowde Officials sit behind mounds of

files, letters and black reference books. Year by year the metal desks have been pushed closer together, until it is hardly possible to squeeze between them.
It looks more like an over-

worked district tax office than the heart of financial power. But the impression is deceptive. For these men, often sitting with their their sleeves rolled up and slippers on their feet, are in a position to lay down the law to the most powerful blue-suited banker in Japan. The Ministry of Finance (MOF)

vies with the Ministry of Interna-tional Trade and Industry for the title of most important ministry. The two compete for the best graduaties - who still prefer the kudos of public service to the higher salaries of banks and

securities: companies. In Japan, bureaucracy has more political power than in the UK or the US. It works closely with the leadership of the Liberal Democratic Party, which has been in office since the war. There are clase parallels between e two institutions - both are led by men who have spent all or virtually all their lives in the same institution; both believe in the value of the consensus; and both are convinced that they embody the national interest

The MOF's links with the LDP are particularly tight, because several Diet (parliament) members are former ministry officials
– including Mr Klichi Miyazawa,
the Finance Minister, and Mr Takeo Fukuda, a former prime

in government economic and financial portfolios, Mr Miyazawa has unusually strong influence over his ministry. Nevertheless, it is the two vice ministers, Mr

Bureaucrats

in slippers call the tune

(commercial) banks, and from

now have lower borrowing needs

The budget bureau is

the most powerful

within the MOF

reduce speculative real estate

To do this, the central bank

used the quarterly meetings with city banks at which lending plans

which, in the UK, would be since the height of Japan's post-referred to ministers. war high-speed growth ers, when

referred to ministers. war high-speed growth era, when the bureau directed the flows of vice minister, has the greater funds from depositors to the city role, presiding over the main internal bureaux – securities, them to the long-term credit banking, budget and tax – while Mr Gyohten, is responsible for Cash-rich Japanese companies Japan's rapidly growing interna-

onal financial relations.

and, thanks to the steady liberalisation of markets, a wider range tional financial relations. other ministries stems in the first of fund-raising choices. But influinstance from its control over the ence over the banks remains budget. As with the UK Treasury, strong - late last year, the min-the power of the purse strings istry, acting through the Bank of gives the ministry a pre-eminent Japan, the central bank, successright to influence policy across

As a result, the budget bureau is the most powerful within the MOF, and its director usually goes on to become the administrative vice-minister. As in other ministries, the new vice-minis ter's peers then mostly resign to move to senior jobs at commercial banks. This process reinforces the position of the vice-minister as potential rivals inside the ministry are transformed into valuable contacts outside.

more in common with the way the City of London was regulated before Big Bang than with public TRotals

US style supervision.
Only the extent of control is far greater than in the UK. Mr Mikuni says MOF rules even cover the size of signs on bank branches. He adds: "Little that matters is written down and codified. The regulations belong to an oral tradition as interpreted by the kacko [divisional manager]."

If the banking bureau's posi-tion has waned slightly in the last few years, that of the securi-ties bureau has grown enormously, in line with the expansion of Tokyo's securities markets. The bureau, which over-sees the stock market and the manies that operate in it. has been the number one port of call for companies seeking securities licences in Tokyo — including 44

foreign companies Within the MOF, the securities bureau is frequently at logger-heads with the banking bureau. Debate over liberalisation pits the two bureaux against each other. A senior securities bureau official says. We are defending Article 65 (which restricts banks

securities activities). The banks are on the offensive The banks are on the offensive. At this level, officials see their job as pleading their side's case within government — so that all voices can be heard before consensus within the ministry is reached on a new measure.

But if the bureaux are frequently divided by the bureaux, they do try to present a united front abroad. The MOF's international prestige does not yet rival that of the Ministry of Trade and Industry, but it has grown greatly in the last five years. Tokyo's growth as an international capital market, fuelled by Japan's rise to become the world's biggest creditor nation, has put MOF officials at the center of the firenerial state.

City banks

Securities are the target

YEARS OF rapid expansion, com-pounded by the rise of the yea, catapulted Japanese banks to the squeeze increasingly fine terms that the continuing securitisation top of the world banking tables. But today Tokyo bankers feel they went too far too quickly in increasing their loan books, especially overseas, without enough

concern for profitability.
"We need to reposition our assets so that higher profitability can be expected, says Mr Yoi-chiro Kato, a director and general manager of Dai-Ichi Kangyo Bank. "I believe the rate of asset growth must be suppressed." hanks' concern is the forthcomraising capital adequacy stan-dards for banks, on lines put for As a result, loan books will be ward by the Cooke Committee of pruned, especially overseas the Bank for International Settle-

their ratio of capital to assets to 8 sque per cent by 1992. Nomura Securi- Ap

year, Japanese banks were increasingly concerned about the impact on profitability of their, rates of asset growth, running at over 15 per cent for the 13 leading city (commercial) banks in the

inancial year to March 1987. Japanese banks' difficulties are Japanese banks' difficulties are nothing like the problems faced

access to Euroyen markets

from their banks.

So the city banks are putting a ing their business scope.

new emphasis on loans to small Mr Hirotaka Kohno, a director

had to learn to pay more atten-tion to managing the overall spread between their deposits and their assets - paying more attention to matching rates and The immediate reason for the maturities. This costs money for training, establishing tighter ing international agreement on management controls, and raising capital adequacy stan-installing computer systems.

where profits on non-yen loans ments. Under the proposed stan- are particularly low and Japa-dards, banks will have to raise nese banks are often accused of zing out local competition. their ratio of capital to assets to 8
per cent by 1992. Nomura Securities, the stockbroker, estimates that leading Japanese banks now ness banks — including have ratios of about 5-6 per cent (including in the capital figure 45 per cent of unrealised gains on equity holdings, as agreed by the Cooke Committee).

However, even before the BIS's proposals were made late last year. Japanese banks were clients.

Securities

They have been preparing for However, the focus of most

of lending is permanently reduc-

businesses, which now account of Fuji Bank, says: "We must be for 60 per cent of all domestic in a position to serve our custom-lending. Competition with small ers. We are not talking about the banks has increased as a result. Moreover, the city banks have sound and profitable banking."

This argument explains why Jananese banks are pressing so strongly for the reform of Article 65 of the Securities and Exchange Law - the US-inspired measure which keeps banks out of the securities business on the lines of the Glass-Steagall legislation.

The banks believe that they are steadily winning over the Ministry of Finance to their point of view. They have won impor-tant concessions already: last year they were allowed to deal in Japanese Government bonds on their own accounts; this year they will be permitted to broke them to clients.

Moreover, the banks argue that recent report by the ministry's Financial Systems Research Committee, which reviewed the seg-mentation of financial institutions, is implicitly in favour of strategies. greater liberalisation.

Relationships between Japanese banks

and securities companies

change for a long time. Virtually all leading Japanese banks have links with domestic securities companies. They are limited by law to holding a maximum 5 per cent stake in a such an affiliate. Nevertheless, links are close, with senior managers of the securities companies frequently coming from the banks. At Dai-Ichi Securities, for example, the president and chairman are ex-Long-Term Credit Bank employees.

However, the banks have made much larger investments in securities trading overseas. More than 50 Japanese banks now have securities subsidiaries abroad Industrial Bank of Japan, for example, is one of the biggest managing underwriters in the

Eurobond market. Sumitomo Bank's investment in Goldman Sachs, the US investment house, dwarfs securities acquisitions made by other banks; but there have been several deals, including Long-Term Credit Bank's purchase of Aubrey G Lanston, a specialist New York bond trading company. The October plunge in stock markets may have made banks but it has not changed their

Securities

Stefan Wagstyl

The tax bureau (responsible for for the following three months taxation policy), the finance are discussed – so-called "win-bureau (which oversees governdow guidance". Bankers like to ment bond issues) and the customs and tariffs bureau all work these talks. But Mr Akio Mikumi, by many American commercial banks. But Tokyo bankers too are having to wrestle with the president of Mikuni, a credit ratclosely with the budget bureau. issue of non-performing loans made to developing countries. There are also fears that loans to finance the recent boom in The tax bureau co-operates with ing agency, says: "In practice, the National Tax Administration, unless I am mistaken, window the semi-independent tax collec- guidance is still important. tre of the financial stage. Such private meetings between One official at the Interna-Tokyo property development may have led one or two smaller insti-The banking bureau is the min-istry's central channel of influ-ence over the commercial finan-cial markets. Its authority over tional Finance Bureau now travels so often that he is nicknamed tutions to over-extend them-selves. Not for nothing has the Yoshihiko Yoshino and Mr Toyoo Gyohten, both civil servants, who "the non-resident". Japanese offi-cials still feel they have things to learn from their US and Euro-Ministry of Finance pressed banks to reduce new property Japanese Ministry of Finance pean counterparts - especially in the field of regulation. New laws on insider trading were drafted after a close study of American legislation, for exam-But the banks' underlying con-cerns are wider than the issues of Third World debt and speculative Finance Minister al estate (or stock market) lend-However, this willingness to (Civil servant) Under direct influenc examine western procedures. The partial deregulation of Jap tary Vice Min should not be taken as a sign that the ministry is necessarily anese interest rates has eater Closely affiliated into margins on the city banks becoming more western in its core domestic business. City Same industrial group thinking. Even if its written regulations begin to look similar, the rates for about a third of their unspoken assumptions behind total deposits – against 9 per them may still be quite different. cent in 1980. At the same time, large corporate borrowers with Tax

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TOKYO CAPITAL MARKETS 3

JAPAN'S THREE long-term credit banks are busy seeking new markets in which to wield their enormous financial power - and the prospect is causing alarm among their traditional adversaries, the securities compa-

Markey Marin H Sa

The three long-term institu-tions, Industrial Bank of Japan (IBJ), Long Term Credit Bank (LTCB) and Nippon Credit Bank, are in the forefront of those who would like to dismantle long-standing rules that make it impossible for domestic banks to "This is stifling th underwrite corporate securities

The three made their names funding Japan's post-war industrial recovery. Now, that task is less important, as most of their corporate customers are either awash with cash or turning away from bank borrowing to the secu-rities market for funds. Others, in mature industries such as

steel and shipbuilding, are in the throes of restructuring.

As a result, the long-term credit banks feel themselves under unprecedented pressure to seek new markets for the lunge assets of Y58 trillion (million million) lion) at their disposal. Yet Japan's segmented finan-

cial market enforces tight restrictions on their scope to diversify. They are allowed to participate in underwriting government bonds on the domestic market, but are denied the privilege of underwriting corporate bonds in Japan. instead, the long-term credit banks can act as advisers so-called commission underwrit-

ing.
This, they point out, only adds an extra layer of professional service and expense to corporate issues, thereby eroding the com-petitiveness of the domestic secu-advantage of less tightly-re-

The securities companies

Optimism on

home front

The long-term credit banks are seeking new markets

Restrictions make post-war revivalists look overseas

"This is stifling the corporate bond market and means you get the illogical situation where Jap-They want to begin issuing corporate securities, primarily because the long-term banks' traditional corporate customers are fast outgrowing their old dependence on long-term borrowing.

The three made their names

says one diplomat.

Despite these restrictions, the long-term banks have not been slow to make full use of their considerable resources to get footholds in new, mainly foreign, markets. Their post-war expansion means they have uniquely good contacts with domestic industry. IPJI the largest of the markets. The sion means they have unruscion means they have unruscion means they have unruscion means they have unruscing good contacts with domestic industry. IBJ, the largest of the ago of J Henry Schroder Bank ing country's top 200 companies among its customers. With very few hranches, compared with the city banks, which specialise in Aubrey G Lanston, the US primary bond dealer. Lanston has the extra advantage of relatively low overheads.

Since the long-term banks are since the long-term banks are funds from planning to open a branch of IBJ international—the London subsidiary—in the Japanese city, sidiary—in the Japanese city, and the group is now planning the separa-

forbidden to raise funds from international — the London subretail deposits, their main source sidiary — in the Japanese city, of capital comes from issuing further undermining the separalong-term (three year-plus) ion between the banking and bonds, where they have a virtual securities industries.

LTCB has been a little slower. The long-term institutions are responding in kind by diversify. The BIS has given the long-term banks a partial let-out warr. That makes no the leaves the leave year. "That makes us the largest issuer of bonds after the Government," says Mr Ideo Ishihara. BJ's managing director.

Not surprisingly, the main rities market against centres like stricted centres overseas. IBJ was London, where there are no such the 11th largest player in the

42 issues totalling \$4.25bn; followed by LTCB in 14th place, lowed by LTCB in 14th place, with 18 issues totalling \$2.18bn.

That is still a long way behind what Japanese securities companies have managed to achieve, "but we think it is a good performance, given that we are not competing on equal terms," says Mr Ishihara. "We are forbidden to compete where we are strongest,"

IBJ has underwriting subsidiaries in the UK, West Germany and Switzerland, and was the first among its Japanese competi-tors to break into the US, with

compete where we are strongest,"

example, by seeking to buy its even increasing their small presown US bond dealer, Greenwich ence in private banking for rich Securities, ran into objections individuals. Only recently, IBJ from the US Federal Reserve Board. The bank is on the point of resubmitting its almost \$200m application to the Fed and has high hopes that the deal will go through this time.

"Unless we have a strong stake in the US treasury bond market, in the US treasury bond market, was cannot home to be a major there depends to include a plant to the description."

we cannot hope to be a major player in the international securipayer in the international securities markets as a whole. It is no, longer sufficient for us to be in the lending market," says Mr Katsunobu Onogi, general manager of planning and administration for the LTCB. Just as their traditional lend-

ing markets are losing impetus in their own right, the long-term institutions are coming under new pressure from the city banks. Even though the latter are effectively denied direct access to long-term funds on the domestic effectively denied direct access to long-term funds on the domestic markets, they are beginning to encroach on the long-term lending business. To do so they are using a range of new financial instruments, like interest rate

announced plans to increase loans to the wealthy as part of its three-year diversification programme.

"Of course we like to defend

ending these demarcations," says Mr Ishihara. Yet the extent to which city the city banks and long-term institutions will meet bead-on is limited by their natu-ral specialisation. The short-term lenders' average loan is roughly Y100m, a long way below the long-term credit banks' Y300m

Another big concern for these internationally ambitions institutions is how they are to comply with the Bank for International

IRJ's ideo ishii by allowing them to capitalise 45 per cent of their huge hidden reserves up to the full amount of their stated capital. This matters to a bank like IBJ, which reckons that the market value of its bonds and equities is seven times their book value, a legacy of investments often made decades ago in some of its biggest corpo-

> increase in our balance sheet or go to the market to increase our LTCB's Mr Onogi has no doubts about his response. He says: "This means we have to to be very cautious about increasing our assets. We will be trying to increase our fee income, but we will also have to come to the market to increase our own capi-

tal, as early as possible and by as much as possible." William Dawkins

The Post Office

Tax blow may lift spending

est on small deposits, so ending a privilege it has enjoyed since its "maruyu" tax-exempt savings formation in 1875 and which has enabled the PSB to capture playing field" for institutions around a third of Japan's house competing for small savings. It hold savings, estimated by the could even be a precursor to full Ministry of Finance to total Y545 or partial privatisation of the trillion (million million) at the PSB - which would create the world's largest private retail end of 1986.

"We are not completely satis-fied," says Mr Ishihara. "It means we either have to slow down the boost their share of the Y286 tril-lion - not far short of the

savings deposits.

It is unlikely that the PSB's dominance will be dismantled fast, since 90 per cent of its funds are in 10-year deposits with fixed interest rates guaranteed by the Government. But those savings are now open, for the first time. to the most competitive bidder

JAPAN'S POSTAL Savings suggesting that there could at Bureau (PSB), the largest retail least be a sharp slowdown in the deposit taking-institution in the rate of growth of postal savings. of new and unwelcome competition.

From April I, this government-controlled body will no longer be able to offer tax-free inter-

The abolition of the so-called world's largest private retail The move is being watched bank - say Finance Ministry with vulture-like eagerness by officials. But any firm plans are foreign and domestic private likely to be years rather than banks, in the hope that they will months away, they emphasise.

For any prospect of floating the PSB would be fought flercely by nation's entire gross national the post office's bureaucratic product - locked up in tax-free masters at the Ministry of Posts and Telecommunications. The ministry has on its side the role that post office savings play as the main source of funds for public works projects, and would to the Finance Ministry. Meanwhile, the most immed

Continued on page 4

Shaky markets, erratic exchange rates, risk exposure, fierce competition....

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ing more in Tokyo. Discrepancy between profitabil-ity in Japan and overseas was glaringly apparent well before the plunge in stock market prices. The Big Four companies Nomura, Daiwa, Nikko and Yamaichi - all revealed signs of weak performance in their foreign operations in their results to the end of September.
Nomura's consolidated pre-tax

office made a loss.

unchanged at 300.
However, all the companies

full-scale international operation. Mr Kanzaki says Nikko will be

more selective than before. In the

over-the-counter stocks and probably not into corporate bonds - at least, not in the near future.

At Daiwa, Mr Koichi Kimura, managing director of the interna-tional division, says his company

operations in Asia. Meanwhile, at

ates to its staff of 8,500.

cent of total income.

to the stability of the market."

If the immediate future is not

medium and long-term outlook.

Underlying these hopes is the

belief that Japanese people will continue to save a high propor-

- adding 300 men gradu-

I s'm high

ties companies are pausing for per cent - and so individuals breath in the extension of their and institutions will need to overseas operations and concenexpand their recourse to securioverseas operations and concentrating their efforts on expansion at home.

Concentration

Capability Transfer of Corporate Steady Securitisation of Corporate Steady Securities Securities Steady Securities Steady Securities Steady Securities at home.

After three years of rapid expansion abroad, the houses were reviewing their growth in hefore the crash. But they are as convinced as ever that the continued deregulation of Japanese tinued deregulation of Japanese tracks.

Steady securitisation of corporate debt – at the rate of about 1 per cent a year, or Y5.6 trillion (million) — is expected to provide the demand for funds.

Not surprisingly, the securities companies passionately defend Article 65 of the Securities Exchange Law, which keeps

banks out of the securities business. "To keep Article 65 is a most important policy for Nomura, says a senior Nomura

executive.
It is the barrier of Article 65 which has allowed the securities companies to expand profits so greatly in the past five years. At the same time they have invested heavily in computerisation and training staff in new products.

profit rose 26 per cent to Y540.9hn, while overseas profits edged up just 1 per cent to Y38.5hn. Nikko's US profits were nearly halved by increased staff costs; Yamaichi's New York office made a less development will be the expected launch later this year of a fullyfledged futures and options mar-ket in Tokyo. While both banks and securities companies will be restricted in the range of instru-It was therefore no surprise ments they can broke and trade, that, after the plunge in stock market prices, the companies pruned their New York offices. each group will have ample opportunity to offer new products to investors.

Nomura sacked 35 out of 600 peo-ple in New York, Daiwa cut num-Securities companies also have high hopes of the retail market. bers gradually by 30 from a peak The abolition in April of taxbreaks on savings at the Post Office - one third of individuals At Nikko, Mr Yasuo Kanzaki, executive vice president, says the company will probably take the chance to reshuffle staff in New total savings - has stimulated great competition among finan-York, replacing some people with new recruits but leaving the total

The securities companies have prepared special investment packages, which are already being vigorously advertised, for remain committed to operating a private investors. Nikko, for example, has launched "Home One", a computerised stock buying and selling system for private

US, for example, the company will continue to deal in US Gov-Apart from broking, the big four are rapidly developing fund management operations, competernment bonds and in equities, but it will not expand into ing for savings with life compa-nies and trust banks. Nomura is expanding its custody assets, now Y50 trillion, at the rate of Y10 trillion a year, Daiwa plans to raise its total from Y37 trillion last September to Y43 trillion this too will be selective. There is, for last Se example, no plan to reduce year.

Beyond the Big Four there are home Daiwa, like the rest of the Big Four, is keeping up recruit-companies in Japan. Most are companies in Japan. Most are small retail operations running teams of door-to-door salesme These people will have to work Some may well be squeezed by arder in 1988 than last year to the fall in volume since October, harder in 1988 than last year to earn their keep. Volume on the Tokyo Stock Exchange slumped immediately after the October but many are highly-lucrative family companies. In a market crash to its lowest level for two is valued, these brokers have an years. While it has since recovered, securities companies do not well in the contest to lure private expect much improvement in investors' funds away from the

profits this year, given that com- Post Office. But some of the 18 sec mission accounts for some 80 per companies which have to fight As a result, the companies are the Big Four for institutional as determined as ever that fixed business are in a less secure posicommissions (abolished in London and New York) will not disare affiliates of banks - which appear in Tokyo. A senior execu-tive at Yamaichi says: "Fixed below 5 per cent – and will prebelow 5 per cent - and will precommissions are very important sumably be supported through

any strains. However, others may find i especially bright, the companies difficult to cope with increased are very optimistic about the competition, coming after reductions in fixed commissions in the

IT IS no secret that "zaitech", the buzzword for the sometimes controversial practice whereby industrial companies invest surplus cash aggressively in financial markets, has been on the decline since last October's stock

Certainly, it is a dirty word at Toa Nenryo, the oil refiner which finds itself among the top 10 domestic companies in terms of size of non-operating profits and has a reputation - which it does not relish - as a zaitech expert.

Officially, the group, partly owned by Exxon and Mobil, frowns on zaitech as a speculative and risky activity. "We preprudent treasury management," says Mr Jun Inokuchi, group treasurer. So it might appear Nenryo nearly doubled its financial income in 1986 by Y6.1bn to top priority. He is typical of cor-Y11bn, representing almost a porate money managers growing third of its Y36.6bn total net income. And all this produced by just 30 financial management lapse, rammed home last autumn staff out of the group's total pay-roll of 2,300, a figure which elicits an ironic smile from Mr Inoku-

Like many Japanese compa-nies, Toa Nenryo has been left with an enormous surplus cash pile – Y260bn net at the latest count - in its case helped by using the appreciating yen to buy is that despite the sheer size of oil priced in declining dollars. It its non-operating gains, it reaps

Equally important, the move is part of the Government's cam-

paign to stimulate the domestic

economy, the aim being to per-

suade a public whose savings rate is among the highest in the

world to change its thrifty habits

Not surprisingly, the move, supported by the finance minis-

try, was fought furiously in its early stages by the MPT, which succreded in delaying the aboli-tion of tax relief considerably

since it was tabled two years ago.

Now MPT officials have little choice but to accept the change

We have to seek new ways of

packaging our products more

attractively. We also have to make better use of our network

of 23,000 branches. That is one

asset which competitors cannot build up easily," says Mr Takeshi

Onodera, deputy manager for planning and research in the

Continued from page. 3

Profile: Toa Nenryo

A prudent way with non-operating gains

that the group's is kept liquid and invested with safety as the by the crisis at Taheto Chemical

The result of Toa Nenryo's which it was saving some \$9m that ultra-prudent approach to zaitech annually against the cost of bor-loss is that despite the sheer size of rowing the same in Japan.

Toa Nenryo has been forced to against 12 per cent on capital way, as has the group's cash posi-

reputation as an innovator in in the company," says Mr Inokufinancial management among its chi. cautiousness over zaitech in the competitors. It claims to be the wake of the stock market colfirst Japanese oil refiner to issue of Toa Nenryo's cash surplus is lapse, rammed home last autumn commercial paper in the US, a invested in long-term yen bonds, move it took in the early 1980s to with 20 per cent in Eurobonds Industries, a speciality chemical take advantage from the L5 per with yen swap and repurchase producer and zaitech player cent gap between high Japanese agreements and half in which had to be bailed out by its and low US interest rates. By the short-term bank deposits. A small banks after wiping out its assets time of the second oil crisis in proportion was held in US treatitures.

The result of Toa Nenryo's which it was saving some \$500 mm. Toa Nenryo pulled out of that market to cut currency

is short of domestic opportunities just a 7 per cent return on capital between US and Japanese inter-to invest its cash balances. Yet from its financial investments as est rates has swung the other tread a cautious line in its nonoperating investments, if only
because it has to think of the
notoriously volatile demands of
the refining industry.

Mr inokuchi's brief is to ensure
that the group's is best lightly

against 12 per cent on capital way, as lies the group's cash posiinvested in the business itself: tion. "Like very many Japanese
companies, we have a rich cash
position, but lack opportunities
above the returns we get out of for business investment. In any
the business," claims Mr Inokuchi.

Despite the trudied capitals

and the group's is best lightly

and the provided capitals

below the return of the position of the position of the business investment. In any
the business, "claims Mr Inokuchi.

owing the same in Japan. As the longer-term deposits
Now, of course, the difference mature, Toa Nenryo expects the

return on its financial invest ments to fall below 5 per cent ments to fall below a per cent within the next few years, not exactly a hot performance, admits Mr Inokuchi. But he adds: "Unless our economic situation changes substantially, we will continue to be invested in short-term deposits."

Con practical research for The

One practical reason for Toa Nenryo's need to keep its cash balances so liquid is the coming deregulation of the Japanese petroleum industry. The Ministry of International Trade and Industry's control over refinery output and the number of petrol service stations permitted to operate is to be phased out by the end of March 1989, a move which Toa Nenryo expects will increase Japanese petroleum sales considera-Despite the studied cautious portfolio investment. They are to reducing profit margins. "That ness, Toa Nemyo has a modest be kept for future reinvestment means we will have to invest that reputation as an innovator in the community of the comm much more in production facili-fies, which will accordingly make demands on our cash," says Mr

Inokuchi. Toa Nenryo's financial returns are expected to decline by YLSbn to Y9.7bn for the year to last December, largely because of a decline in cash balances as the group steps up capital invest-ment ahead of the relaxation of government controls on petro-leum production. For the time eing, its zaitech days look as if

they are on the way out.
William Dawkins

investments will flow into high risk securities, either directly or through funds," says Warburg's

Certainly, investment trusts appear on the surface to have experienced a small boom, up from Y17 trillion in 1985 to an senting 5 per cent of the nation's savings, last year. Yet they have responded to the crash by cutting

sharply the proportion of their funds invested in equities. On average, just short of 28 per cent of the investment funds' portfolios was invested in shares in the wake of the October crash. In short, says Mr Smithers: "The banks and security houses are fearful that providers of life insurance and endowment poliwill be the main beneficia-

PSB has not yet had its full dose Securities dealers are certainly of reform. Its deposits are still Japan's low interest rates, curin the running to take former
rently just 3.5 per cent on short maruyu business away from the
benefit from effectively free govterm deposits, have driven many
PSB, since individuals effectively.

PSB, since individuals effectively.

PSB, since individuals effectively.

The big uncertainty is the extent tiny by the finance ministry as it to which small investors will be prepares its plans to free interest

rates on small deposits.

This cannot be done, say offi-

Profile: Dal-Ichi Mutual Life

Europe viewed with caution in dilemma of overseas markets

Dai-Ichi Mutual Life, Japan's sec-dollar and US bonds.

into the group's coffers at an unprecedented rate, presenting ucing the almost 7.4 per cent return on assets that puts it won't suffer too much more," among the industry's hottest per-formers.

Last autumn's stock market shock and huge currency losses from the dollar's decline have nade Dai-Ichi justly cautious about investing overseas. Yet Japan's low interest rates and the "limited number of satisfactory investment opportunities" in the country means the company must be committed to "making additional use of oversess investments in the attainment of good returns," admits the group's 1987

Dai-kin's total assets rose by 24.1 per cent from Y8.3 trillion (million million) to Y10.3 trillion (\$70bn) in the year to the end of last March. This puts it second only to Nippon Life - with its assets of more than \$100bn among Japan's 29 insurance companies, and provides yet another llustration of the growing power of the country's financial institu

Dai-Ichi's performance was partly helped by the yen's rapid appreciation against the US dollar, but it is also a reflection of the increasing affluence of Japa-nese savers. Another factor, likely to be more dominant this year, is a shift of savings away from post office accounts, in anticipation of the scrapping of tax relief on post office savings

The current break-up of Dail-chi's assets shows roughly 37 per cent invested in domestic and foreign loans, 22 per cent in equities, 20 per cent in bonds, 8 per
ties, 20 per cent in bonds, 8 per
than an assortment of other types of
in an assortment of other types of
vehicle. An important theme in
tic investment opportunities are
Dai-Ichi's recent strategy has distinctly limited. The same is

William Dawkins

account for around half of its tions to borrow from us," admits Japan's savings are flooding bond portfolio, down from 80 per Mr Takahashi. cent two years ago, since when Dai-Ichi has shouldered a mas-

explains Mr Takahashi. "The plans to increase its foreign secuproblem is that marketability is rities holdings to 15 per cent of
insufficient for us. If we want to the total, and lift foreign property
buy D-Mark bonds, for instance, from 10 per cent to one-third of
we often find that the market the total foreign estate portfolio.

So far, Dai-Ichì has more than made up for those dollar currency losses by gains from domestic securities, where it has been greatly helped by Japan's Since then, Dai-Ichì has been introduction three years ago of so-called Tokkin funds. These securities trust funds allow institutional investors to convert capital gains into income. This matters to Dai-Ichì income. This matters to Dai-Ichì because Janamese Ninoon's example. ters to Dai-Ichi, because Japanese Nippon's example.

portions has a book varie of YLS institutional investor, rather trillion, representing more than I than getting in between buyers per cent of the Tokyo Stock and sellers. We want to remain Exchange's total capitalisation; buyers so that we can keep up but it is generally estimated to friendly relationships with other have a market value of well over intermediaries," says Mr Takatwice that, a legacy of large hold.

Altrendy Dailehi has a joint

been to diversify out of the US true of the scope for lending in Japan. "There just isn't the North American bonds now demand from domestic corpora-

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Apart from anything else, the group's equity portfolio is grossly imbalanced in favour of the Dai-Ichi with a few dilemmas stve Y200bn currency loss on the imbalanced in favour of the over just how and where to dollar's decline. "Our forecasts domestic market, with only 5 per invest the cash to continue prod- suggest the dollar has cent of the total invested in overapproached the bottom, so we seas securities.
won't suffer too much more," For obvious reasons.

says Mr Yoshiya Takahashi, foreign exposure in real estate is group vice president for invest-less of a problem. Only last Octoment planning

The problem is what overseas Citicory's head office in Manhatmarkets to turn to beyond the US. Europe seems an obvious choice, but Dai-Ichi is cautious, explains Mr Takahashi. The

automatically goes up just as Dai-Ichi is unlikely, however, soon as we try to move in," he to follow the route chosen by Nippon Life, which last year cre

insurance companies are allowed to distribute only income to investors.

"We thought seriously about buying an investment bank, but decided that it was in our inter-Dai-Ichi's domestic securities ests to remain a global scale portfolio has a book value of YLS institutional investor, rather

ings, up to 30 years old, in giants like Honda and Toyota. "The venture, established five years Tokkin funds have enabled us to ago, with Mercury Asset Manage-ealise a huge hidden profit and ment in London, which provides shift our stance from seeking just the insurance company with fund income returns to a more balmanagement. The next step, anced total return," says Mr Tak-hints Mr Takahashi, could be the

Post Office tax blow

ate aim of scrapping the system is to tackle a notorious form of tax evasion. The practice of opening illicit multiple accounts is subject to fierce competition. But house widespread. There are an esti-

allowed tax-free on maruyu

deposits of up to Y3m. Now, savings income is to be taxed at a flat 20 per cent, though sent Y50 trillion, or just over 17 according to government esti-per cent of tax free deposits. Tax mates. Securities exemption will also be allowed Japan's low interest rates, cur-in the runn

like the private sector, should be and 10 years - are used to buy a fit from the abolition of tax

windespream. There are an easy market and an action and a half times the country's not to allow a decrease in our pill for the PSB include new pow-banefit from the strapping of the mary system is the money and shalf times the country's not to allow a decrease in our pill for the PSB include new pow-banefit from the strapping of the mary system is the money and securities over the counter. It can be adds.

will be enough to stop a flight of 1986 level. capital away from the PSB. Its tax exemption will continue to be tax-exempt deposits have already ited by the fact that a minimum allowed for people aged over 65 been losing market share, down legal deposit of Y10m keeps them years, single parents, or the from 58 per cent of personal out of the reach of many private handicapped. Between them, savings between 1981 and 1984 to savers, but the limit is expected those exempt categories reprejust short of 56 per cent in 1986, to come down to Y6m to Y7m in

for pension programmes and house purchase savings.

The PSB has just launched the savers to switch out of deposits details – along with private sector life insurance companies – of the tax exempt life contracts it will be offering after April 1 for funds grow from 15.6 per cent of the savers to switch out of deposits into better performing vehicles, tor life insurance companies – of the savers to switch out of deposits into better performing vehicles, to like higher yielding insurance the tax exempt life contracts it policies. The latter saw their will be offering after April 1 for funds grow from 15.6 per cent of the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles, the savers to switch out of deposits into better performing vehicles. home purchase. The scheme household assets to 17.4 per cent allows policyholders to take profits free of tax if the proceeds of linked insurance providers are the pro

Nikkei bridges the information gap.

Yet nobody is pretending that also accept these as loan guarannext month's change is going to be anything other than a severe blow to the PSB's dominance. Until the change, interest was says the MPT's Mr Onodera. Private financial institutions, the end of last year at Y16.7 tril-however, doubt whether all this lion, nearly twice the December

deterred by the events since last October's stock market crash.



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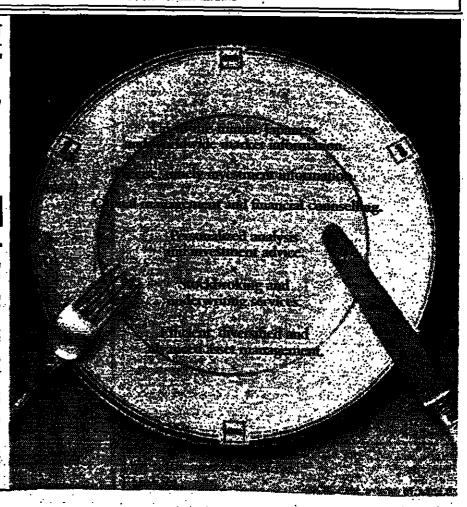
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TOKYO CAPITAL MARKETS 5

Capital flows: a sensitive issue in US election year

Economies' perverse relationship

ASSURING A large and smooth flow of capital from Japan to the US has become one of the most delicate financial issues of the about the impact of the dollar's decline on their balance sheets.

anvance.

This heightened focus on Japan's capital flows is due mainly to the huge budget deficits incurred by the US Government in the last few years, and the big role being played by Japanese investors in financing them. Indeed, as many economists have observed the US and Japanese observed the US and Japanese. have observed, the US and Japanese economies have become complementary in a perverse sort of way. Japan, through its financ-ing of the US budget deficit, also

There must be a limit to the US ability to go on financing its deficits

provides the US with the foreign exchange with which to continue to buy vast quantities of Japa-

The problem with this sort of complementarity is that there must be a limit to the US ability to go on financing its huge budget and trade deficits and, as the accumulated negative balance grows, the question becomes

Meanwhile, the question of the relative power of debtor and creditor over each other is unusually delicate in this case. The sensitivity of the situation first came to ight in the autumn of 1985 when the Bank of Japan, which was then trying to strengthan the yen in the wake of the Plaza Agreement, thought the way to do it was to discourage Japanese institional investors from buying

dollar bonda est rates so the gap between US and Japanese interest rates would narrow. The flow of Japaese funds to the US slowed to a trickle and the yen duly proceeded to strengthen; but the move also mut upward pressure on US interest rates, causing the US authorities to yelp, so the Bank of Japan soon changed

Japan's financial deficit, which Japan's financial deficit, which had grown nearly fivefold from a modest Y1,774.8bn in 1982 to Y8,850.4bn in 1984, rose 88 per cent to Y11,518bn in 1985. In 1986, the forces at work changed drastically, as the Japanese authorities. ties gradually became more con-cerned about the extent to which the dollar was falling.

The Bank of Japan made four successive cuts in its discount rate, hoping to stem the fall by encouraging demand by Japanese investors for dollar securities. That policy, together with the rising trend of the US bond market, was enough to ensure a rising and uneventful flow throughout

It may seem surprising that Japanese investors were not con-cerned about their foreign exchange losses on their dollar investments at that time. However, the rising trend in the US bond market and the consistently higher yields there, compared with those available in the Japa-nese market, meant that even on a short term view the Japanese investor was not losing much, if anything, on US treasuries.

Moreover, most of the Japanese investors were pension funds and life insurance companies, and they planned to hold the bonds for 20 years, so were not too concerned about short-term foreign

stee 1980s. It has also become a very public issue.

For example, the seven leading life insurance companies ended up making provisions totalling as least as much on the capital flow figures are on the latest movements in exports and imports. And the quarterly auction of treasury bonds by the US Federal Reserve, which used to be of interest only to US bond market in the US authorities cared. This flows in the maintaint of daily market sended by market consensus from 19-year markets, and the consequent tendency to use the bond market as the current yield.

On a busy day, the equivalent of the entire stock of the benchmark is used to deposit type assets. Because of the entire stock of the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the bond market in the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute of the entire stock of the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute for investment, the bond market in the benchmark swung from 2.55 is used as a substitute for investment side.

This heightened focus on Japan.

However, in the week before intertation of dally market consensus from 19-year from the entiration of the same benchmark is satabilities and a coupon close to the current yield.

On a busy day, the equivalent of the entire stock of the benchmark is an about inspect or the current yield.

The benchmark is astabilities of the part consensus from 19

However, in the week before the auction, central banks intervened heavily to support the dollar, and the Bank of Japan hinted similar issues without bench-that it would soon lower its dismark status. count rate. Also, two Japanese securities companies, Nomura and Daiwa, had just been accredited as primary dealers to the Federal Reserve, so they had an interest in making the auction a

Institutional investors remained suspicious that this was all window-dressing, and their suspicious were confirmed in the spring when the US trade deficit showed no sign of declining and the dollar plunged anew. By late summer, they had become completely disenchanted and virtually stopped buying US securities.

Net purchases of US bonds by Japanese residents plunged from an average of nearly \$8bm a month in the first eight months of the year to only \$1.2bm in September, and they have remained at a low level ever since. In their place, the Bank of Japan and other central banks have become the main suppliers of funds for the US deficit through their inter-

Many economists have become optimistic about US trends

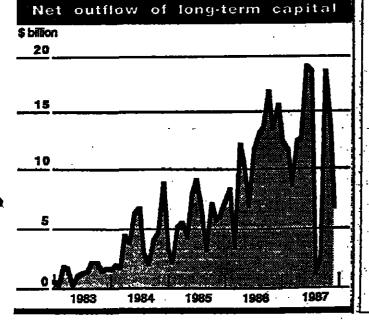
grew last year by \$37hn. But that official support has been accompanied by more pressure on the US authorities to take action to defend the dollar. Following the stock market crash last October, which has been attributed in part to the perilous state of US finances, the US Government finances, the US Government announced a package of mea-sures to cut its budget deficits over the next two years. That did not stop the fall of the dollar, and so by early January, concern was growing airesh about the February US treasury bond auction.

. However, once again, a combination of intervention, rumour of official Japanese purchases of US treasuries and new commit-ments by US Federal Reserve to support the dollar appeared to do the trick. Whether the recent stability of the dollar and the declining trend of US trade deficits will

continue remains to be seen.

Many Japanese economists
have become quite optimistic in
recent weeks about US economic trends, but institutional investors will probably want to see a few months of stability before venturing back into the US bond marks in any volume.

It is also likely that the Japa-nese authorities will want to do what they can to head off another crisis in capital flows in this, an election year in the US. Japan's image in the US is at a very low point because of the huge trade imbalance between the two countries. The Japanese will not want to be seen as the people who also force the US to accept humiliating conditions for maintaining the flow of funds to finance the deficit.



IT IS HARD to believe now that the Japanese government bond market was, only a few years ago, regarded as one of the most

These days, the world's second-largest government bond market is by far the most volatile and trading in it is certainly not for the faint-hearted. Even those who might be

Even those who might be expected to know what they are doing often get burned. In September, the country's largest securities house, Nomura, lost \$550m as bond prices collapsed. For the year, it was able to turn in respeciable bond trading profits of about \$600m, according to officials at the firm, but other according to be according to the securities burses were mable to securities houses were unable to cover the losses made in the month during the rest of the

Part of the problem of volatility stems from the extraordinary concentration of daily market activity in one benchmark issue. The benchmark is established by

markets, and yields on these issues are occasionally more than

come up with a complete expla-nation of why so much trading is concentrated in one issue. However, ones a pattern of one highly liquid band and an array of filiq-uid bands has been established, it becomes self-reinforcing.

The following factors all seem to have played a part, however:

A segmentation between holders of government bonds. Institutions, such as insurance companies, tend to buy and hold the higher-yield issues, reducing the volume of non-benchmark bonds available to trade. The securities firms and city banks tend to be active, short-term

Restrictions on short selling by dealers, which increases their erence for the most liquid

The limited array of high quality assets in which to place inquidity and the relative undeveloped state of the shorter-term markets, and the consequent tenders.

mark a particularly suitable instrument for speculation. The effect of this has, however, been ameliorated by the reduction in the settlement period. Settlement Government bonds

No game for faint hearts

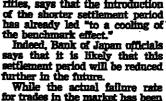
now takes place every five days, compared with the 20-day period which applied before last May.

While nobody expects the market to regain its steadiness of the benchmark effect.*

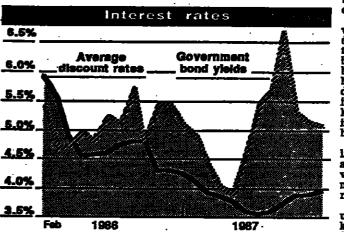
Indeed, Bank of Japan officials are a number of factors which are not period to the factors with the minimum period has already led "to a cooling of the benchmark effect."

Indeed, Bank of Japan officials are a number of factors which are number of factors which are a number of factors which are number of factors which are a number o

suggest that the volatility of the further in the future, benchmark may well decline in While the actual



While the actual failure rate for trades in the market has been the future. for trades in the market has been Mr Masshiro Dozen, senior small, the central bank is clearly small, the navment namaging director of Daiwa Secu- concerned about the payment



risk entailed in the high turnover level of redemptions and interest in the benchmark and a long set- payments in the market is now

as the concept gains wider under the market in this way in the standing here and this should year starting in April.

That said, many investors are markets. Cash-futures arbitrage has been a profitable business for

firms such as Salomon Brothers.
The big losses of last year have also introduced an element of caution into the minds of speculators, and while this is in their minds, they seem less likely to push long-term bond yields so far below short-term rates as they did last May. Researchers at Salo-mon have established a link between the volatility of the gov-ernment bond market and uncer-

ernment from market and univer-tainty about the yen-dollar for-eign exchange rate.

Put simply, it suggests that when worries increase about a dollar decline against the yen, the volatility of the Japanese bond market increases. This is because Japanese institutions hold back from investment in dollar assets and place the funds instead into the short-term mar-kets, pushing down rates, and into the domestic government bond market.

So, if as some believe, the dollar is now close to its lows against the yen, the likelihood of volatility in the Japanese government bond market is thus

Yet several factors spell great Yet several factors spell great close eye on attempts to avoid uncertainty this year for the martax through coupon washing. ket. It is true that Japanese financial institutions remain flush with cash, and that the

exceeding the amount of new Furthermore, arbitrage is issues. Daiwa estimates some likely to increase in importance Y4.5 trillion will be injected into

effect. Big anomalies persist both aware that interest rates across within the cash market and the economy have already touched post-war lows. It is arguable that the UK in 1895 and the US in 1945 - countries also at the peak of their economic power - enjoyed lower interest rates than those now prevailing in Japan. But the scope for further declines is clearly limited.

Foreign investors seem unlikely to help out much. In contrast with their performance in the stock market - where they have been persistent sellers as share prices and the yen moved to unprecedented highs foreigners' recent experience in been good.

Foreigners' appetite for Japanese government bonds will be reduced by the tougher policing being promised by the Ministry of Finance on its withholding tax regulations for the new fiscal year starting in April. Indeed, overseas holders were again net sellers of Japanese bonds in December. Previously, many foreign investors have avoided the tax, levied at 20 per cent, by using Japanese firms, as nominal holders of the bonds and conduits the Ministry is expected to keep a

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Not exactly a crash

THERE IS an air of quiet satisfaction in Tokyo over the performance of the Japanese stock market. Widely viewed before October as the market most likely to trigger the next world share price crash, it has in fact outperformed almost all the

world's share markets. During the tense days of October, a combination of factors seems to have offered support, including "circuit breaker" mechanisms such as the limits on daily share price movements. In contrast to London and New

York, where there is an assumed obligation to make a market in all circumstances, Tokyo is a "best-efforts" market. This reduced the potential for a destabilising overhang of stock in the hands of trading firms in Tokyo, which in any case had a bigger cushion of capital with which to handle selling than their counter-parts abroad.

Tokyo also lacks computer trading systems and an active stock index futures market, both cited as exaggerating the price swings in New York.

In the slightly longer term, cultural factors appeared to come into play. Much remains of the

scenes role to calm the market in meetings with both big securities it is still true, however, the firms and institutional investors. The quid pro quo of their co-operation appears to have been a relaxation of certain rules that

might have put the market under pressure this year. Perhaps most important, though, was the stability of the holdings of a large part of the equity market. The well-known cross-holdings of shares by companies held steady, while the main Japanese institutions - 27 of them dominate the market also stood fast. As a result, the Ministry of Finance plans to take no action following the events of October. It believes that what happened in Tokyo could not be defined as a crash.

A good sign, though, has been the return of foreigners to the market in the early part of the year. The huge sales from abroad of Japanese stocks after Black Monday — foreigners liquidated close to \$14bn in holdings in late October alone — was the culmination of almost two years of net

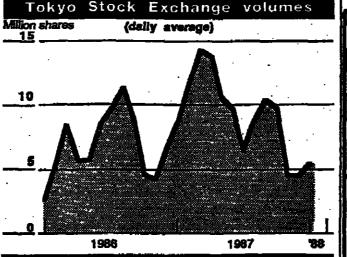
selling by foreigners. Many observers think their holdings, which have dropped to about 2 per cent of the market's system of government guidance capitalisation from a peak of on which the post-war economy more than 8 per cent, cannot was built, allowing the Ministry drop much lower. Tokyo, after was built, allowing the Ministry drop much lower. Tokyo, after of Finance to play a behind-the-all, now accounts for 40 per cent

It is still true, however, that foreigners remain highly suspicious of the huge price-to-earn ings multiples at which Japanese shares trade, notwithstanding the explanations for why this is so.

This is why, starting with the US pension funds which began to commit money into Japan in December, foreigners seem to have been focusing on the shares of smaller growth companies in Tokyo's second section, which trade on significantly lower mul-tiples than the very liquid, big capitalisation stocks. Many do not contemplate quick profits but regard them as investments with at least a two or three-year time

The low market turnover, says Mr Ron Napier, Japanese equity research analyst from Salomon Brothers Asia, is because there has been no major commitment of funds yet to the market by the Japanese institutions. Yet they cannot sit on their

hands for ever, and the money flowing into them has to go somewhere. Mr Tomohiro Kawase, who is responsible for finance and investment planning for Nippon Life, now the world's largest life insurance company, says: "Basically, we have a domestic overliquidity problem." The outlook for Japanese indi-



vidual investors is regarded as positive, though they have not followed through with the net buying made around the time of the crash. Securities firms in Japan are certainly hoping for the stock market to derive some benefit from the abolition of the much-abused maruyu system of tax-breaks for small savers this year, although the rumblings about the imposition of acapital gains tax is unlikely to be help-

Longer term, the market is undergoing significant structural changes, of which this year's launching of a stock index futures market in Tokyo is just one example.

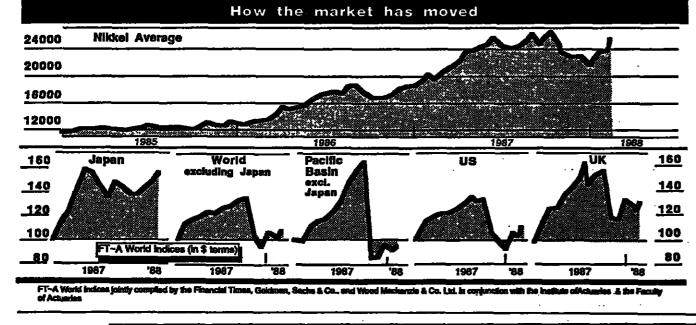
New techniques of portfolio management are sweeping into Japan, as Japanese firms adopt the practices first brought to Tokyo by US and British fund

management firms. More disclosure of performance suggests greater competition, and a shorter-term investment orientation than has been usual for Japanese

become more aware of the importance of asset management, some are shifting their shareholding other companies into short-term investment portfolios The near-record prices of most Japanese shares have proved tempting for some firms, which have already started to sell their

"float" of shares in Tokyo that this implies is not of itself likely to alter much in the short-term balance between supply and demand. More significant is privatisation of government owned companies, including the sale of a further chunk of Nippon Telephone and Telegraph, and the continued conversions of bonds and equity warrants which Japa-

At the same time, anxious to dispel the belief abroad that the Japanese stock markets are insid ers' markets, impossible for a gai-jin to understand, Japan is introducing tougher laws on insider trading. The great irony of the Japanese market is that, having held up better than any of the western markets in the face of heavy selling, every day it



Most significantly, perhaps, there are signs that the cross equity holdings of Japanese companies - most made in the early 1970s to thwart the possibility of foreign takeovers - are gradually beginning to break up. These strategic holdings are estimated to account for 60 per cent or more of Tokyo's capitalisation.

As Japanese companies

The increase in the traded nese companies have been issuing in recent years.

grows a little more like them.

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·Forex trading soars -

TOKYO FORKIGN exchange market is expanding so rapidly that banks are running short of carrency traders.

The yen's rise against the US dollar, the expansion of Japanese The last published comparison in portfolio investment overseas, and the liberalisation of the Tokyo financial markets, have all played their part in expanding currency trading in Japan. Arrency brokers, who account for 10 to 20 per cent of the total market, handled daily

dollar spot market last year – 50 per cent more than 1986. In yen-dollar swaps volume rose by 44 per cent to \$9.7bn a day. while, brokers' trading in the spot market in other cures was 56 per cent up at

inter-bank market are not pub-lished. But Mr Koichiro

Kitade, country treasurer of Citibank, the US bank, says that, in yen-dollar business, Tokyo is the largest trading centre in the world.

1986, put Tokyo in third place in terms of overall daily turnover, with \$48bn, against \$60bn for New York and \$90 for London, Japanese traders believe that Tokyo has almost certainly overtaken New York

volume of \$5.46m in the yen- With the expansion has come an increase in participants in the market. The days of the 1970s, are long gone. About 10 banks now have large shares in the market, including several foreign companies. Indeed, for-eign exchange is one of the few

tatistics for the much larger

markets where foreign compa nies have been able to establish consistently profitable

operations. Bankers say it is as a result difficult to recruit experienced staff. A senior trader at the Bank of Tokyo says that about two-thirds of the turnover is accounted for by inter-bank deals, with the rest coming

from investing institutions

and industrial corporations. The weakness of Tokyo lies in its natural dependence on one corrency, in contrast to Lon-don and New York, or even Hong Kong and Singapore when Bank of Tokyo, Japan's Hong Kong and Singapore, pre-eminent foreign exchange Mr Kitade believes that the bank, dominated the market development of Tokyo as mature foreign exchange centre will depend on the develop-

ment of trading in non-yen

Stefan Wagstyl

Short-term markets

The strain is showing DEREGULATION HAS created a sasets. Mr Ohta concedes: "The swaps have not been attractive to bybrid out of the Japanese lack of bills and other paper in borrowers. Only two borrowers, short-term financial markets."

The swaps have not been attractive to borrowers. Only two borrowers, bow Chemical and Sears Roe-

of the Bank of Japan, others are determined by the markets, set ting up potential strains which can only be solved by further deregulation. This will require the development of new techniques its bills for cash management of monetary control and cash rather than funding purposes, has not yet been persuaded to menagement by the authorities, has not yet been persuaded to and an appreciation of new risks give up the convenience of the by the private sector, particularly present system. It currently by the private sector, particularly

wholesale time deposits will be lowered to Y50m from Y100m, while the scope to issue certifi-cates of deposits will be widened cates of deposits will be widened Steps have been taken, though, out to two years and down to two toward the creation of other weeks from the current one-short-term markets. That in month to one-year band. Further deregulation of small denomination time deposits is also expec-

Mr Tadashi Fujita, deputy gen eral manager of the domestic money market department of Sumitomo Bank, says that from the point of view of banks' fund-ing, liberalisation will almost be completed next year.

But, as he says, this will bring new risks for the banks. "It means that interest rates of short-term instruments are likely to fluctuate much more than partly because foreign exchain now, which means higher risks on interest rates as well as for

liquidity."

There is a potential for strains, too, because the deregulation of the assets side of banks' balance sheets is moving ahead more slowly. While the rates at which banks borrow are being freed, many of their lending rates are still fixed. There is therefore, says Mr Fujita, "a need for us to have a new prime rate system."

Change in other areas too has been slower than many, particu-larly foreign banks and their govermments, would like. The Bank of Japan, for example, still seems wedded to the principle of colla-teralisation in the call money or interbank market. Because of a shortage of suitable collateral, the market has

shrunk in importance compared with other funding markets. But foreign banks say they are vic-tims of a vicious circle which locks them out of lending to Japanese customers. The collateralised market is the cheapest source of funds for banks, yet foreign banks cannot participate in it because they lack the collat-eral. Yet they cannot get the collateral unless they are making loans to Japanese customers. Mr Takeshi Ohta, deputy gov-

ernor for international relations at the Bank of Japan, says that there are misunderstandings about the rigidity of the inter-bank market, which is rather small anyway compared to other funding markets. Any disadvantage to foreign banks is, he says, offset by other advantages, such as low reserve requirements for on the inflow of capital and their access to the discount window.

Nevertheless, the collateralisa-tion principle has inhibited the establishment of a true interbank market inside Japan. Critics say the Bank is reticent to abandon it partly because the growth of an uncollateralised narket would encourage a credit gradation among Japanese banks, which could cause prob-

lems for banks of a lower credit

More important, perhaps, the Bank is also said to be reluctant to give up its use of the market to guide monetary conditions. A free interbank market would force it to use other instruments to fine tune monetary policy, and allow the creation of liquidity which it is currently ill-equipped to control.

to control.

The problem of using other methods of mosetary control is magnified by the lack of well developed short-term paper markets, used by central hanks in most developed countries as the lever on bank reserves.

The shortage of such short-term investment - as opposed to funding — instru-ments has also been blamed for the slow progress of the interna-tionalisation of the yen and is the main reason for the pressure from the United States to develop them. Apart from bank deposits, there is little choice for an inves-

While some interest rates does prevent the yen from being remain under the direct control .more widely used."

The Bank favours the developof the process takes place next the Bank of Japan. There is thus month. The floor on deregulated no regular issuance and wholesale time derecated. bills, it must take a loss in doing

> bankers' acceptances, launched in 1985, has so far proved a failfinance more cheaply from banks and a stamp duty makes the market all but unworkable.

Despite taxation problems, the yen commercial paper market, given the go-shead in November, seems to have got off to a much stronger start.

However, both the Euroyen and Samurai commercial paper markets have begun more slowly,

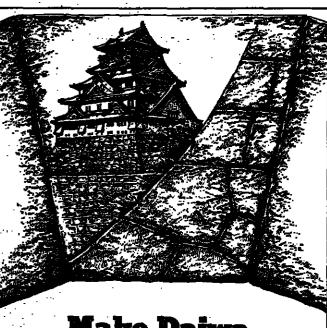
buck, have announced their intention to tap the samurai mar-ket, launched in January.

Outstanding paper in the domestic market though has surged to Y2 trillion (million miltion), although this figure is widely expected to fall before it expands again. The market has benefitted initially from the Japa-nese habit of go-shugi — celebrat-ory trades — and very aggressive marketing by both banks and

securities firms. As a result, companies have been able to borrow in the com-mercial paper market at 3.9 per cent and put it in the certificate of deposit market at 4.3 per cent. Such low yields of course mean that few investors other than the deslers involved can be expected to buy the paper. Yields are expected to rise to more realistic levels in coming months how-ever, despite the fact that the o both banks and securities

For the banks, it is another chance to prove themselves in the securities business; for securities firms an opportunity to muscle in on the corporate customers of the City banks.

Stephen Fidler



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TOKYO CAPITAL MARKETS 7

issued by the World Bank into the Japanese market in May, was

cleared through the hig European

clearing houses, Euro-clear and Cedel, and the ministry is said to

be studying the possibility of broadening the number of bor-rowers authorised to make such

Mr Masahiro Dozen, senior

managing director at Dalwa, is among those who believe that a

huge step towards bringing the markets back to Tokyo would be

made if the ministry allowed Jap-anese residents to bring foreign

currency issues to the Japanese market. This would allow the

patriation of the Japanese equity

warrants market.
Some \$20.3bn of bonds with

equity warrants attached were issued in the Euromarket by Jap-

would oppose such a move, how

ever, since they can underwrite such issues in Europe but not in

straight bond issuance in the

domestic market continues at a

limited pace, analysts expect the

domestic and external markets in

convertible bonds for Japanese

new internationally-accepted cap-

ital adequacy proposals are

expected to provide a constant

Last year and this, net redemp-tions and interest payments in

through new issues. In the fiscal

Even without this, and even if

Domestic corporate bonds: new issue procedures are still too cumbersome and expensive for borrowers

Deregulation aims to bring the exiled market home

Japan is the pre-eminent capital exporter in the world, its foreign bond market has been shrinking, and Japanese companies com tinue to raise most of their bond

Boston Mary

soars.

The same of the same

4 27

Outstanding Samurai bonds the name given to issues made in yen by foreign borrowers in the Japanese market – actually shrank in 1987.

Some Y350bn of bonds were taken out of the market in the year to August, and new issues by foreigners in the Japanese market during 1987 (including so-called Shogun issues bought in foreign currencies) were esti-mated to be down about 40 per

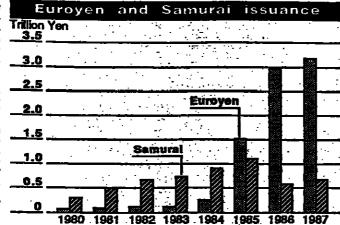
cent in yen terms.

The old saying about the Japanese corporate bond market—
that "it does exist...in Europe" – is as true as ever.

In a recent report on the mat-ter, Daiwa Securities comments: Declining interest rates and the emergence of a more versatile Euroyen market have led to many calls in the Samurai market and a decline in new issues despite measures to improve the market's competitiveness against Euroyen.

The problem for the Tokyo market has several dimensions. New issue procedures are still too cumbersome and expensive for borrowers, while potential investors are put off by the lack of a secondary market in the instru-ments. A conflict of interest houses is complicating the search for solutions, while taxation questions binder the market's

So far steps taken by Japan's Ministry of Finance to correct this have met with little success. the public market - would like Officials are not motivated by a to see an easing of a two-year desire to destroy the Euroyen market - important in their stated objective of internationalstated together of international listing the yen - but to create an they split them up. Brokers effective mother market for the oppose this, and support the rule currency inside Japan. Over such that limits private placements by a market, they would, of course, foreign borrowers to one-third of enjoy greater control than they public Samurai offerings. claim over the external mar-



Source: Euromoney Bondware as the Exim Bank and postal life dates in February 1987 insurance, have since November with the this has had little effect total dollar new issue volume on issuing volumes, there are ly-placed foreign issues, instead hopes that the next important hopes that the next important liberalisation will have more would oppose such a move, how-

But, as is often the case in system of shelf registration, Tokyo, attempts at liberalising along the lines of procedures

Attempts to liberalise the market have been beleaguered by disputes

the market have been beleaguered by the running disputes between banks and securities

So, for example, while the secu-rities houses have called for the tween banks and securities abolition of a rule which says most private Japanese issuers of domestic bonds require bank support, the banks naturally say the arrangement is necessary.

Banks – involved in the pri-

vate placement market but not embargo on the sale of private offerings and of the provision that, when they do sell the bonds,

In the public bond market mandates for corporate bonds

used to speed up the issuing of convertible bonds for Japanese bonds in the US, is scheduled for introduction. This is being regarded as a key move in the attempt to bring the bond market their capital base in line with new internationally-accepted caphome to Japan, and as such as a significant development by both

> source of supply in coming years.
>
> Arguably, the liberalisation of firms alike. This liberalisation is not expecthe domestic market is taking ted to result in a bonanza for foreign firms, however, since the place at an opportune time. The conflict of the private sector's domestic houses seem likely to fund raising needs with that of lock up most of the business for the Government has ceased to be

domestic and foreign securities

an issue, since the latter can sup-Japanese securities houses have been highly proprietorial port its deficit entirely through about management positions in internal financing. the issuance of Japanese bonds, and have excluded foreign firms from all but lowly underwriting positions. That situation "will the government bond market will exceed the amount raised only change if they realise it will hurt them elsewhere", said the year starting next month, some head of one foreign securities be injected into the market in the market in this way.

Stephen Fidler

sive market in financial futures and options later this year is likely to intensify competition between Japanese banks and securities companies.

Financial companies are already busy preparing to trade the new instruments, while the Ministry of Finance puts the finishing touches to proposals due to be put before the Diet (parliament) in the next few months.

The ministry falls well short of proposing a fully-liberalised market in which companies have equal access to the new instruments, Instead, the plans reflect the ministry's willingness to respect the existing barriers between banks and securities companies - each fought bitterly to defend its vested intere

As a result, there will be restrictions on Japanese banks' and securities companies' using the new markets, although these rules will not apply to foreign banks and securities companies in Tokyo.

Nevertheless, the proposals will enable all financial companies in Tokyo active in bonds, stocks, money and currency markets greatly to increase the range of instruments they trade.

Futures are not new to Tokyo. The Tokyo Stock Exchange's market in Japanese government bond futures, launched in 1985, is Futures and options

The barrier will remain

Y1,826 trillion (million million), exchange except spot currency double the 1986 total. Meanwhile, the Osaka Stock

equity stock futures contract. ment bonds, including US ones. market prices has not affected Meanwhile, a new financial the ministry's propsals. futures exchange would be cre-

Banks would have unlimited addition, they will be able to already) but as brokers.

now the largest in the world - instruments, plus everything on utive vice president of Nikko with a turnover last year of the new financial futures Securities, says this means

options.

The last restriction reflects the Exchange has had a modest suc-banks' refusal to admit securities cess with a highly-restricted 50-companies into the foreign exchange market. Katsutoshi The ministry's proposals would Kaneda, a divisional deputy allow stock exchanges to launch director at the Ministry of futures contracts in stock-index Finance's Securities Bureau, says futures and in foreign govern-ment bonds, including US ones. that the October plunge in stock market prices has not affected

"We believe in the economic sted, trading futures and options function of futures and options in interest rates and currencies. [in improving the efficiency of access to the new financial looking to have a good relationfutures exchange - both as bro-ship between the futures and the kers and on their own account. In cash markets." A key element of the Japanese

trade government bond futures market will be the fact that conon the stock exchange, not only trol of the futures exchange will on their own account (as they do be in the hands of banks and securities companies Securities companies would be of specialist futures brokers as in able to trade all stock exchange the US. Mr Yasuo Kanzaki, executive vice president of Nikko 1990.

futures will be managed responsibly, with a close eye on the posi-tion in the underlying markets. Japanese officials hope the market will attract membership applications from foreign compa-

nies, including specialist Chica-go-based futures brokers such as Refco and Cargill, two of the world's largest trading compa-

Meanwhile, Japanese companies will, in the next few months, be permitted to broke instruments traded on overseas exchanges to Japanese clients -except for cash options. They have been dealing in such instru-ments since last April, but on

their own account only.

Moreover, in a similar liberalising move, companies will be permitted to trade foreign-quoted cash options on their own accounts only. The significance of this measure is that it will allow securities companies to trade foreign exchange cash [in improving the efficiency of option positions, they will in markets]." he says. "We are effect be trading foreign looking to have a good relation-exchange. If they are subseship between the futures and the instruments in Tokyo they would break into the heartland of bankcontrolled territory - something the banks would oppose fiercely. However, such a revision will not come for at least two years since the ministry has said it will not review the new market before

Foreign competitors, having got to the party, are having little fun

Distracted by the shake-out

THE CONCERNS of foreign financial institutions in Japan have shifted considerably in the last two years. Most of the regu-latory obstacles which they claimed had long hobbled their efforts in the Tokyo market have

been stripped away. "From a regulatory perspec-tive, there is nothing that we are kept out of that we want to be in," says Mr James Walsh, man-aging director of First Boston

Having arrived at the party though, most are finding that they are not having much fun. Not only is a group of sumo wres-tler types standing between them and the bar, but they have also realised that there are troubles at

Heller Financial Inc., Heller Overseas Corporation

The shake-out in the London and New York markets is already having an effect. US commercia banks have led the way in paring firms have already reduced their sence or pulled out.

It is not expected to end there. "No business can be run here in isolation and there is no doubt that some foreign firms here are going to have the rug pulled out from under them," says Mr Mich-ael Connors, general manager of Barclays de Zoete Wedd Securities (Japan).

"I can honestly say that we feel less competitive pressure from foreign securities houses here Deryck Maughan, chairman of Salomon Brothers Asia, the largest foreign securities operation in

Doing business in Tokyo is not cheap. High rents, expensive expatriate packages and local salaries look colossal when converted from the stratospheric yen to more earthbound currencies. Membership of the Tokyo

join this year at least Ylbn each.

concede that in some areas they Japanese securities firms. have greater freedom of opera- Another widespread con tors. Foreign banks, for example, are permitted to own securities allowed any significant manage-subsidiaries in Tokyo, something ment positions in the domestic forbidden both to the indigenous new issues market. banks and the US banks in their

Many would like to see a more generous allocation in the government bond syndicate. Even this, though, is becoming less ntious - 20 per cent of the key 10-year issues are already being auctioned, and this is

home market.

Securities firms are still not allowed to deal in foreign exchange, which is one business

Stock Exchange alone will cost at least that many foreign banks the 16 foreign firms which will have found profitable since they were allowed into the Tokyo for There are, of course, still some eign exchange market more than regulatory gripes among the for-eign firms, although they have to restriction which also applies to

Another widespread complaint tion than their Japanese competi- from the foreign securities houses is that they are never

The Ministry of Finance argues that this is not a matter of regulation, but of market conduct. It is true too that many European domestic markets - such as Switzerland - still restrict for eign participation and the Japanese firms themselves do not forget their early struggles in the

The problems faced by the commercial banks are in some respects similar to those con-Continued on page 8





Life companies gather know-how Now for UK securities

for 10 years and joined the Japa-that US securities houses would nese company last spring. Nik-need to holster their capital in ko's computers analyst is Mike the brave new world after the Geran, recently arrived from E F crash. Hutton. Its oil analyst is Sal Ilac-

qua, ex-L F Rothschild. It seems that the vulnerabilities of Wall Street's indigenous

After two years or so of rapid and aggressive expansion, Nikko Securities Co. Interna-Japan's Big Four securities ises - Nomura, Dahwa, Nikko

Life Assurance's purchase of a continu \$538m minority stake in Shearson patch. Lehman Brothers and the \$300m minority stake in Paine Webber Bank of Tokyo bought the Union taken by Yasuda Mutual Life Bank of Los Angeles, California's

ew fork is like reliving a part the US securities industry to the industry of the US securities industry to the industry to th equity business is John Conlon, anese life assurers were able to who had been with E F Hutton take advantage of a perception ranked within the top 10 of Japa-

Japanese insurance companies are barred from the securities business at home. The move into the US securities business, if only companies can sometimes be a at arms length, represents an ings in New York - even the bonus for Japanese securities effort to build up know-how in much loved Algonquin Hotel, bouses seeking to expand their anticipation of deregulation of made famous in the 1920s and their home market, according to 1830s as the regular lunchtime their home market, according to 1930s as the regular lunchtim Mr Toshio Mori, chairman of eating spot of alumni from New tional Inc in New York.

Banking, too, is an attractive and Yamaichi - are already well established. Their global expansion has been one of the major stories of the 1980s.

A newer trend has been the banking and securities activities, entry of Japan's enormous life arguing in part that they need to assurance companies into the securities industry. Two out of pete in the international arena the top 10 Japanese acquisitions with Japanese financial institu-in the US last year were Nippon tions, those very organisations with Japanese financial institucontinue to encroach on their

Last month, a subsidiary of the taken by Yasuda Mutual Life linsurance Co.

Those deals were evidence of the Japanese commitment to US securities markets. There has the Japanese commitment to US securities markets. There has the Japanese commitment to US securities markets. There has the Japanese commitment to US securities markets. There has the Japanese commitment to US securities markets. There has the Japanese commitment to US securities markets. There has the Japanese commitment to US securities markets and make the CBS Inc's record business last the largest do us and mergers and acquisitions said mergers and acquisitions.

nese acquisitions in 1987 was the purchase of a minority stake in BankAmerica Corp, worth \$350m, by a group of Japanese banks

Japanese real estate developers have already bought up substan-tial chunks of landmark build-Yorker magazine, is now Japa-

The latest trend, which could dominate foreign takeover activity in the coming year, is an aggressive Japanese buying foray into American manufacturing

Publically-reported Japanese sequisitions in the US jumped to a record \$5.9bn during 1987, more than doubling the \$2.7bn total in the previous year. The combina-tion of a cheap dollar and the allure of the huge US domestic market lies behind this buying senior executive vice president, spree which most expect to con-said mergers and acquisitions

WALKING THROUGH the deal been no apparent erosion of the bank the second-largest foreign autumn. And 1988 got off to a look cheap, the Japanese interest last YRAR saw the Japanese ing these markets prompted some the London-based syndicated look cheap, the Japanese interest last YRAR saw the Japanese ing these markets prompted some the London-based syndicated lock cheap, the Japanese interest lock cheap, the Jap stone Tire and Rubber Co's tyre global strategy," he said. operations for \$1bn.

This interest in corporate

America provides the ingredients

for a profitable shift in the US

business focus of Japan's large

securities firms towards mergers

and acquisitions. This is, of course, a trend which has been

seen in the strategies of US secu-

rities companies, looking for a

fee earning alternative to increas

ingly competitive, low margin business like municipal bonds

Nikko's Mr Mori predicts much

more aggressive Japanese take-over and merger activity in the

US this year and expects his com-

pany as well as other Japanese

He pointed out a number of reasons why the US is an attrac-

tive place for the Japanese to do business including the apprecia-tion of the yen and the rising cost

of labour in Japan which he said was equal to or even higher than

Yamaichi, too, is interested in expanding its corporate finance business. Mr Stanford Brainerd,

labour costs in the US.

securities houses to benefit.

and commercial paper.

futures, increasingly central as a means of hedging Japanese hold-ings in dollar-denominated securities. The major Japanese securities houses are applying for booths on the floor of the Chicago Board of Trade.

After two years of extremely fast expansion in the traditional businesses of equity and bond trading, the accent now seems to be on consolidation and quality.

Despite the shock to confidence of the October crash, equities remain at the forefront of the thinking of Japanese securities houses. Mr Mori expects "massive investment" in US equities by the Japanese once confidence has been rebuilt (after perhaps three to six months) and as long as currency markets continue to stabilise. "Japanese institutional and individual investors will become the major force participating in the US market," he

In December, Nikko became the third of the Big Four to be authorised as a primary dealer in US government bonds. Yamaichi is still on the waiting list.

Foreigners distracted by trouble at home

Foreign bankers cite three but also in the hiring of prospecmain areas where they are disad-vantaged in competing with the Yet the focus of many publicvantaged in competing with the domestic banks: funding, bank- ly-held banks and securities ing relationships and the con-straints imposed by the need to from the United States, is on the

problem is that of funding. It has is policy which is often erratic. long been the contention of for-

Euroyen market, are more expen-expected any time soon.

fronted by the securities firms, commitment to the place. This is important not only to customers.

satisfy shareholders at home. short to medium term, often only The special commercial bank 12 to 18 months. The consequence

eign banks that the requirement far less likely to retrench because that most interbank loans are of a short-term profit setback. backed by collateral puts them at Even with the introduction of a disadvantage.
Foreign banks simply lack the assets to use as collateral in that market, and the uncollateralised funding alternatives, such as the

The building of relationships Gueensberry rules," says Mr to compete in pricing of loans.

Bankers agree that to operate effectively in Tokyo one must be words of one banker. "The Japa-"

The building of relationships Gueensberry rules," says Mr Manghan of Selomon Brothers. proved particularly tough. In the words of one banker. "The Japa-"

The building of relationships Gueensberry rules," says Mr Manghan of Selomon Brothers. Foreign firms' focus in the words of one banker. "The Japa-"

try harder to score.

themselves to be highly proprie-torial about all their businesses from domestic corporate bond syndication to the loss market.
 Foreign banks have tended to

as," says the head of the US The Japanese do defend their

Japanese firms have shown

be more innovative than the Jap-anese, but it has made little difference. "New structures or proposals that we take to Japanese customers are likely to be leaked to their prime Japanese banks, who then come up with similar

patch vigorously, and it often goes further than what most of us would regard as Marquis of

three things. They are already rities markets, with all that gearing up for stock exchange implies for competitive pressure membership, which involves hir in an already competitive maring experienced floor traders, and ket readying themselves for the new Minancial and stock index futures clear

year in Tokyo. The third element concerns the intention to bring back some-thing of the Japanese bond marthing of the Japanese bond mar-domestic business environments, ket back to Tokyo from Europe. Tokyo looks like being the grave-Efforts to do this include an expected introduction in October of US-style shelf registration procedures to speed up the long-winded issuance process.

For the longer-term, foreign houses here are contemplating the end in the next few years to Article 65, which enforces the distinction between commercial banking and the securities busi-ness. If and when it falls, the months ahead, though, will be on banks will be trained on the secu-

Many firms have already clearly failed in their aim to be markets to be set up later this, sitting at the table of the halfdozen or so "global players in the world's financial markets." And with its sky-high costs and tough

Japan, the world's largest exporter of capital, remains a necessary bridgehead to fulfilling that global ambition. But only the big Japanese firms, backed by a powerful currency, high equity prices which give them immen leverage, and an apparently insa-tiable desire to grow, seem assured of a seat at that table.

reach its aposee.

about double that of its nearest ments.
rival, Credit Suisse First Boston. As it

The third, fourth, and fifth houses: Daiwa, Nikko, and

This year will see the Japanese houses beginning to have an

Nomura should also start mak- bond market borrowers. ing markets in gilts this year. The merchant banking subsidence most aggressive in attacking the baving obtained notification from laries of the Japanese banks, too, UK market. It operates a residen-

first that the Japanese should be according to IDD Information moving into these areas at a time Services. when other houses have been For the banks, success in the closing down or retrenching their Eurobond business is seen as givcosing down or retrenching their Eurobond business is seen as given the state of the Japanese will admit that the slump in volume after last October's stock 65 - the Japanese equivalent of market crash has led them to be the US Glass-Steagall Act.

Similarly the samples of the large-scale redundantial and the large-scale redundantial control of the large-scale red But the UK equity and governare using their London ment bond markets are still operations to gain expertise in

pared to countenance little or no months.

Nomura International, the Lonmarkets what they did to the car diversify into new types of lend-don subsidiary of the largest industry. They stress that their ing.

participated in the upturn in lending operations. ning of the year.

Nomma It is the only house to and the end of 1987, they are now nut to crack.

have started making markets in back in vogue among investors This is not only because it

shead of Nomura in putting nese companies. The most together a team. However, its aggressive player has been IBJ application is still under consid- international, which last year shot from 16th to 11th place in

For the banks, success in the

important to their global ambi- foreign exchange trading, and by the recession in London's tions. It is in accordance with the add to their funding capacity. financial markets. Even Nomura, Japanese long-term approach to Both Daiwa and Nomura have business that they should be pre-established banks over the last 18

immediate return on capital The Japanese banks estabountil this year.

Invested in a new area, in order lished a reputation, some would this year.

The news that they were enter- European and US competitors in

each its apogee. to dispel fears that they intend to parts, they have in recent years. At the end of December, do to the UK domestic securities sought to boost margins and

securities firm, was ensconced in primary concern is to cater for In the background are last the number one slot in the Euro- the growing desire among their year's recommendations by the bond book-running league table, Japanese clients for diversifica. Bank for International Settletion out of yen and dollar instru-ments, which moved to standardise bank regulation internation-As far as Eurobonds are con- ally. Whichever way they are cerned, the Japanese are expec-used by the Japanese authorities, positions had all been claimed by the other three biggest securities market in 1908. They have fully to commit more capital to their

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ssuing activity seen at the begin- Such pressure has led the banks to look more closely at the A key to their success is the UK as a source of lending busiimpact on the UK domestic secu- continuing popularity of the ness, rather than simply using impact on the UK donesta: securities market — an area they equity warrants bond as an issu- London as a casis noise have barely touched so far, but ing vehicle for Japanese corpolend internationally. But, one where they are determined to build up a presence, albeit graduity warrants bond as an issu- London as a casis noise with the proceeds although they are well-established up a presence, albeit graduity warrants bond as an issu- London as a casis noise with the proceeds although they are well-established as lenders to UK local rates). Though these issues disapartly warrants bond as an issu- London as a casis noise with the proceeds although they are well-established as lenders to UK local rates). Though these issues disapartly warrants bond as an issu- London as a casis noise with the proceeds although they are well-established as lenders to UK local rates). Though these issues disapartly warrants bond as an issu- London as a casis noise with the proceeds although they are well-established as lenders to UK local rates). Though these issues disapartly warrants bond as an issu- London as a casis noise with the proceeds although they are well-established as lenders to UK local rates). Though these issues disapartly warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants bond as an issu- London as a casis noise warrants warrants warrants warrants warrants warrants warrants peared between Black Monday UK corporate sector a difficult

UK equities, an operation it and regularly trade at premiums requires new skills in credit analbegan last August. But so far it as high as 12 points above their ysis, but also because the UK quotes prices in just 11 stocks, issue prices.

While its analysts cover eight sectors of the massive profits on these companies. However, the banks while its analysts cover eight sections. The massive profits on these companies. However, the banks tors. This forms the nucleus of bonds are providing the Japanese are doggedly pressing on with what is envisaged as a London-centred UK and European marchests, which they are apparently ment of a representative office in ket-making and research operations of these companies. However, the banks tors. This forms the nucleus of bonds are providing the Japanese are doggedly pressing on with the project. Fuji Bank's establishment of a representative office in Manchester last May, and Sumiterms to the most sought-after tomo's Birmingham office, bear sovereign and state-backed Euro-testimony to this.

Sumitomo Bank has been the having obtained nothication from latters of the Japanese banks, too, the have recently achieved a much that it will obtain a licence to higher profile in the Eurobond and has become increasingly new issues business, notwith active in property finance. Last Daiwa, too, applied for a standing the fact that domestic licence last October, and is legislation prohibits them from along with Bank of Tokyo and believed to have been slightly lead-managing issues for Japa-Toyo Trust and Finance, in a property finance, in a companying for the property finance. £75m debt financing for Property Equity Fund, set up to provide

In addition, the Japanese are It may seem paradoxical at the book-runners league table, perticipating in takeover finance.

irst that the Japanese should be according to IDD Information Industrial Bank of Japan, for instance, was part of the under-writing group for a £1.6bn financ-

cies carried out by UK and US houses in the City recently. Yet they are not entirely untouched which made £56.7m pretax profit last year, says it will delay deciding how many graduates to take on until the last possible minute

The more things change...

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the more they stay the same.



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